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on Canada to ratify trade pact

President Ronald Reagan issued a strong appeal for the ratification of the US-Canada free trade agreement, the fate of which hangs on next week's Canadian general election.

Gaza shootings Troops shot and wounded six Palestinians after Israel lifted a five-day curfew in the occupied Gaza Strip imposed to pre-vent celebrations of Palestin-

Serbian victory The leader of the Kosovo Com-munist Party, Mrs Kacusa Jasari, has offered to resign following months of tensions between the ethnic Albanian majority and the Serbian minority. Page 2

Kohl arms pledge Mr Helmut Kohl, the West German Chancellor, reaffirmed his support for continued ms support of continued deployment of unclear weap-ons in Western Europe until all danger of war had disap-peared. Page 2

SA bans extremists The South African Government banned an extreme right-wing movement, the Blanke Bevrydigings Beweg-ing, in the aftermath of a mass killing in a Pretoria street of blacks by a self-confessed

Brazil strike ban

white neo-fascist. Page 4.

THE Brazilian Government was preparing an emergency law to declare illegal the weekold strike by 45,000 oil industry workers. Page 6

Gunbattle in Punjab Four Sikh separatist extremists and two policemen were killed in an hour-long gunbattle near Amritage in north halfa's Pun-

Red Cross abduction national Red Cross was abducted by gunmen in south

Lebanon yesterday, the first such kidnapping of a West-erner for six months. Page 4 Seoul march riot

Thousands of farmers marching on Seoul's US Embassy were surrounded by riot police and repelled by teargas as ten-sion rose on the eve of hearings into a bloody uprising in South Korea eight years ago.

Rebels shoot 7 Seven people were shot dead in and around Colombo, the Sri Lankan capital, as Marxist rebels of the People's Libera-tion Front pressed ahead with

a campaign to topple the Gov-UAE air crash

An air force helicopter crashed at al - Owar, near Dubai, killing 13 servicemen and three crew-men in the United Arab Emir-

Sicilian missiles go US experts at the Comiso military base in Sicily began removing the first batch of medium-range missiles set for destruction under last year's US - Soviet arms agreement.

Manuscript record The original handwritten manuscript of one of the world's most depressing books – Franz Kafka's The Trial A Controlled - was sold in London for a record £Im (\$1.8m); four times

the previous record.

Fridrichs to chair European Airbus

Hans Fridrichs, 57, former West German economics minis-ter and banker, was named chairman of the European Air-bus at a meeting of ministers in London which discussed plans to restructure the ven-

GRAND MET, the British drinks and hotels group, refused to concede defeat in the battle to control the Irish whiskey firm of Irish Distillers saying it would appeal against a takeover panel ruling which favoured French rival Pernod. Page 21

RUPERT Murdoch's News International has launched a cash bid for the 58 per cent of William Collins it does not already own. The offer values Collins, the international publishing company, at £293m.

NESTLE, multinational foods group, became the first big Swiss-owned company to aban-don the national discrimination against foreign sharehold-ings by opening its registered shares to purchase by foreign investors with immediate effect. Page 21

BRITISH Aerospace is expected to sign a major £6bn con-tract for the full-scale develop-ment of the European Fighter Aircraft along with its partners in the project in West Ger-many, itsly and Spain, with their respective Covernments their respective Governments. Page 25

CAMPBELL SOUP, largest producer of canned soups, announced record sales and operating results for the first quarter with sales boosted by a 21 per cent increase in operating earnings at Campbell. USA. Page 22

UNA. Page 22

UNITECH, UK electronics components manufacturer and distributor, agreed to pay \$327m (2180m) for Vecco instruments, a larger US-based power supplies company which makes about half of its profits in \$301. Page 25

VOLVO, Sweden's motor; energy and tood company.

energy and food company, announced that it had lifted. third-quarter profits after financial items by 1.7 per cent to SKrI.64bn (\$265m) compared with SKrI.608bn for the same period of 1987. Page 21 GPA; the aircraft leasing group

based at Shannon in the Irish Republic is signing a contract with United Airlines to buy its entire fleet of DC-8 aircraft in a deal estimated to be worth

\$500m. Page 7 CITICORP, the New York based banking group has been forced to rationalise its international Asian equities business becuase of low levels of international dealing volume.

BANK LEU, major Swiss bank, has completed a private plac-ing of shares in a move which many bank industry observers interpret as an attempt to head off an unwelcome takeover

WESTPAC Banking Corpora-tion, largest of Australia's "Big Four" trading banks in terms of global assets, reported a 69 per cent leap in after-tax prof-its to a record A\$692.7m (\$592m) and a hefty pay-out to shareholders. Page 23

ERICSSON, Swedish telecommunications and electronics group, achieved its best ever results for a third quarter and expects to make a profit for 1988 amounting to at least SKr1.7bn (\$274m) before appropriations and taxes. Page 24

HONG KONG and Shanghai Hotels, hotel group subject to a hostile takeover hid from local entrepreneur Mr Lo Yuk Sui's Cathay City, has come out with a bullish profits fore-cast and an estimate of the company's net asset value.

Brent 15-day (Argus)

Business Summary Bhutto seeks right to form government

By David Housego and Christina Lamb in Lahore

MS BENAZIR Bhutto, leader of Nawaz Sharif, the chief ministhe Pakistan People's Party, yesterday urged the country's President to call on her to form a government after her party won the largest number of seats in Wednesday's general election – but narrowly failed to secure an absolute majority. The failure of the PPP to secure an overall majority gives President Ghulam Ishaq

Khan the leeway to chose a prime minister from the rival islamic Democratic Alliance. Final results in the election gave the PPP 92 of the 207

ter of the Punjab, won 54 seats. With neither party holding a clear overall majority, the bal-ance of power in the new parliament lies with the smaller parties and the independents. Of these, the Mohajir Quami Movement, which represents

Even before the results were declared the two main parties began talks with the minor seats in the National Assembly. The Alliance, the leading aimed at forming a coalition. But the President and the

army were expected to support a government formed by the Alliance.

PPP bopes for a landslide victory were undermined as results that came in from the Punjab yesterday morning.
Although in earlier returns the
PPP had defeated some leading
figures in the Muslim League,
a constituent party to the Alliance, the PPP lost in areas migrants from India, won 13 seats in Karachi and Hyderabad in the southern Sind province. Independents won 25

where they had expected to win, such as in the Sialhkot and Rawalpindi.

Delays in declaring the Pun-jab results bronght muted accusations of ballot rigging. But the the PPP was still unde-cided last night on whether or

not to press these charges, fearful of jeopardising progress towards democracy after 11 years of virtual military rule.

In several Punjab constituencies, the margin of Alliance victory was so small that a recount was likely. Ms Bhutto called some of her advisers to Karachi to consult with them over the results and clarify the constitutional position over

forming a government.

Another striking feature of the election was the defeat of all but two of the ministers associated with the late President Zia ul-Haq. Islamic funda-Continued on Page 20

USSR

Lithuanians

threaten to

join Baltic

nationalists

THE SOVIET leadership yesterday sought to quell the growing nationalist revolt in its Baltic republics as Lithu-ania threatened to join Estonia

in rejecting changes to the

Soviet constitution.

The Praesidium of the

The Praesidium of the Supreme Soviet in Moscow, the country's highest constitutional body, declared that a move by Estonia earlier this week to demand a veto right on adopting national legislation was "at variance with the provisions of the current constitution."

The statement was issued as the Supreme Soviet in Lithu-ania met to decide whether to

By Quentin Peel

in Moscow

stitution."

300 miles

480 kms



Benazir Bhntto listens to election returns yesterday

Central banks mount worldwide effort in support of dollar

against the Yen (¥ per \$)

124 124 122

rency markets are that Mr Bush's mandate is insufficient

to allow him to attack the US

Some currency market analysts said yesterday that the sub-text of Mr Greenspan's evidence before the National Economic Commission — that if

there is no action on the deficit

US interest rates may have to rise - could give the US cur-

rency some support.

Mr George Magnus, of Warburg Securities, said: "Volcker could not have said it better.

4 November 1988 17

By Simon Holberton, Economics Staff, in London

THE WORLD's major central banks yesterday mounted their biggest support operation for the dollar since January after the US currency began to fall sharply in Europe and New

By the close of trading, however, it remained unclear whether yesterday's efforts would prove sufficient to change the market's bearish view of the US currency and instil in it the necessary caution that the dollar could rise, as well as fall.

The dollar rebounded by

The dollar rebounded by about 2 pfennigs and 1 yen after the Federal Reserve, the US central bank, together with the most European central banks – including the Bundesbank, its West German counterpart, and the Bank of England – launched repeated forays into currency markets. England — launched repeated forays into currency markets.

European central bankers said the intervention amounted to about \$1bn. Earlier in Tokyo, the Bank of Japan, the Japanese central bank, reportedly sold yen for \$565m for an attempt to support the US currency.

Central bankers said this scale of intervention was the largest support effort mounted for the dollar since central banks mounted a defence of

banks mounted a defence of the US currency in the first week of January this year. They pointed out that intervention to restrain the dollar

appreciating during the sum-mer was bigger than yesterday's efforts.
The dollar has been under pressure since Vice President George Bush was elected US President last Tuesday.

The key concerns of the cur-

Mr Greenspan's evidence was significant because it brought home clearly how the Fed sees the issues." against the D~Mark (DM per \$) 1.78 1.76 1.74 1.72

the issues."

European monetary officials said that central banks were concerned yesterday by the speed at which the dollar fell and by the strength of the selling pressure.

They said it was not a matter of the level of the dollar per se, but the conditions prevail-

ing in the market. One central banker said Mr Greenspan "is not going to get a fiscal response overnight and that leaves only one or two things left in your armory." There was considerable puz-

zlement as to why the Fed had not taken clearer action to tighten monetary policy. The evidence from recent US statistical releases suggests that inflationary pressures were emerging. The economy was expanding strongly, but there were signs of labour market tightness and capacity con-straints emerging, analysts

to allow him to attack the US budget deficit and that there has been an apparent halt to the process of trade adjustment between the US, Japan and West Germany.

On Wednesday, a set of indifferent US trade figures for September and comments by Mr Alar Greenspan, chairman, of the Red, on the need for the US Government to address forcefully the budget deficit problem, further undermined confidence in US economic policy and the dollar. In London, the intervention-meant that the dollar was largely unchanged on the day. It closed at DM1.7285, com-pared with DM1.7236 previ-ously and at Y122.6 against

By early afternoon in New York it had held these levels and was trading around DM1.7280 and Y122.5.

resounding resolution demanding a Treaty of Union to legalise relations between DM1.7280 and Y122.5.
Sterling was unchanged against the dollar at \$1.8215 but up I piennig against the D-Mark at DM3.15. The Bank of England's trade-weighted sterling index closed 0.1 higher at 77.2.
Markets, Section II the Soviet Union and its con-stituent republics. The Praesidium in Moscow,

normally chaired by Mr Mik-hail Gorbachev, the Soviet Continued on Page 20

Big US insurer sues RJR over planned buy-out By James Buchan in New York

THE SEETHING discontent

among US investing institu-tions at the wave of debt-fi-nanced takeovers erupted into outright rebellion yesterday when the Metropolitan Life insurance company, one of America's top three investors, sued RJR Nabisco over its proposed leveraged buy-out. The suit, filed in New York

Supreme Court yesterday, is the strongest action yet by a professional investor against speculation on Wall Street. Mr John Creedon, MetLife president, warned that the trend to "larger and more complicated transactions and megadeals is posing a real threat to the intregity of the capital markets

in this country."

MetLife yesterday accused management of the tobacco and food group of cynically breaking faith with its lenders its launching its unprecedented \$20.9bn offer for the company. The buy-out proposal, which envisages adding billions of dollars in new debt. billions of dollars in new debt billions of collars in new debt to the company, caused a sharp drop in RJR's credit-wor-thiness last month and wiped \$1bn off the \$5bn value of its: existing bonds, MetLife said. "To wantonly destroy the value of long-term debt is to jeopardise the future of our capitalist system." Mr Creedon

apitalist system." Mr Creedon

back Estonia, deputies of which overwhelmingly approved radical demands for more political autonomy and a said.
The suit is the second launched by angry bondholders at RJR and its chief executive, Mr Ross Johnson. On Wednesday, the FTT industrial and financial services group sued for damages and the resti-tution of losses on RJR bonds held by its insurance subsidiary, The Hartford.
But the move by MetLife, a publicity-shy mutual company

with more than \$115bn of America's insurance and pen-sion contributions invested in financial markets, sent a chill through Wall Street, RJR common stock, which has risen more than 50 per cent at the prospect of a competitive takeover battle, plunged by \$3% to \$80% in morning trading.

The sharp fall in RJR stock came despite competing offers of \$92 a share from the John-son group, allied with the Sbearson Lehman investment bank, and \$90 a share from Kohlberg Kravis Roberts, Wall Street's leading leveraged buyont firm. There were also reports yesterday that the Wall Street firm of First Boston and interests related to Chicago's Pritzker family want to enter the bidding for RJR before a deadline set by the company's non-management directors expires today. These reports could not be confirmed.

In its suit yesterday, MetLife said it had taken losses of about \$40m when the price of its \$340m face-value in RJR bonds collapsed with the announcement of the Johnson plan last month. Mr Creedon said the management group, which will own a big share of the heavily indebted company after the buy-out, had "in effect misappropriated" more than \$1bn in bondholders' property.

Mr Creedon said MetLife had done well on its boldings of RJR stock but the purpose of the lawsuit was to protect creditors. MetLife, which has some \$50bn invested in investment grade corporate bonds, would take action to prevent the "reckless devaluation of long-term bonds."

Thatcher calls for 'breathing space' to tackle US deficit

and the dollar.

By Peter Riddell in Washington

THE US budget deficit is "tackleable" and the incoming Bush Administration should Bush Administration should not be hurried into producing its approach. Mrs Margaret Thatcher, Britain's Prime Min-ister, said yesterday in a state-ment of strong support for the President-elect. Her appeal for a breathing space for the new Administra-tion made in a series of US

tion, made in a series of US breakfast television interviews, was welcomed by President-elect Bush during 90 minutes of discussions at the end of her two-day visit to Washington.
According to British offi-cials, Mr Bush reaffirmed his determination to tackle the deficit and he endorsed Mrs

Thatcher's comments.
In marked contrast with the concern about the level of the dollar expressed in Washington on Tuesday by Chancellor Helmut Kohl of West Germany. Mrs Thatcher pointedly refused to discuss recent devel-

opments in foreign exchange ble was that US net savings markets. Instead, Mrs Thatcher pur-

sued her longstanding policy of strong public support for the US Administration, partly to ensure continued British influence in private.

ence in private.

She was sure the Bush Administration would deal with the deficit "in due time in a measured and responsible way," She did not think Mr Bush and his advisers should be hurried and was non-committal about how a reduction might be achieved. "They must have full time to consider how they are going to deal with it

they are going to deal with it with Congress," she said.

At a later press conference Mrs Thatcher stressed that the budget deficit must be seen against the background of "a very strong US economy with inflation not re-emerging." She noted that the deficit was only a small proportion of gross domestic product, but the trou-

were small, which had an effect on the rest of the world.

Mrs Thatcher repeatedly praised Mr Bush for what he had done as vice president and for his "very very wide know-ledge." She said she was impressed by "the steady and workmanlike approach of the transition which gave grounds for confidence" and she looked forward to a continuity of purpose and policy.

British officials hope that the visit will help ensure the same close relationship with the Bush Administration that Mrs Thatcher has had with Mrs Thatcher has had with President Ronald Reagan. During their talks yesterday morning, which also involved Mr James Baker, the Secretary of State-designate, Mrs Thatcher said there was broad agreement over a wide range of international and economic issues. This announcement appears as a matter of record only. AUGUST 1988.

Dealwork Limited to be renamed



KIRKLEES CHEMICALS LIMITED

£10.150.000 Management buy-out from Kalon Group plc

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The British government is taking a dis-tinctly more positive view than the Reagan proclamation this

implicit recognition of Israel's right to exist Page 4 2,3 Agriculture 44
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SFr2.6400 (2.6325) 1,823.6 (+16.3) World: New York lunchtime DMT.7276 (1.7170) Aug 1988 Nov 135.34 (Wed) FF15.9055 (5.8870) SF(1.44975 (1.4415) Tokyo Nikkal Ave INTEREST RATES Federal Funds 81 % Y122.50 (122.25) 29,076.81 (+80.96) (same) London: DM1.7285 (1.7290) S-mith Treasury Bills: DM1.7285 (1.7290) yield: 8.15% (8.16) FF:5.9075 (5.8925) Long Bond: 100.34 SF71.4495 (1.4455) Y122.60 (122.50) Commerzbank 1,573.5 (-7.0) OIL.

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Administration to the week by Yassir Arafat of en independent Palestinian state and the

EUROPEAN NEWS

Kohl defends N-arms deployment

By David Marsh in Bonn

MR HELMUT KOHL, the West German Chancellor, yesterday reaffirmed his support for con-tinued deployment of nuclear weapons in Western Europe. He said their role could only be

reappraised when all danger of war had disappeared.

In a speech to parliamentarians at the meeting of the North Atlantic Assembly in Hamburg, Mr Kohl came down firmly on the side of Mr Rupert Scholz his Defence Minister in Scholz, his Defence Minister, in ruling out the idea of a "zero elimineting sbort-range nuclear weapons in

By Robert Mauthner in Paris

AN EFFECTIVE defence of

Western Europe, particularly

of West Germany's eastern bor-der, required an integrated mil-

itary command structure, Mr

William Waldegrave, Britain's Minister of State at the Foreign

Office, said yesterday.
Mr Waldegrave, who was

addressing a seminar on Euro-pean security at the French

Institute for Advanced Defence

Studies, emphasised that he

was not trying to put pressure on France to rejoin Neto's inte-

grated command, from which it withdrew in 1966.

France's steps "to thicken up" her defence links with her

step towards the denuclearisa-tion of Europe, which we do not want." he said.

However, Mr Kohl carefully avoided any reference to Nato plans to bring in new forms of short-range weapons in West Germany in the 1990s.

These plans are opposed above all by Mr Hans-Dietrich Genscher, the Foreign Minister, as well as by the parliamentary opposition and large sections of poblic opinion. The US and Britain are call-ing for existing Nato nuclear weapons to be upgraded around the middle of the next decade to maintain deterrence,

neighbours demonstrated a determination to show that

there were other ways of meet-

ing the commitments of Euro-

pean solidarity.

However, though he welcomed joint Franco-German

manoeuvres and snpported proposals for greeter Anglo-French defence co-opera-tion, Mr Waldegrave made it clear that bilateral links and

co-ordination arrangements,

such as the ones Spain was

drawing up with Nato, could work only in limited cases.

They might be appropriate for countries which saw their role as contributing to a strate-

which in military circles is thought to have been weak-ened by the agreed elimination of medium-range missiles in

Europe.

A split in the Atlantic alliance is looming over the issue. Without modernisation of the present US Lance missiles of 120km range stationed in West-ern Europe, the Americans fear that dennclearisation would take a step towards becoming

reality.
Mr Kohl took oblique issue with recent remarks opposing Lance modernisation mede-recently by Mr Genscher. He by unilaterally giving np "sig-nificant components of our (defence) potential."

There were no signs that the Soviet Union had slowed down modernisation of its own weapons systems, he said, citing the latest review of the London-based International Institute for Strategic Studies.

Referring to East-West talks in Vienna which Bonn wants to give a speedy mandate to new conventional arms negotiations, Mr Kohl said "the final questions" on giving e man-date for the new talks now had

Integrated command vital to Nato, says UK

gic reserve or as operating principally in the air or mari-time fields. "But they are manifestly not the way to organise collective defence of the front line, partic-ularly along the eastern border of the Federal Republic," he nuclear weapons where neces

"For those European countries - the Netherlands. Balgium and the UK - who along with the West Germans, Americans and Canadians actually help defend this front line, integrated command arrange-ments are essential."

Mr Waldegrave also stressed that "the good European accepted that subscribing to the theory of deterrence had practical consequences which had to be followed through, such as the modernisation of

In this context, he welcomed the statements of President François Mitterrand of France and his Prime Minister, Mr Michel Rocard, that France would not deny itself any type of weapon which other powers possessed and that it would be dangerous to give up unilaterally any particular element in the nuclear or conventional

Kosovo chief offers to stand down

By Judy Dempsey in

THE LEADER of the Kosovo Communist party, Mrs Kacusa Jasari, has offered to resign following months of tensions between the ethnic Albanian majority and the Serhian minority. But she has insisted on remaining in the top leadership.

Mrs Jasari, who took over the leadership last year, said Mr Azim Vlasi, a former party chief, would also resign from the leadership but would

the leadership but would remain on the central committee of the Federal Party.

The Serbian minority in the region, backed by Mr Slobodan Milosevic, Serbia's powerful and popular leader, had demanded the resignation of both Mrs Jasari and Mr Viasi on the grounds that they did little to protect Serbs from alleged intimidation by the ethnic Albanians.

The proposals are seen as a

The proposals are seen as a compromise aimed at reassur-ing the minority that Kosovo's

leaders will quash any Alba-nian nationalism directed against the Serbs.

At the same time, Mrs Jasari's proposals attempted to reassure the ethnic Albanian population that the Kosovo party is not yet entirely under the control of the Serbian party leadership in Belgrade.

Bulgaria celebrates an old tradition of Jewish freedom

By Judy Dempsey in Belgrade

AS Germany last week awkwardly commemorated Kristalinacht, which heralded the destruction of European Jewry, so this week for the first time the Bulgarian euthorities are celebrating the saving of the Bulgarian Jews from death.

from death.

But for some of those Jews who survived in Bulgaria, the presence of US, Israeli and other leading members of the international Jewish community for the round table celebration in Sofia this week will be little more than an exercise be little more than an exercise

It can do little to revive the long tradition in Bulgaria of a rich Judaic-Hispanic culture

and its Ladino language.

The original Sephardic Jewish settlers came from Spain, which expelled them during the 15th century. Many were forced to travel eastwards to seek a new life in Greece, Tur-key or Bulgaria.

And it was in Bulgaria,

which was under Ottoman Rule until 1878, that the 25,000 Jewish newcomers mixed easily with the indigenous Armenians, Turks, Greeks and Bul-

garians.
The Jewish population worked mostly in commerce or trade, like the father of Elias Canetti, the Nobel Prize Win-ner for Liberature, who spent part of his childhood in the old Habsburg city of Ruse, in the north of the country. Today, few of the local Ruse inhabitants can recall the Canettis or the other Jewish families.

Those families.

Those families, along with other minorities, were granted complete freedom of religion and equality, as laid down in the Constitution of 1898. But the rise of Hitler threatened

European Diary

Bulgaria

this relaxed atmosphere. Under pressure from the Nazis, and much to the disgust of many Bulgarians, anti-Jewish laws were introduced in 1940 and re-enforced after March 1941 whan Bulgaria joined the Axis powers against

the Allies. Some of the Jews, including the 25,000 Askenazis who had sought refuge in Bulgaria after fleeing from other East European countries, were deported to villages throughout the

country.

Elderly Jews in Sofia say that the Bulgarian authorities

that the Bulgarian authorities were under immense pressure from Hitler to deport the Jews after joining the Axis.

In return for supporting Germany, with whom the country had close trading links in the 1930s, the Bulgarian authorities demanded the re-samexation of western Thrace from Greece and Macedonia from Greece and Macedonia from Yugoslavia, territories which were regarded as Bulgaria's historic frontiers.

The 11,300 Jews from these regions were sent to Treblinka and other death camps. But the Jews in Bulgaria were spared. Even after June 1942, when Mr Peter Gabrovski, the then Minister of the Interior was asked, under the instructions of Germany, "to solve the Jew-ish question." the orders were

not carried out.
Instead, after protests by the Instead, after protests by the local population and endless procrastinations by Bulgarian officials, King Boris 111 deported the Jews to villages – partly to acquiesce to the Germans, but more to save the

Jews.
But Bulgaria's Jewish population today is no more than 5,000. Many Jews left immediately after the war, uncertain about the future and free to travel to Palestine.

When Stalin launched his anti-Zionist campaign, which anti-Zionist campaign, which was slavishly copied in some parts of Eastern Europe, the Bulgarian Jews believed there would be a backlash in Sofia, by then firmly under Communist rule nist rule.

Those who remained attempted to preserve their centuries old Judaic-Hispanic culture and the Ladino language which is now spoken by a tiny percentage of the Jewish community. But Jewish life and the memory of an old Jewish culture are fading away.

Better relations with Israel might halt the inevitable decline. Like the rest of Eastern Europe (except Romania),

ern Europe (except Romania), Bulgaria broke off diplomatic relations with Israel after the 1967 Six Day War. But it now seems relations between both countries are slowly on the

The wife of Mr Yitzhak Shamir, the Israeli Prime Min-Snamr, the israed Frime Min-ister who is of Bulgarian ori-gin, recently visited the coun-try. Last month, Mr Ariel Sharon, the Israeli Minister of Industry and Trade, held talks with senior Bulgarian officials on improving trade contacts.

It is perhaps ironic that the tolerant policy and image of one of the few European countries which can boast of pro-tecting and saving its Jewish population during the war suffered a serious setback during the early 1980s.

In an attempt to forcibly assimilate the large Turkish minority, the Bulgarian authorities have forced the Turks to change their names, Turkish-language newspapers and schools have been closed down, the existence of a Turkish minority was, and contin-ues to be, officially denied. This policy is in sharp con-

trast to the enormous and popular support given in the early 1940s to save the Jewish popu-

France to boost spending on regional development

the next five years.

The money will finance more than half the development contracts signed with each of the 22 regional councils in main-

land France and the four councils in the overseas territories.

The bulk of the spending will go towards transport projects, with FFrilbn destined to improving the road network of the Re de France region sur-rounding Paris, and a special effort devoted to the northern

region of Picardy. In total, FFr23.2bn will be devoted to transport and com-munications infrastructure, FFr8bn to employment and economic development, FFr8bn to research and training and FFr11.9bn on "concerted

regional development".

Regional prefects, representing the central government, must now negotiate the details of the development contracts with the regional councils. These negotiations may prove difficult, since only two of the

THE FRENCH Government has decided to boost spending on regional development projects by FF751.5bn (£4.8bn) over Socialist Government.

4.75

Socialist Government.
Picardy, which has battled for the express rail link between Paris and the Channel Tunnel to pass through its capital Amiens, is to have its line, although no date is fixed.

FINANCIAL TIMES

Published by the Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Damer, M.C. Gorman, D.B.P. Palmer, London, Printer: Frankfurter Societacts-Druckerel-GmbH, Frankfurt/Main, Responsible editor: G.D. Owen, Financial Times, Bracken House, Cannon Street, London EC4P 4BY. • The Financial Times Ltd, 1983.

FINANCIAL TIMES, USPS No 190640, published daily except Sundays and buildays. US subscription rates \$365.00 per aumum. Second-class postage and at New York NY and at additional mailing offices. POSTMASTER, send address change to: FINANCIAL TIMES, 14 East 60th Street, New York, NY 10022.

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By William Duilforce in Geneva

SWITZERLAND IS standing firm on its refusal to open its highways to 40-tonne heavy lorries from the European Community despite Wednesday's vote in the European Parliament calling on the Commission to take retaliatory action.

Mr Adolf Ogi, the minister in charge of transport, vesterday

Switzerland on rail-way wagons.

But this route, which would necessitate the drilling of a new long tunnel, is most

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charge of transport, yesterday pointed out that the Parlia-ment's vote - 260 to seven in favour of retaliation - was only advisory. He believed sev-

eral EC governments would be more understanding. However, Mr Ogi warned his compatriots, Switzerland would have to propose very quickly temporary solutions for carrying the heavy freight by rail. Swiss roads are barred to vehicles above 28 tonnes.

The Commission, urged on by its road hauliers, has called on Switzerland to open a north-south transalpine road corridor between West Ger.

way wagons.
But this route, which would necessitate the drilling of a new, long tunnel, is most unlikely to be ready before the year 2010. The Commission wants a co-ordinated EC transport system in place by 1902 to port system in place by 1993 to match the inception of the single internal market.

pue muernal market.

During the debate in Strashourg, European MPs suggested retaliation against Swiss hauliers who operate lorties of up to 40 tonnes on EC roads from a 10km strip inside their frontier exempted from the 28-tonne limit. the 28-tonne limit.
The Commission is due to

open formal talks on north-south road transit with Switcorridor between West Germany and Italy for 40-tonne lorries. It has so far been highly sceptical of offers of rail transport.

For the longer term tha Swiss Government, under pressure of the longer term than Swiss Government, under pressure of the longer term than Swiss Government, under pressure of the longer term than Swiss Government, under pressure of the longer term than Swiss Government, under pressure of the longer term than Swiss Government, under pressure of the longer term than Swiss Government, under pressure of the longer term than Swiss Government than zerland, Austria and Yugo-slavia in January. Austria

Guidelines on franchise operation promised soon

THE RAPIDLY expanding the grounds that franchising as number of European franchise operations will soon be given clear guidelines on how to avoid falling foul of the EC's competition rules.

The European Commission hopes to adopt its long-prom-ised "group exemption regulation" on franchise agreements at its next meeting. This will replace its case-by-case approach with a system whereby businesses will be granted protection against Article 85 of the Treaty of Rome if they fulfil certain conditions.

The Service Master standard-form agreement prevents franchisees setting up outlets in other member states and seeking customers outside their allocated territory — prohibitions which result "in a certain degree of market-sharditions."

A crucial development was the European Court judgment in favour of Pronuptia, which

Commission earlier this week when it announced that it had cleared a franchise agreement which Service Master had sub-mitted Walesa ready for TV debate

justified many of the apparently anti-competitive features of a franchise agreement on other countries.

a form of husiness activity deserves to he encouraged. Pronuptia was cited by the

certain degree of market-shar-ing". While such clauses will be permitted in the new regula-tion, the Commission will not allow situations where franchisees are barred from selling to unsolicited customers from

plan hits heavy weather By William Dawkins in Brussels EUROPEAN Commission plans is intended to be the precursor for an Ecu60m (£39m) pilot of a much larger scheme. Brussels scheme for advanced aeronausels is jplanning to fund it from into objections from at least five EC consumers. The Communist Party politication. The Solidarity leader, who wants the terms of the meeting arranged by Mr Janusz Onyszkiewicz of Solidarity, said yesterday in Gdansk that Polish television had suggested November 30. The measurement of the Communist Party politication wants the terms of the meeting arranged by Mr Janusz Onyszkiewicz of Solidarity, said yesterday in Gdansk that Polish television had suggested November 30.

five EC governments. A majority of research ministers meeting in Brussels felt that backing aeronantics was outside the Commission's powers because of the industry's close links with defence. But they decided to put off their deci-sion until next month.

sion until next month.

The objectors included Ireland, whose neutrality makes it especially sensitive about any Commission attempt to influence defence research. Britain, West Germany, France and Spain, the main partners in the Airbus consortium, are also understood to fear that such a scheme might worsen. such a scheme might worsen already tense relations with the US over European public support for aircraft production.
The aeronantics plan, first tabled last summer, would back collaborative research into subjects such as fuel effi-

a pair of existing technology programmes: Euram in advanced materials and Brite

in industrial technology.

These have a combined Ecu500m budget, which is due to receive an initial approval from research ministers next month. Critics of the aeronautics rion want it shelved until month. Critics of the aeronau-tics plan want it shelved until next year when the EC is due to reassess its whole strategy for research and development. Ministers did give the pre-liminary go-ahead yesterday to Ecul16m worth of collabora-tive research to take place over the next four to five years the next four to five years. They includa an Ecu30m scheme to encourage member states to share each others large laboratories and other scientific facilities, Ecu80m for agricultural technology and Ecusim to help economic scientists work in other EC countries. They now need to he cleared by the European Parliament before final adoption.

Power struggle looms as Italy's top union boss quits

By John Wyles in Rome

SQUARE-JAWED and sporting a perennial crew-cut, Antonio Pizzinato seems to have stepped out of one of the Soviet Union's more inspirational pro-poganda posters. But after a steady campaign of complaints that his leadership was any-thing but inspirational, he decided yesterday to step down after less than three years at the top of Italy's largest trade union confederation, the once all-powerful CGIL.

He jumped hefore he was finally pushed out by a revolt among the union's leadership, and his departure could signal a damaging battle for power between its rival ideological and political components. The union, one of Europe's largest with a membership of 5m, now faces a leadership vacuum at a time when it has to

uum at a time when it has to lead crucial negotiations for public employees and agree with Confindustria, the employers' organisation, on the future of wage indexation.

Technically, Mr Pizzinato has put his resignation in the hands of the union's 170-strong

directory which will meet on Monday and is thought likely to accept it. His decision feeds a crisis which has been matur-ing within the CGIL since 1984 when, under pressure from the Communist Party, it broke with the other two smaller confederations, CISL and UIL, to oppose a weakening of the scala mobile [wage indexation] system which was ultimately endersed by a referending

endorsed by a referendum.

While in many respects
CGIL's crisis is inseparable from the general loss of power and effectiveness of trade unions in other large European industrial democracies, there are also peculiarly Italian

are also peculiarly Italian aspects to its problems. Of key importance has been the extraordinary revival in confidence and financial strength of Italian private industry which has steadily increased the authority and independence of management in spheres once the subject of collective bargaining. At the same time, the nation's industrial workforce,

nation's industrial workforce, once the backbone of the CGIL,

has declined by more than 1m, while a parallel boom in ser-vices jobs has largely eluded union organisation. Forty two per cent of its members are pensioners and even young industrial factory workers have resisted recruitment - one recent survey said that only 10,000 out of 800,000 workers on training schemes had opted for union member-

Mr Luciano Lama, who led the CGIL for 17 years until 1986 and handpicked Mr Pizzinato as his successor, observed that union strength had been sapped in Italy by a decline in collective values in favour of collective values in favour of an individual search for prosperity and advancement. "This is destroying the aolidarity which underpinned the union which I led," he said.

The CGIL, moreover, has been infected by the Italian Communist Party's tormented decline and the Socialist Party's aggressive ambitions to

ty's aggressive ambitions to replace it at the head of the Italian left. The confederation emerged from a series of post-



war schisms dominated by Communists, but with a size-able Socialist minority which occupies about 40 per cent of leadership posts. Relations between the two narrowly avoided a rupture in 1984 over the attack on wage indexation led by Mr Bettino Craxi, the then Socialist Prime Minister.

Pizzinato: hand-picked

Since then, flagging energies a leader of its left faction, but have been more devoted to mediating between rival factions on strategies than to repairing faltering relation-ships with the rank-and-file.

Against this background, Mr Pizzinato's leadership has too often seemed uncertain and lacking in direction. "He has not been up to the challenge." says Mr Antonio Lettieri, who heads the CGIL's public employees' section and comes from the left of the union which began pushing for a new secretary-general at the beginning of October. This rallied broad Communist support and last month Mr Pizzinato, a life-long Communist, was being kept in office by Socialist

But Socialist support was finally withdrawn this week when Mr Ottaviano del Turco. Mr Pizzinato's deputy, openly signalled his backing for Mr Bruno Trentin for the leader-ship. Mr Trentin, a 62-year-old former leader of the metal-workers, has always had a broad following in the union as is now paying the price.

his path to the top job in 1986 was blocked by the immensely powerful Mr Lama. He is now most likely to succed Mr Pizzinato as a transitional figure capable of keeping the CGIL on track while attempts are made to map out a proper strategy. But many will feel that Mr Pizzinato is being made the scapegoat for a deeper malaise. During his period in office be has had to cope with militant grassroots revolts on the rail-

schools reflecting years of neglect by the CGIL. The culmination of his woes. however, was this summer's negotiation with Fiat, the ancient CGIL enemy, which resulted in an agreement with the CISL and the UIL and which the largest confedera-tion decided at the last moment not to sign, although it is helping to apply it. Mr Pizzinato was not run-ning these negotiations but the debacle left the union looking weak and contradictory and he

ways, at airports and in the

'Mafia resurgence' worries Italian MPs

By Our Rome Correspondent

LEADING Italian politicians have reacted with alarm to warning from Mr Domenico Sica, the country's new anti-Mafia Commissioner, that organised crime has taken local government officers in Commissioner of Sichly and Sich have reacted with alarm to warning from Mr Domenico Mafia Commissioner, that organised crime has taken "total possession" of parts of Sicily, Calabria and Naples. Not a man given to exaggera-tion, Mr Sica's earlier atatement to the parliament's anti-

Mafia committee was an authoritative judgment of the extent of the organised crime problem after a three-month period of discussion with police and magistrates involved in a daily battle against it.
In the wake of Mr Sica's warning, the Socialist Party is

with official

in Warsaw

By Christopher Bobinski

MR LECH WALESA has said

he the first time since the

movement was banned in 1981 that Mr Walesa would have a

chance to present on television his demand for the legalisa-tion of Solidarity.

The debate would also be the first time the two men will

have met. Mr Walesa has sev-

eral times this antumn

rejected suggestions from the

official unions who claim the

support of 7m members that the two sides meet privately to

discuss differences. Solidarity has held that no such meeting was possible until the official

unions came out in favour of the right of other unions to

tary of the Polish Bishops Con

ference, issued a statement blaming the authorities for the

continuing failure to convene

a long-awaited round table

organise in Polish industry. Meanwhile Archhishop Bronislaw Dabrowski, secre-

MR LECH WALESA has said he is ready to take part in a debate on Polish television with Mr. Alfred Miodowicz, head of the official union movement and a member of the Communist Party polit

Campania, Calabria and Sicily. As from yesterday, Mr Sica's own contribution to the anticrime struggle becomes more significant with the passage of a measure giving him powers of investigation and co-ordina-tion, denied to the first Italian Anti-Maila Commissioner, Gen-

eral Alberto Dalla Chiesa, who was assassinated in 1962. But Mr Sica stressed this week that a key element miss-ing from the new law is the

power to assure protection and resettlement under new identities for so-called *pentiti* - mem-bers who give evidence against

bers who give evidence against the organisation.

Referring to the "very seri-ous aituation" in parts of Sicily, Calabria and the Naples area, Mr Sica asserted that "in some parts the territorial pos-session is total," - clearly implying that politicians. implying that politicians, hureaucrats and possibly the police may be in thrall to the Mafia. Anyone doubting this, added Mr Sica, must also believe unjustifiable the "suffocating apparatus" of police escorts and general protection which surrounds the represen-

tatives of authority.

With its main activity in drugs, Mr Sica said the Mafia was handling "incalculable" volumes of money and had given itself a centralised national structure. He doubted that Sicily was still the base for this activitity, although the Mafia continued to dominate the island. It was also wantely the island. It was also mantaining its traditional illicit operations in the construction industry.

The former magistrate stressed that the broad dimensions of organised crime now required equivalently hroadly based investigations, particularly at an international level.

Setback for Government over L480bn allocation

By John Wyles

hopes of keeping its majority together during voting on the 1989 budget have been jolted by a first defeat under the new aystem of public voting on financial issues in the lower house of Parliament. house of Parliament.

Late yesterday evening 36 Christian Democrats and one Socialist voted with the opposition in favour of allocating an additional L480bn [£204m) to the "agricultural solidarity fund." The defeat came only a few hours after Mr Giuliano Amato, the Treasury Minister, had spoken about the greater

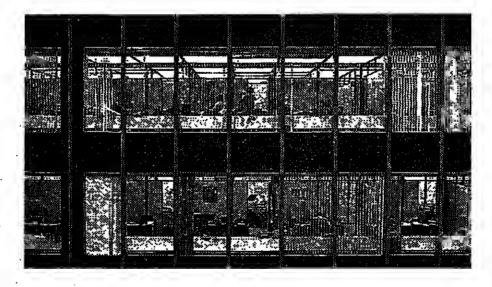
THE ITALIAN Government's political security he was enjoying following last month's abo-lition of secret voting on a

range of matters.

Nevertheless, the ease with which the dissidents could be identified prompted Mr Sergio Mattarrella, the Minister responsible for relations with Parliament, to draw an ohvious conclusion. "Coldiretti bas voted with the opposition," he said, referring to the national organisation of small farmers. This drew angry protests from some of the deserters yesterday, hut many do owe their seats to farm lobby support.

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Notice to Holders of

ALZA Corporation

5-4% Convertible Subordinated Debentures

Pursuant to Section 1206(b) of the Indenture dated as of May 8, 1987 relating to the 5-1/26 Convertible Subordinated Debentures (the "Debentures") of ALZA Corporation ("ALZA"), this notice is to advise holders of the Debentures that ALZA and Bio-Electro Systems, Inc. ("BES"), a newly formed Delaware corporation, have filed a registration statement with the United States Securities and Exchange Commission relating to a rights offering by ALZA and BES to ALZA stockholders.

Under the terms of the planned rights offering, ALZA stockholders would receive one right for each share of ALZA common stock owned as of the record date. Eight rights would be required to subscribe for one "Unit" and the subscription price is expected to be between \$10 and \$11 per Unit.

Each Unit would consist of one share of BES Class A Common Stock and one five-year ALZA warrant to acquire ALZA Class A Commiss Stock. The offering would consist of approximately 4,150,000 Units. The record date to receive rights is expected to be one day before the date on which the Securities and Exchange Commission declares the registration statement effective, and is presently anticipated to be in mid-November. The rights would expire three weeks later.

It is anticipated that the rights would expire three weeks later.

It is anticipated that the rights would trade on the American Stock Exchange during the subscription period. It is also expected that the Units would be listed on the American Stock Exchange. The BES Class A Common Stock and the ALZA warrants included in the Units would trade only as units until two years after the closing of the offering. At that time, the shares of BES Class A Common Stock and the ALZA warrants included in the Units would trade only as units until two years after the closing of the offering. A that time, the shares of BES Class A Common Stock and the ALZA warrants would be informed of any such price adjustment by publication after the conclusion of the offering. Bellevither will be informed of any such price adjustment b

subscribers:

The rights offering may be withdrawn if the aggregate gross proceeds of subscribed Units are less than \$30 million and would be withdrawn if the aggregate gross proceeds of all Units to be sold in the rights offering and the underwritten offering, should it occur, are less than \$30 million. If the rights offering is withdrawn, all subscription payments would be refunded, with interest, and an additional \$.25 per Unit would be paid to subscribers.

The registration statement covering the Units has not yet become effective. The Units covered by the registration statement may not be sold nor may offers to buy the Units be accepted prior to the time the registration statement becomes effective. This notice shall not constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of the Units covered by the registration statement in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

ALZA Corporation

OVERSEAS NEWS

Gorbachev Delhi | South Africa bans fringe right-wing organisation visit to underline special relations

PRESIDENT Mikbail Gorbachev of the Soviet Union arrives in New Delhi today to begin a three-day visit which will be his second trip to India in two years. The first was in Newsynta 1985, when the "Spe-November 1986, when the "spe-cial relationship" between the two countries was reaffirmed in the Delbi Declaration be signed with Mr Rajiv Gandhi,

India's Prime Minister. The two leaders will try to emphasise this relationship in their talks, although the occasioo for the visit is the eod of a highly successful year-loog Soviet cuitural festival in india.

indian and Soviet officials have said that both leaders will assess what progress has been made in improving hilateral relations and their effort will be to take the Delhi Declara-tion further forward.

In concrete terms, this will mean there will be at least four bilateral agreements signed while Mr Gorbachev is in New Delhi, the most important of which will be on Soviet con-struction of two 1,000 MW nuclear plants at sites in

Another agreement will be on increasing electricity geoer-ation capacity - there is an acute power shortage in the country. Agreements are also expected on transfer of tech-nology and on improving cul-tural relations.

The character of the visit has already been set with a trade protocol signed this week which provides for a two-way turnover of Rs70bn (£2.6bn) in 1989, a 35 per cent increase over the estimated turnover for this year. This is in line with the declared aim of the two countries to increase their trade hy 250 per cent hy 1992. The two leaders feel the target can he reached hy identifying joint ventures, new items for import and export and through Soviet export of equipment for projects it is to set up in India. Talks between Mr Gorbacbey and Mr Gandhi will be much more wide-ranging than just

hilateral economic rela-tions - although these, with Soviet military supplies, are important for India. The Indian Prime Minister will want to know how the internal structural and policy changes in the Soviet Union will affect the

"special relationship" between the two countries.
Indian officials have watched

War I.

Negotiators from South
Africa, Angola and Cuha
announced in Geneva on Tuesday that under a US-mediated
peace process they had drawn
up a draft agreement on a
schedule for the complete with
drawal of the estimated 52,000
Cuban troops in Angola.

Cuban troops in Angola.

The Nampa report was telexed to Reuters in Lusaka from Swapo headquarters in the

Angolan capital.

"The attention of the world

is now focused on the Pretoria regime for it to honour its side



Gorbachev (above) and Gandhir four

with other countries in Asia, particularly China and Pakis-

tan, and it is expected that the

two leaders will discuss this in some detail. India's concern is

not just political, it also fears it

may lose some trade advantage

also focus on Mr Gorbachev's perception of the relationship

particularly as the Soviet leader will soon be visiting the

US. The feeling in New Delbi is

that this, together with the overtures being made to Asian

countries, could have an impact on Indo-Soviet rela-

The talks will also cover

recent developments in South Asia, particularly develop-ments in Afghanistan, over

which India bas heen a

staunch supporter of Soviet policies. Mr Gandhi is expected to explain India's position on

Officials say the talks will

ween the two superpowers

to these countries.

hilateral agreements

decades ago. The scheme was one of six reforms hegun under Mr Chiang Ching-kno, the late president, and has since been the subject of intense debate in the three national represen-

tative bodies. Elderly members have Elderly members nave fought to keep their positions and their perquisites, and have argued that the Government would seem to be giving up its claim to represent all of China if mainland-elected represent a sefect. resentatives were, in effect,

put away. The bill, which has long been expected, was approved at a Cabinet meeting yesterday. It provides a system that will allow these representa-tives to retire with pensions and be replaced by younger people elected from Taiwan. The bill, which now goes to

missal of representatives who are too ill to serve, those who have not attended sessions for more than one year, and those who have been out of the country for more than six months. If such representatives do not apply for retirement within six months of the enactment of the new law, the

cally dismiss them, according to the hill. The new measure, which the Cabinet says "fully respects the wisbes of senior members", provides sizeable pen-Sri Lanka and other South
Asian countries, including the changing picture in Pakistan.

sions for all retiring representatives, either in a lump sum or on a monthly basis.

organisations would sns-

By Anthony Robinson in Johannesburg THE Sonth African Government yesterday announced the banning of an extreme right-wing fringe organisation the Blanke Bevrydingsbeweging (BBB or White Freedom Movement) in response to Tuesday's killing of six blacks hy a right-wing white gunman in Pretoria.

But it stopped short of banning the much bigger paramilitary Afrikaner Resistance Movement (AWB) to which the Movement (AWB) to which the alleged murderer claimed to belong. The accused, Mr Barend Strydom, a 23-year-old

former policeman, appeared in court yesterday and was sent to a mantal hospital for 28 days' observation after a police doctor told the court that his behaviour "would fit a psycho-

pathic personality".

The mass shooting of blacks in the heart of the nation's capital by a self-proclaimed white extremist has triggered off widespread demands for the Government to be seen to be acting impartially to stamp out violence from both ends of the political spectrum. The Gov-ernment has already banned 23

A SEEMINGLY straight

forward decision ahont whether or not to build a new

cement plant is, in Africa, an intensely political matter. Strict economic consider-

ations about the financial feasi-bility of the project and the state of the industry often play a poor second fiddle to the political potential inherent in

any new major construction

A site has to be chosen,

It is not surprising therefore,

loans negotiated and lucrative

that, in the face of muted oppo-sition from international

donors and the existing cement

industry, the Kenyan Government has pressed ahead with plans to build a Kshl.8hn (\$100,000) cement plant in West Pokot district in western

This latest government foray into the volatile cement mar-

ket threatens to further desta-

hilise an industry already debilitated by falling exports

and an inflexible price control

There are presently two cement factories in Kenya

producing 1.3m tonnes a year. East African Portland Cement,

50 per cent government owned, is the smaller of the two. Its

350,000 tonnes annual produc-tion is sold exclusively to the

Bamburi Portland Cement

Company produces 950,000 tonnes of cement a year. Until

1982, it was Kenya's main man-

ufacturing exporter. In that year it exported 800,000 tonnes

of cement mainly to Reunion,

Sri Lanka and Mauritius earn-ing Kenya approximately Ksh480m in foreign exchange.

system at home.

contracts awarded.

Kenya.

left-wing organisations, mostly linked to the United Demo-

cratic Front.
Its reluctance to clamp down equally hard on the AWB, led hy Mr Eugene Terreblanche, hy Mr Eugene Terrebianche, reflects the Government's belief that, despite all its propaganda against the African National Congress as a terrorist organisation, its real fear is of doing anything which would unleash armed white extremiter many of when realther ists, many of whom are either trained by, or members of, the police and security forces. Right-wing leaders hastened

ing yesterday while at the same time expressing their understanding for Mr Strydom as a symbol of the pressures and resentment huilding up and resemment hulding up among some whites. Mr Robert Van Tonder, leader of a group dedicated to the re-establishment of the old pre-war Boer Republics as Afrikaner-controlled white states, said yesterday that Mr Strydom had articulated the hopelessness, grudges and fears of whites grudges and fears of whites who saw the Boer nation being suppressed and its culture and

to condemn the Pretoria shoot-

language trampled on.

Meanwhile the judge in the long running Delmas treason trial yesterday ordered the release of three of the 19 black radicals on trial on treason and murder charges arising out of the black revolt which erupted in the Yeal Triangle around in the Vaal Triangle around Johannesburg in September 1984. Judgment is expected today at the conclusion of a lengthy summing np by Mr Justice Van Dijkhorst. Yesterday he told the court that the state had proved the crime of treason after earlier

was the internal realm of the ANC and was conceived, nur-tured and directed by it". Apart from treason and subver-sion, several of the accused face charges of murder arising from the killing of black comfrom the killing of black con-munity councillors by enraged black mobs allegedly egged on hy the accused. If found guilty they face long prison sentences or death, although the defence is expected to lodge an immedi-ate appeal for the case to be reheard in the Bloemfontein Appeals Court.

having ruled that "the UDF

Taipei opens Cement-makers count cost of bureaucracy way for old guard to go

By Bob King in Taipei TAIWAN'S Executive Yuan (Cabinet) has approved a bill that allows for the retirement, voluntary and otherwise, of members of parliament and other national representatives who last stood for election

parliament for approval, also provides for the automatic dis-

Government will antomati-

Julian Ozanne reports on the Kenyan cement industry's battle against price control But export prices have collapsed in the past five years because of worldwide cement dumping, and markets have shrunk as many importers have commissioned their own

cement plants. Last year, Bamburi exported only 378,000 tonnes at prices substantially below full pro-

duction costs. The treatment of the cement industry has been a very bad example to foreign investors. From budget to budget we don't know whether things are going to suddenly change and we can't make

long term projections' With a declining market abroad, Bamburi increasingly focused its attention on the protected home market where demand was increasing substantially as a result of a mini

boom in the construction industry.
Domestic demand in Kenya increased from 555,000 tonnes in 1984 to 915,475 tonnes in 1987 and is expected to continue growing by 5 per cent a year. This gave Kenyan cement producers a desperately needed

second breath of life. But as the company turned inwards it came up against a harsh, bureaucratic cost-based price control regime. Cement and other building materials are considered vital

Last year tha company reported an after tax loss of Ksh36.6m. (\$2m). No dividend was paid for the fifth year run-ning. economic commodities in Kenya, particularly to low

tion process.

"But we've heen unfairly penalised in Kenya hy the inflexible implementation of

the price control system. It's been very difficult to communi-

cate with tha Government. We

make a price increase applica-

tion to the Price Controller then, by the grace of the Lord,

maybe three years later we get a third or a half of what we asked for. Sometimes we feel

Given the rate of inflation in Kenya. currently running at about 9.5 per cent, and the sky-

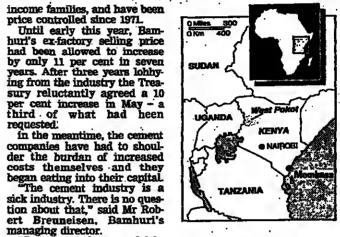
rocketing costs of road trans-port and electricity (up 85 per

cent in the past three years) it is not surprising that the com-pany has made a loss in three

out of the last five years. And the factory has been going

through a serious decapitalisa-

we are living in a void."



Bamburi has also been hammered by substantial exchange losses on the repayment of foreign loans hecause of the depreciation of tha Kenyan shifling. Over the past three years the company estimates it has lost Kshl26m. Despite recent government concessions allowing exchange

losses to be considered for tax purposes from next year it is clear that the foreign owners of Bamburi - Cemetia AG of Switzerland and Blue Circle Industries UK, each of which own 37 per cent of the company - are reluctant to invest further without substantial reforms or abolition of the price control system.

"The treatment of the cement industry has been a very bad example to foreign investors. From budget to budget we don't know whether things are going to suddenly change. We can't make long term projections. And our mately be a political matter.

shareholders can not be expec-ted to invest further in Kenya unless there is a guarantee on pricing and a positive outlook into the future. At the moment there is not," said Mr Brenne-The price control system is

coming under increasing criti-cism. Kenya is currently gripped by a crippling national nail shortage because manufac-turers say they can't produce

at present prices. And the Kenya Association of Mannfacturers recently called for the abolition of price controls describing them as having "created monopolies, caused disruptions in produc-tion, decreased Kenya's export competitiveness enconraged hoarding, delayed investment in new or expanding businesses, and created an unnec-

essary, costly, unresponsive bureaucracy."
Given the instability in the industry, the announcement of government plans to build a new cement factory have been met with concern. There are significant question marks over the isolated site in western Kenya which lacks the necessary infrastructure and sev-eral western economists doubt if the factory will produce at anything lika the costs at the existing plants.

While there is clearly grow-

ing demand for cement in the country, many donors feel the Government should first reform the price control-import restriction system and consult with the industry to see what can be done to capitalise on existing capacity. But these are econmonic gnestions in what may ulti-

Gunmen kidnap Red Cross Swapo ready to sign a Swiss in south Lebanon peace accord

By Jlm Muir in Nicosia

THE South-West Africa A SWISS delegate of the International Red Cross was Peoples Organisation, the Namibian nationalist guerrilla group, said yesterday that following agreement on a time-table for a Cuban troop with-drawal from Angola it was ready to sign a formal ceasefire with South Africa to end the war in Namibia, Reuter writes from Lusaka.

Mr Hidipo Hamutenya,
Swapo information secretary,
said the organisation, which
has been observing a unilateral

off at speed. Intensive contacts were truce since September 1, was ready to "immediately traos-late the existing truce... into a formal ceasefire". Mr Hamutenya told Nampa, under way throughout the day to try to trace Mr Winkler and secure his release. But by nightfall, there was still no def-inite word on his whereabouts the Swapo news agency, in Luanda that the world was or the identity and motives of now waiting for South Africa to keep its word to give inde-pendence to Namibia, a vast, mineral-rich territory con-trolled by Pretoria since World

his abductors.
Hsrd-line Palestinians from
the renegade Abu Nidal faction
are believed to have been behind several earlier kidnappings of western aid workers in the Sidon area.

In Fehruary, two Scandinavians working for the UN
Relief and Works Angency
were abducted and beld for
three weeks. A month later, Mr
Peter Coleridge, a British
Oxfam official, was seized in
Ain al-Hillwa and detained for Ain al-Hilwe and detained for

five days.

Both Mr Coleridge and the
UNRWA officials were released
after heavy pressure on the
kidoappers from Palestinian and Lebanese groups, fearful that international aid

pend their activities in the abducted by gunmen in sonth
Lebanon yesterday, the first
such kidnapping of a Westerner for six months.

Mr Peter Winkler was intercepted and dragged from his
Red Cross vehicle by three
gunmen near the hig Palestinion refugee comp of Ain al-But Mr Jan Cools, a Belgian doctor, working in the far south has not been seen or heard of since May, when he was believed to have been abducted hy gunmen near ian refugee camp of Ain al-

Tyre.
Swiss embassy officials have heen worried for some time about the possible risk to their nationals in Lebanon stem-Hilwe, on the city's eastern outskirts. He was forced into their green BMW and driven ming from the detention in Switzerland of a young Leban-ese Shia militant on hijack and murder charges. Mr Hussein Ali Muhammad

Mr Hussein Ali Muhammad Hariri was arrested in July last year and is to appear in court in February, charged with the hijacking of an Air Afrique air-liner and the killing of one of its French passengers. Despite the embassy's anxi-ety, the ICRC maintained more than 30 Swiss nationals on

tban 30 Swiss nationals on active duty in Lebanon, almost all of them in kidnap-prone areas such as West Beirut and the south of tha

While some speculation yes-terdsy linked Mr Winkler's abduction to the hijack case, Palestinisn officials in Sidon hinted that it might have been the work of anti-PLO radicals trying to discredit the organi-sation in the wake of its decision this week to declare a Palestinian state alongside

Peres claims **PLO** distorts **UN resolution**

MR SHIMON PERES, the Israeli Foreign Minister, said yesterday that Palestinian leaders had distorted and destroyed a UN resolution implying recognition of Israel when they voted to endorse it at a meeting this week, Reuter writes from Jerusalem.

He said they had changed the meaning of the resolution by linking it to a demand for Palestinian self-determination

Palestinian self-determination and in doing so had closed the door to talks with Israel.

In the occupied West Bank and Gaza Strip, Israeli troops wounded at least 10 Palestin-

ians during clashes with dem-onstrators and army searchand-arrest operations.

Mr Peres spoke at a news conference to launch an Israeli

conference to launch an Israeli campalgn to counter the largely favourable international response to the acceptance of UN Security Council resolution 242 by the Palestine National Council, the Palestinians' parliament-in-exile, at a three-day meeting in Algiers.

"It buries the definition of 242, it really kills it," he said. "This is not acceptance of 242 but rejection of 242, using the title and changing the content entirely. In so doing they are closing the door to negotiations."

Israel says the Palestine Lib-

Israel says the Palestine Lib-eration Organisation might try to exploit the demand for self-determination to claim all of what was once Palestine, including Israel. Israel bas told its ambassadors abroad to help combat an image of PLO moderation it fears the meeting may have produced.

US and Britain take divergent views of Palestinian issue

By Peter Riddell in Washington THE British Government is taking a distinctly more positive view than the Reagan Administration of this week's decisions by the Palestine National Council towards

Differences of emphasis between the European and US views have been signalled by Mrs Margaret Thatcher, the British Prime Minister, during meetings with President Rea-gan and senior members of his administration on her two-day visit to Washington.

During a series of early morning interviews with the US television networks, Mrs Thatcher argued that the vote by the council, the Palestin-ians' parliament in exile, appeared to recognise Israel'a right to exist by accepting United Nations resolution 242. If correct, this was, she said, "a modest, but significant step forward – somathing to huild

In contrast, the US State Department on Wednesday described the resolution as too ambiguous to justify direct dialogue between Washington and the Palestine Liberation Organisation. The US seeks a clear and unambiguous researchion. and unambiguous recognition of Israel and renunciation of terrorism.
Mrs Thatcher has qualified

her response to the Algiers decision by insisting that it needs to be looked at "care-fully". She said it was very dif-ficult yet to read all the small in particular, Mrs Thatcher argued in Washington that the



Assad: needless concesssion

Middle East should be given a higher order of priority and a greater focus by the US admin-istration.

She balanced the positive points of the apparent accep-tance by the Palestine National Council of resolution 242 and the implicit recognition of Israel by saying it was a pity that this was not explicit and that violence in all its forms had not been renounced. But, overall, she took a posi-

tive view and said there would have to be talks between the representatives of the Palestinlan people (though not necessarily the existing PLO) and Israel towards a negotiated settlement Andrew Gowers adds: Twenty-

eight Arab, Islamic and non-aligned countries have now

recognised the independent Palestinian state proclaimed by Mr Yassir Arafat, tha PLO chairman, on Tuesday.

in the Arab world, the main exceptions are Egypt and Syria. Egypt has declared its support for the PNC decisions, but has held back from recognising the putative state.

nising the putative state, partly for fear of disrupting its relations with Israel and the US. President Hosni Mubarak argued yesterday that Egypt's backing for the PNC was more effective than recognising the Syria, however, sees the PNC

decision to accept a two-state solution to the Arab-Israel consolution to the Arab-Israel conflict as a needless concession to Israel for which the PLO will get nothing in return. President Hafez al-Assad, Mr Arafat's fiercest opponent, is evidently prepared to hide his time in the belief that the Palestinians will be disappointed. But the Syrian leader, who has always sought to maintain a always sought to maintain a say in Palestinian affairs, would be concerned if the PLO were to obtain greater freedom of manoeuvre to negotiate with tha West as a result of the Algiers decisions.

Algiers decisions.

Hardline Palestinian splinter groups based in Damascus have been unequivocal in their condemnation of the PNC's decision to accept resolution 242. The PLO leadership is also concerned that Mr Assad may express his disapproval by preventing Damascus-hased participants in the PNC from returning to Syria as he did returning to Syria as he did after its meeting last year.

Singapore levy upsets business

SINGAPORE business leaders have criticised a government move to increase a levy on husinesses that employ for-eigners, saying it would raise costs steeply, Reuter reports from Singapore. The Singapore International Chamber of Com-merce said the increase of up to 47 per cent, would add to business costs and hurt Singa-pore's competitiveness. The government announced

Wednesday it would increase the levy progressively to \$250 per worker per month from between \$170 and \$200 now to check an influx of foreigners.

The measure could lead to a maga enjoy and job herening as wage spiral and job hopping as companies try to outdo one another by offering higher wages, the SICC said. Singapore relies heavily on foreign workers, officially estimated at 150,000 out of a workforce of 1.2m. But officials said unskilled foreign workers have not helped upgrade skills or make higher value-added products. Mr Linn in Hua, president of

Mr Linn in Hua, president of the Singapore Chinese Cham-ber of Commerce and Industry, said a better way to control the influx would be to limit work permits. The SICC said the Government could instead implement a graduated system that would increase the levy on companies with a higher per-centage of foreign workers. Mr Stephen Lee, president of

Mr Stephen Lee, president of the Singapore National Employers Federation, said textile, wood and metal industries would he burt and he urged the Government to

of the hargain by accepting the immediate implementation of Resolution 435 so that the coming year will see the hirth of the new independent state of Namibia." Mr Hamutenya said. Security Council Resolution 435 passed in 1978 is the United 435 passed in 1978 is the United Nations hiuepriot for Namibian independence which was due to have been implemented from November 1. • Mr Anatoly Adamishin, the Soviet Deputy Foreign Minister, said in Moscow yesterday that this week's trilateral Angola agreement in Geneva could he!p the search for a solution to the problems of the whole of southern Africa. Mr Adamishin told a news Mr Adamishin told a news conference the Angolan Gov-ernment had a programme for a political settlement of its a political settlement of its own domestic conflict with Unita rebels that could be implemented if outside interference in the country was Farmers objecting to US agricultural imports launch an attack on police lines in Seoul yesterday

Demonstrations raise tensions in Seoul By Maggle Ford in Seoul

THOUSANDS of farmers marching on Seoul's US Embassy were surrounded by riot police and repelled by tear-gas yesterday, as tension rose on the eve of hearings into a hloody uprising in South Korea

hloody uprising in South Korea eight years ago.

The demonstrators, demanding an end to US trade pressure on Seoul also insisted on the repentance of former strongman President Chun Doo Hwan. The latest in a series of protests, they will be followed by a big rally tomorrow. At least 30,000 workers held a peaceful anti-Chun march last weekend.

The hearing into the Kwangiu killings, in which at least 200 people died protesting against the imposition in 1980

of martial law by Mr Chun, may implicate a number of senior officials in the present Government headed by Presi-

Government headed by President Roh Dae Woo.

They are also likely to focus on the role of the US military, which bas operational command of the South Korean Army as well as the 43,000 US troops in the country.

Among witnesses will be Mr Kim Dae Jung, the senior opposition leader who was jailed the day before the killings started but was subsequently

started but was subsequently accused of fomenting rebellion and sentenced to death.

South Korea's three opposition leaders yesterday expressed their shock that two former generals now senior former generals, now senior government officials, had

received military decorations for their role in the killings.

One of the two men, Mr Park Jun Byung, Secretary General of the ruling Democratic Justice Party, was yesterday named in another strong opposition protest following the detention of a journalist by the prosecutor's office. The opposition leaders accused the prosecutors of illegally arresting the journalist, being negligent in the probe of corruption under Mr Chun's rule and of consulting with Mr Park over allegaing with Mr Park over allega-tions concerning another rul-ing party politician.

Meanwhile attempts by Pres-ident Roh's aides to persuade

Mr Chun to apologise for his behaviour, return illegal assets to the state and leave the capi-

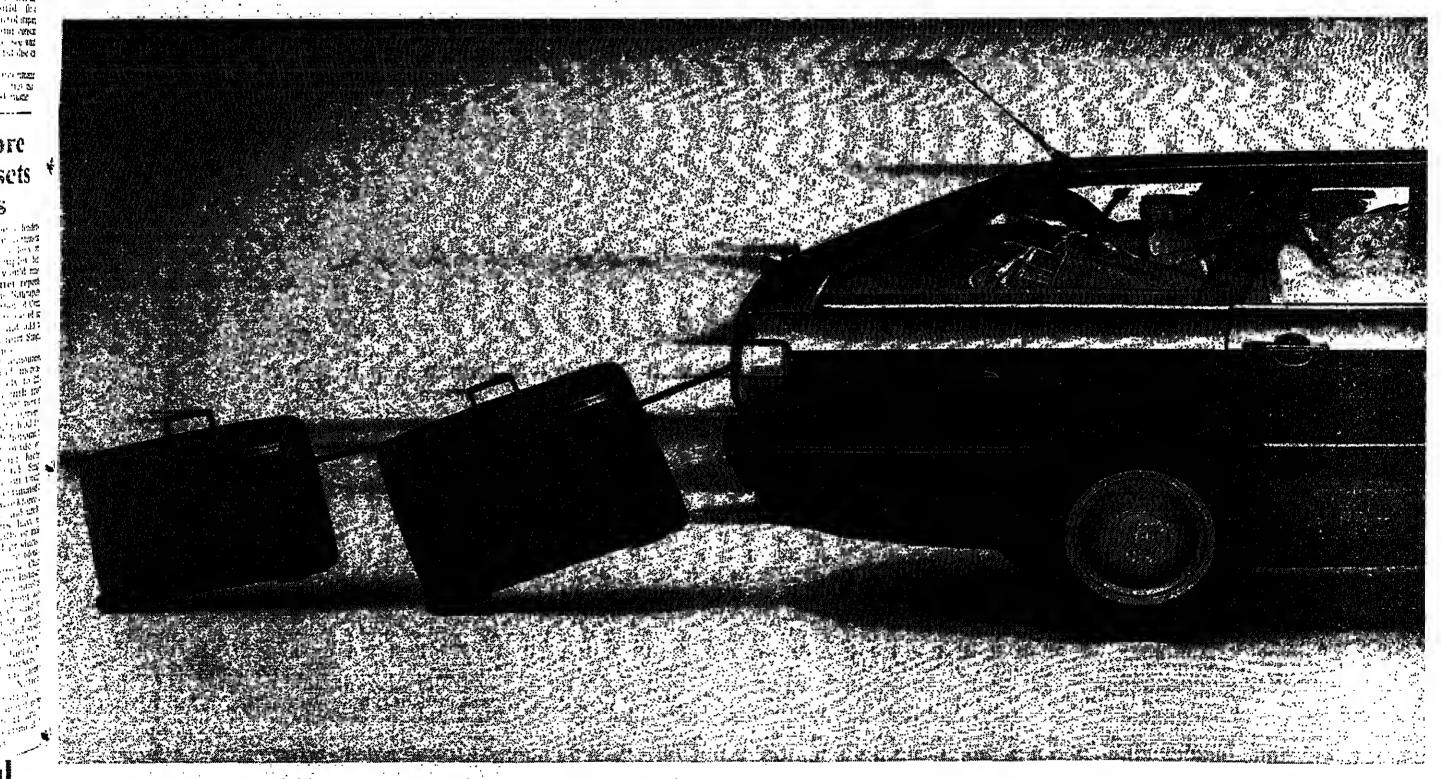
tal have so far proved fruitless.

Mr Chun, who is now under virtual siege at his Seoul home from daily demonstrations, appears to have been told that legal action against him will be considered by the Government unless he changes his attitude.

Agreement was received. Agreement was reached yesterday on a meeting between parliamentarians of South and North Korea at talks in the border willow. South and North Korea at talks in the border village of Panmunjom. The two sides decided on a full scale meeting of the assemblies of both countries in Pyongyang followed by 50-a-side negotiating talks and a closing meeting in Seoul. No date was set but the two sides are to talk again next month on details such as the meeton details such as the meet-ing's agenda.



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AMERICAN NEWS

Mexican opposition recognises Salinas win

By Richard Johns in Mexico

MEXICO'S leading opposition party yesterday abandoned its fight to annul the July presi-dential election and said President-elect Carlos Salinas de Gortari could legitimise bis presidency by democratising the federal government.

The National Action Party (Pan), the main right-wing apposition group in the chammaintained Mr Salinas, of the ruling Institutional Revuln-tionary Party (PRI), won the July 6 election in a fraudulent contest. However, it called for "reconciliatinn, dialogue and unity" among different politi-cal factions after he takes power on December 1.
A PRI document issued on

Wednesday by Mr Abel Vicen-cio, Tovar, Mr Salinas' secre-tary general, entitled "A National Commitment to Legitimacy and Democracy." was generally seen as conciliatory and aimed at preventing a dangerous polarisation which could lead to the "repression"

feared by the opposition.
At the same time, Pan has made it clear that a measure of co-existence will depend on the behaviour of the Govern-

ment. The document says Mr Salinas' administration "can only legitimise itself through the beneficial exercise of power and, in particular, by the conduct it shows in the first elec-tion for which it will be responsible in Jalisco, Guana-juato and San Luis Potosi.

Another condition set hy Pan is that the regime should act in the manner of a transi-tional government respecting a popular mandate for "democratisation, pluralism and social justice."

Earlier this week, Pan mem-bers walked ont of the Chamber of Deputies in protest at alleged irregularities in the municipal elections in the state of Nnevo Leon.

Both Pan and the broad left National Democratic Front (FDN) coalition are angry about a military parade on the day Mr Salinas assumed the idency. The show of marpresidency. The show of mar-tial strength is seen by the opposition as a blataut threat.

Markets uneasy over rise in US housing starts

FINANCIAL market fears of overheating in the US economy were reinforced yesterday by the news of a 7 per cent jump in housing starts and new building permits between September and October, apparently ending a year-long recession in the industry.

The Department of Commerce announcement pointed

merce announcement pointed out that the monthly housing figures were erratic, but were in line with recent figures for retail sales, employment and

capacity utilisation.
All had pointed to a quickrevival of demand after a run
of figures suggesting a slowdown.

These figures have under-mined recent hopes that the economy was achieving a "soft landing" which would leave room for continued improve-ment in the trade balance, and aroused new fears of inflation. This has been one of the major factors depressing the dollar since the election.

The other is a persistent belief that the incoming Bush administration would welcome a further fall in the dular to stimulate further export

Dealers believed that during the campaign any dollar weak-ness would be strongly resisted by the central banks, but since the election they bave been prepared to test the will of the authorities in the market.

The devaluation rumours

appear to be based on well-in-formed leaks from the lower levels of the outgoing Adminis-tration about official trade

These show that the improvement in the US trade account will peter out in the next 12-18 months, and that by mid-1990, the trade deficit may be widening again. Forecasts from the international organisations and academic models

show a similar outlook.

The market appears to have drawn its own conclusions from these forecasts.

There is no evidence of any direct leak from the Bush tran-sition team, but the lack of any forthright commitment to the

current exchange rate bands from Mr Bush or from the Treasury Secretary, Mr Nicho-las Brady, is seen as signifi-cant.

Nicaragua in food crisis as storm costs hit \$828m

By Tim Coone in Managua

NICARAGUA faces serious food shortages and economic difficulties over the next 10 months because of the hurricane which devastated parts of the country three weeks ago, according to President Daniel

in a speech to the country's National Assembly this week, he said the hurricane caused damage estimated et \$828m and the Government's economic priority is "to re-estab-lish the minimal productive capacity of the country" with special emphasis on hasic grain production.

Food shortages are anticipated over the coming months as stockpiles are run down. These will not be replaced due to the crop losses. Rice and

bean production, two staples of the Nicaraguan diet, were par-ticularly hadly hit by the burri-

The shortages will be allevi ated "only in so far as the next harvest is stable and foreign aid arrives," said President

So far, mostly food, medi-cines and emergency shelters have been donated from abroed, while Norway and Spain have offered to help rebuild Nicaragua's shattered fishing fleet. Total foreign aid is unlikely to reach even 10 per cent of the losses.

President Ortega said the Government's economic stabi-lisation measures have been seriously npset by the hurri-

Brazil to declare oil strike illegal

By Ivo Dawnay in Rio de Janeiro

THE Brazilian government THE Brazilian government was yesterday preparing an emergency law to declare the week-old strike by 45,000 oil industry workers illegal. With alarm mounting among ministers over the prospect of petrol and diesel stocks running ont within days a greeful cabinet sestion.

days, a special cabinet session has decided to submit provi-sional legislation to the sional legislation to the Supreme Labour Court. Under the country's new constitution, industrial action in essential services deemed to damage the national interest can be prohibited with congressional approval. However, detailed enabling legislation is yet to be drawn up.

If a temporary law is approved by the judiciary, the government would be empowered to dismiss workers and

ered to dismiss workers and recruit others if the strikers do not return to work. Congress would then have a month to endorse or throw out the law. An official at President Jose Sarney's Planalto Palace emphasised yesterday that the government was willing to negotiate on the petrol work-ers' pay claims, but only after a resumption of work.

Argentine tax decree

The Argentine Government has decreed that 2,400 of the country's largest businesses must pay \$25n in exira tax, half of it hy December 19. The tax, known as "forced savings", is an attempt to cut the hudget deficit, estimated at 6 to 10 per cent of GDP.

The move is seen as an attempt to claw funds from private industry, which is least able to avoid paying tax in a society where a voidance is the norm, and as a gesture towards foreign creditors, from whom Amendian is tree. from whom Argentina is trying to obtain fresh loans and who are concerned at the government's failure to cut its

Meanwhile textile workers have won a 23.7 per cent pay increase, the second group to win big rises in breach of the government's wage norms. Earlier this month metal workers won 27 per cent.

All change in Congress jobs

Janet Bush on the men tipped as new banking committee chairmen

HEN Congress reconvenes on January 3 both houses will be looking for new chairmen to head their banking committees. They are key jobs at a time of crisis in the savings and loan industry, with the growing political storm over hinge leveraged buy-outs on Wall Street and the perennial question of deregulation of commercial banks.

Senator William Proximite, the redoubtable chairman in the Senate banking committee who pushed hard but ultimately failed to secure repeal of the 1933 Glass-Steagall Act separating investment and

separating investment and commercial banking, has retired after more than 30

years in the Senate.
Representative Fernand St Germain, the feisty chairman of the House banking commit-tee, falled in his bid for a 15th term in Congress after the Rhode Island electorate baulked at re-electing him while he was under investiga-

tion by an ethics committee.

The man most widely tipped to succeed Senator Proxmire is Senator Donald Riegle, Demo-crat from Michigan, the thirdranked Democrat on the committee. This is not a foregone conclusion because secondranked Senator Alan Cranston still has to win the position of party whip - a likely outcome. On the House banking com-

mittee, Rep Henry Gonzales of Texas has the support of House Speaker Jim Wright, also from the Lone Star State, and many senior Democrats on the committee and is almost certainly set to become the new chair-

There is little doubt that the most pressing and catastrophic problem facing Congress and the banking committees is the parious state of the savings and loans industry. There is a tidal wave rolling to the shore which they are just noticing, but no one has etuck their necks out," one Senate bank-ing committee side said. More noise on savings and

loans is emerging from the House side. Mr Gonzalez, who has many troubled savings and loans in his home state, has proposed that the Treasury make a \$50bn loan to the Federal Savings and Loans Insurance Corporation (FSLIC) to ball out insolvent thrifts. He said on Tuesday that he was seeking a meeting this week with Mr Nicholas Brady,



Clockwise from top left: retiring chairmen Proximire and St Germain and, tipped to replace them, Gonzales and Riegle



who will be Treasury Secretary in the new Administration. "Progress can be started through actions taken by the Administration rather than waiting for the cumbersome processes of Congress," Mr Gonzalez said.

He believes that the Issue is

to serious that it will not be difficult to build bipartisan support for action on his committee and, indeed, has already received expressions of support from Republican members. Congressional staffers

believe that legislators will tend to favour the cause of the remaining healthy thrifts and put pressure on the federal government for an inflation of cash litto FSLIC which will not forther burden the industry

Mr Gonzalez is regarded as someone fairly close to the thrift industry, which some Congressional staffers believe could hinder compromise with the Administration on this issue. Nevertheless, he has a





reputation for being an honest

and forthright politicism who will strive to take a fair-minded view.

The deadline being talked about in Congress for action on the savings and loans is August 10, when a moraiorium preventing thrifts from opting out of FSLIC expires.

A second key issue for consideration in the 101st Congress will be the resumption

(or not) of efforts to break down the barriers between

down the barriers between banks and securities houses after this year's marathon efforts to replace the 1933 Glass-Steagall Art foundered. To some extent, the chances for fiew legislative proposals will hang on the concessions won by commercial banks for expanded securities underwriting powers from the US Federal Reserve. With other pressing matters on the agenda, the banking committees may feel the issue has lost its potency although Mr Gonzalez ranks banking deregulation with

FSLIC in his list of priorities.

FSLIC in his list of priorities. If anything, the advent of the new chairmen will ewing things slightly in favour of the securities industry and away from the banks.

Senator Riegie is regarded as a friend of the securities industry and can be expected to work fairly closely with Representative John Diagell of Michigan, the powerful chairman of the House energy and commerce committee who effectively killed the Proxmire legislative effort.

Mr Dingell's power base may be enhanced by the absence of Senator Proxmire, who resolutely ploughed his own political furrow, and Mr St Germain, who had a reputation for being a tough battler for his own turf.

turf.
Mr Gonzalez said he is prag-matic and accepts expanded powers for banks with the proper saleguards. He may be less unpalatable to the banks than Mr St Germain in the area of consumer protection. He offered an amendment

which would have toned down the cumbersome and expensive consumer protection clauses in Mr St Germain's bill, conscious of not eroding the competitiveness of smaller banks, many in his home state.

Ms home state.

He expresses a willingness to deal with Mr Dingell in a way which he hints that Mr St Germain never tried to do. This man never tried to do. This may enhance the chances for a compromise bill on hanking deregulation from the House or may lead to a clearer victory for Mr Dingell and the securities industry.

A measure of Mr Dingell's considerable turf aggression is the fact that he has written to Mr Jim Wright asking for jurisdiction over FSLIC. The Energy and Commerce Com-mittee currently has jurisdiction over the securities indus-try while the House Banking Committee deals with banks and other financial institu-

Another issue exercising minds in Congress is the fren-nied bout of takeovers and leveraged buy-outs this autumn. No soomer had the election results come in than Senator Robert Dole started to warn about the excesses of warn about the excesses of leveraged buy outs. Old-fash-lioned Democrats never take kindly to what they perceive as the greed factor on Wall Street and there may be some initiatives to cool off the activity.





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• French electronics IFC interest industry calls for greater protection

before there was any relax-ation of EC import quotas. It added that no protective

measure taken by a Community member state should be

abrogated unless a Community

measure of at least equal force was first applied.

The association, which groups the country's leading electronic companies with

also require comparable

can Trade Act to guard against

It called for a "Buy European Act" similar to the US "Buy

THE FRENCH electronics electronics industry. industry called yesterday for a sharp tightening in local European content for Japanese consumer electronic manufacturing plants set up in Europe as well as the introduction of a "Buy European Act" for gov-"Buy European Act" for government and other public sector contracts to support European manufacturers.

1992. It said a selective EC safe-guard clause concerning possible unfair competition by third countries should be instituted

Mr Jacques Caillot, the chairman of the French electronics industry association and a senior executive of the French state-controlled Thomson defence and electronics group, said the French elec-tronics industry wanted to see the 45 per cent local European content requirement for Japa-nese manufacturing plants increased to 60 per cent. "This is still not as high as

overall sales of FFr167bn last year and which employs nearly 220,000 people, argued that European institutions would the 80 per cent local European content requirement which the French car industry is insisting on for Japanese cars to qualify as European products," he added. resources to those of the US authorities under the Ameri-

The French motor industry recently led the way in demanding tougher local content rules for Japanese investments in Europe.

The French electronics

American Act" for government contracts until all countries observed the General Agreeindustry association also emphasised in its annual report yesterday that the time ment on Tariffs and Trade code had come for Europe "to show and complied with the principle of reciprocity. electronics industry and pro-tect itself from untimely for-eign investments by setting up

recise restrictive measures. of anti-dumping complaints
The association also called which at present could take as precise restrictive measures". for a halt to investments by foreign manufacturers in sectors suffering from overcapacity, such as colour television when at present count take as long as three years.

The industry warned that unless the French and EC authorities took steps to proset production. It added that no tect European manufacturers permits should be granted to "France and Europe may ente non-European groups to set up a practically irreversible spiral manufacturing plants in the of de-industrialisation".

in Japanese **Polish** venture

By Christopher Bobinski in Warsaw

THE International Finance Corporation (IFC), a World Bank affiliate, is interested in a joint venture under discussion between the Japanese Asahi company and a Polish glass works in Sandomierz which would involve financing of about \$120m, according to an IFC official, Mr Douglas Gustafson.

This follows a DM29m (29.2m) financing deal for Hortax, an agricultural exporter, signed in Warsaw yesterday. Projects under consideration include loans to leather goods and toy manufacturers and joint ventures with Orbis, the Polish tourist organisation, for hotal construction.

hotel construction. The loan to Hortex, whose annual exports are worth \$45m, carries an interest rate of 83 per cent and is to be repayed over 10 years with a three-year grace period.

Hortex is planning to expand sales abroad by install-

ing packaging and refrigera-tion equipment imported from Sweden, Japan and the US. Poland joined the IFC last December, the third European socialist country after Yugoslavia and Hungary.

Tokyo seeks 'clean slate' with US on chip trade

JAPANESE trade officials and

electronics industry represen-tatives visiting Washington this week aim to persuade the Administration to "clean the slate" on semiconductor trade friction by lifting punitive sanctions on Japanese elec-tronics products before Mr George Bush takes office. The sanctions were imposed

18 months ago in retaliation for Japan's alleged failure to open its market to foreign chip suppliers. They comprise 100 per cent import tariffs on selected Japanese products, including laptop computers, to a total estimated value of \$165m a year.

Although the sanctions have

had little financial impact, they remain an embarrassment to the Japanese Government. The Japanese claim that they have met the demands of the US by increasing purchases

New trade legislation enacted during the summer is already having an effect and positive changes have been seen from South Korea and Taiwan in response to US market opening measures, Congressman Dan Rostankowski, chairman of the House of Representatives Ways and Means Committee, sald yesterday, Michael Marray writes from Hong Kong.

Mr Rostenkowski, who was speaking in Hong Kong on the last leg of an Asian tour which also took in Sonth Korea and Taiwan, said he wanted US trading partners to understand that Congress would continue to push in areas such as agriculture, intellectual

property and investment.
"It is crucial that the rapidly expanding economies of Asia continue on the bold course their governments have set to reduce their own protectionism." he said. Mr Rostenkowski added that opening up the Japanese market remained an area of concern and was in the common interest of other Asian countries as well as the US.

of foreign chips. US sales in Japan have risen by about 30 per cent during the past year, according to industry analysts, and some of the largest Japanese electronics firms have

implemented foreign purchase programmes that have signifi-

cantly increased their use of US semiconductor products. While US trade officials have previously denied several requests by the Japanese to remove the sanctions, the Japanese hope to receive a more favourable hearing this time.

Many of the US trade offi-cials familiar with the semiconductor issue and those involved in negotiation of the 1985 trade pact have resigned from the Government over the past few weeks as the Administration of President Ronald Reagan winds down. New appointees may be more sympathetic toward the Japanese arguments, representatives of the Japanese in Washington

The US semiconductor industry, however, remains adamantly opposed to removal of the sanctions. Industry executives claim that the sanctions provide the pressure needed to persusde Japanese companies to maintain efforts to increase

foreign chip purchases.

The foreign share of the Japanese semiconductor market, which is about 10.7 per cent, rose by about 2 per cent when

the sanctions were imposed US industry executives claim Since then, however, there has been little improvement.

Industry officials maintain that the only true measure of progress towards compliance with the 1986 trade agreemen must be increased market share. In a "side letter" to the 1986 trade pact, the Japan recognised the US semiconductor industry's expectation that semiconductor sales in Japan of foreign companies should grow "to at least slightly above 20 per cent over the five-year period of the agreement".

For US semiconductor manufacturers, who appear to be heading into a downturn in their domestic market, the issue of Japanese market access is acute. Japanese sales are expected to represent one of the few growth markets over

Irish leasing group to buy United Airlines' entire fleet of DC8s

By Kleran Cooke in Dublin

GPA, the aircraft leasing group based at Shannon in the Irish Republic is signing a contract with United Airlines to buy its entire fleet of DC-8 aircraft.

GPA will purchase 29 aircraft plus 14 spare engines. The deal is estimated to be worth \$500m. GPA said the United be used as passenger aircraft.

jets would start being delivered in the middle of next year.
United is re-equipping its fleet and is taking delivery of 30

The United contract comes in the midst of a busy period for GPA, the world leader in aircraft leasing operations. Boeing 757s. GPA intends to convert many of the DC-8s for cargo use before leasing them.

Last week it signed a contract with a new Singaporean carrier for delivery of a McDon-nell Douglas series 87. A large a Boeing 737 to Malev, the Hungarian carrier, the first time a western-manufactured aircraft has been leased to an East bloc country.

with a Mexican carrier. Later this week GPA is due to deliver

GPA now has a portfolio of 150 aircraft on lease to 54 air-

lines in 30 countries. The total value of its fleet is estimated at \$2.7bn. A company spokesmar said that on average one new and one used aircraft was being delivered to GPA each week. The company has declared orders for 350 new aircraft for delivery by the mid-

EC without transfers of tech-nologies and investment in research and development. The association added that if Europe did not implement swiftly and permanently the that foreign investments should guarantee the "real creation of new and lasting jobs" industry would disappear and without risking job cuts in the whole electronics industry other parts of the European would be dragged under. The association also said necessary tariff and non-tariff

Moscow and Tehran set to expand trade

By Scheherazade Daneshkhu

TRADE between the Soviet increase following a visit to the Tehran by Mr Alexander Bessimettnykh, the Soviet first deputy foreign minister. His weekend mission marked another step forward for the delicate political and economic ties

between the two neighbours.

An expansion of trade and technical assistance in the oil, natural gas, steel and power industries is likely to be on the agenda when Iranian and Soviet officials meet for trade talks due in Moscow next

Hojatoleslam Ali Akbar Hashemi Rafsanjani, the pow-erful speaker of the Iranian erful speaker of the Iranian partiament, told Mr Bessmertnykh that there was no obstacle to improved relations, according to the official Iranian news agency. Iran has bitterly opposed the Soviet presence in Afghanistan, but took a
more conclusiony line after Moscow began to withdraw its

Trade between the two countries has fallen sharply since 1983, when they exchanged goods worth more than \$1bn. in 1987 the total was around

Last month Iran opened a trade exhibition in Moscow for the first time since the 1979 Islamic revolution in an attempt to boost its non-oil exports. Some 80 state and private companies exhibited goods ranging from Persian carpets to Iranian-made televi-

According to the Soviet newspaper Izvestia, an Iranian official responsible for export promotion expressed hopes that the volume of Iranian-So-

By George Graham in Paris

A CHINESE steel company has bought a disused French steel

mill which has been for sale for the last decade. It is to be

dismantled and installed near

Peking.
Cambridge Realty, a Lebanese compeny which bought the
Sudacier mini-mill at La Garde

near Toulon in sonthern France in 1979, has sold the

mill to the Hunan Trading Company for installation at the

Lianyuan Steelworks in Hunan The 16,000 townes of equip-ment date back to 1973, but

they are hardly used. The mill's electric arc furnaces and bar and rod rolling mills were

closed after less than 18

Chinese buy disused mill

months in operation. tech design of the scooter,
The mill cost its builders, a practically unchanged since
group of French, Italian and 1946, and may buy the tooling.

Union and Iran is expected to Ambitious reconstruction ously restricted by foreign exchange shortages and credit constraints, according to a report published yesterday, writes Victor Mallet.

The report, by the Economist Intelligence Unit in association with Business Internaciation with Business Interna-tional, says the two countries together have reconstruction proposals totalling about \$700n, but combined foreign exchange spending for devel-opment and new projects is running at only \$40n a year. Prospects for both countries are heavily dependent on oil prices.

viet trade could increase to five or six times the present level in less than three years. He auggested basing future accounts on a clearing agree, ment to avoid involving for-

light exchange.

Iran also needs skilled manpower for the maintenance of
some of its war-damaged and
run down oil installations.

Thousands of Soviet technical advisers left fran in 1983 when advisers left from in 1983 when Iraqi planes pounded Iranian cities, and many are still absent despite a 1987 agreement providing for their return. North American oil industry experts are already at work in Ahwaz.

For its part the Societ Index

For its part the Soviet Union is keen to play a role in the Iranian reconstruction programme and to maintain relations with a country which it has always considered politi-cally and strategically impor-

Swiss interests, an estimated FFr300m (£28m) but was sold to Cambridge Realty in 1979 for only FFr40m. No price has been disclosed for the Chinese

Chinese buyers, who have in

recent years bought up obso-lete steel plant from the Round Oak and Manchester mills in

the UK as well as from Cockerill in Belgium, have also been looking at other disused manu-

facturing plant in France, including the venerable pro-

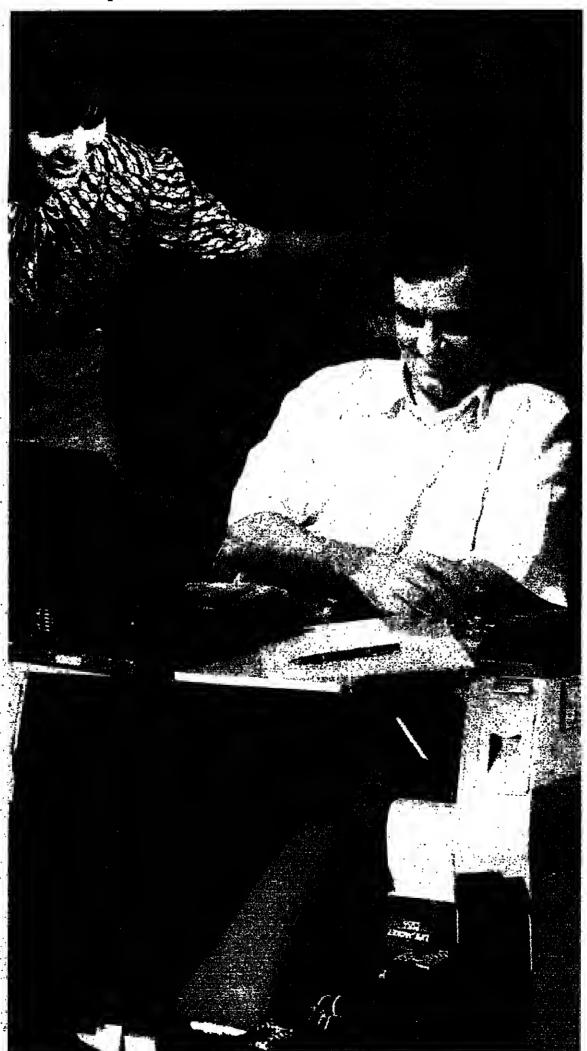
duction equipment for the

year, but China has expressed

interest in the resolutely low

VeloSolex motor cycle. The Solex plant is being closed down in France this

The Swire Group 23



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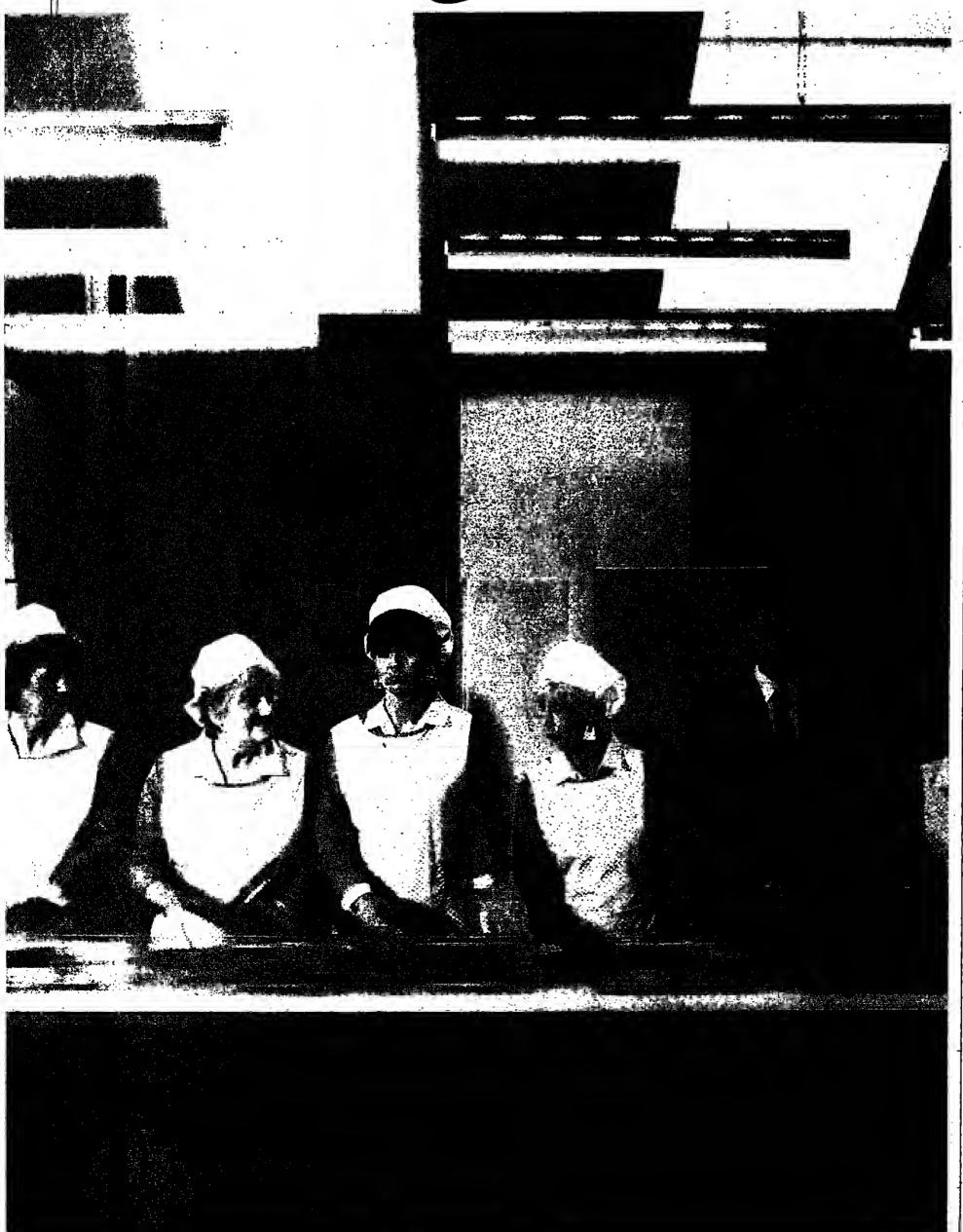
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CANADIAN ELECTIONS

All eyes east as Canada's Mulroney poll swings into action

First results could be misleading, says David Owen revival

anada's four Atlantic anada's four Atlantic provinces may account for only 11 per cent or \$2 of the 295 seats under contention in Monday's Canadian general election, but their results will be the first to be known. Thus, eastern trends will be analysed in meticulous detail during the early stages of the networks' election night specials. As the east ones so

of the networks' election night specials. As the east gues, so goes Canada, will be the thesis. Yet the mainly maritime region is particularly ill-suited to serve as such a beliwether. Even in a contest as thoroughly dominated as this one by a single issue — Prime Minister Brian Mulroney's free trade agreement with the US trade agreement with the US

Atlantic Canada is arguably
the region most likely to buck
any national trend.

Local concerns and strong

political personalities tend to have a stronger influence on voting intentions than the homilies of the respective national party leaders.

"This is a tactile, open, rough and ready place," says Mr Michael Harris, publisher of the Sunday Express, a hard-hitting St John's-based newspaper. There is little local affinity for Mr John Turner Liberal for Mr John Turner, Liberal leader, because "he looks like he is afraid he will catch some disease when he shakes hands," Mr Harris adds.

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So if, for example, Conserva-tive Mr Joe Goudie unseats Mr Bill Rompkey in the vast, barren riding (constituency) of Labrador, it will not necessarily presage a good night for the Tories. More likely, it will merely signify that a majority of local constituents favours ths establishment of a proposed Nato training base in their riding.

Similarly, if Mr Jack Taylor - the only New Democratic Party (NDP) Member of Parliament east of Ontario - holds St John's East, it is unlikely to herald the party's arrival as a national force in Canadian politics, it will more likely indi-cate that the spiteful smear campaign against Mr Ross Reid, the likeable and wellqualified Conservative candidate, has done its job.

In Moncton, New Brunswick, Conservative backbencher Mr Dennis Cochrane is widely



Prime Minister Mulroney greets enthusiastic supporters

Conversely, if Mr George Baker - a flamboyant Liberal - does not retain his central

Mr Baker, who by most

accounts is less impressive on the campaign trail than in the

television spotlight of Prime Minister's question time, faces two strong challengers in Con-servative Mr Abe Schwartz and

the NDP's Mr Brian Black-more, The redrafting of constit-

uency boundaries since the

1984 election promises to make

Certainly, if they are to mount a realistic challenge, the Liberals must do better in

Atlantic Canada than they

fared four years ago. Then, the

resurgent Conservatives gar-nered all but seven of the seats

this race even closer.

seen as a potential casualty due to the closure of the local McInnes, Tory Minister for Public Works, fails to defend a CN Rail locomotive shops. Even when free trade is at the forefront of the electorate's mind, the topic tends to be seen in local terms.

As inhabitants of the country's poorest region. Atlantic Canadians are particularly alarmed by the opposition's claims – refuted by the Tories - that the free trade agree-ment may undermine social programmes and regional development subsidies.

In Newfoundland, possessor of a perennially high unem-ployment rate, the deal could stand or fall by its perceived

A handful of eastern ridings are nonetheless regarded as potentially reliable barometers of nationwide trends. Of these, perhaps the most frequently mentioned is Halifax. It is a demographically diverse con-stituency in an attractive, thriving city where Mr Mulro-ney's trade deal is firmly at the top of the agenda. Simply stated, if Mr Stewart

in bid to halt Liberal

By David Owen in Toronto

MR BRIAN Mulroney, Canadian Prime Minister, returned to his native province of Québec for the final days of the general election campaign, in a bid to stamp out a Liberal revival which threatens to frustrate his quest for a sec-ond Parliamentary majority. Mr Mulroney needs a major-ity if the still unratified US-

Canada free trade agreement is to go into effect as planned on January 1. Recent opinion polls have shown his Progressive Conservatives neck-andneck with the Opposition Lib-

At an emotional rally in Montreal, the Conservative leader branded the Liberals "Canada's Luddites" for their threats to tear up the trade deal which forms the central plank of the Tory campaign platform.

He also mocked Liberal leader John Turner's recent attempts to explain how he would pay for his party's cam-paign pledges, saying that "Harry Houdini could not have done better."

Mr Turner, for his part, has been telling audiences that the increasingly vituperative attacks of his rivals demon-6,000-strong majority against the irrepressible Ms Mary Clancy, Liberal confidence will strate trade deal proponents
"have lost the battle and the
debate for the hearts and
minds of Canadians." Earlier
this week, Mr Simon Reisman,
who negotiated the pact, called Newfoundland riding of Gan-der-Grand Falls, the horizon will look rosy for the Conserva-Mr Turnsr "a traitor" for

opposing it.

Mr Turner also plans to spend the bulk of the campaign's latter stages in Québec. Canada's only predominantly French-speaking province, which accounts for 75 of the 295 seats at stake, is increasingly viewed as the

increasingly viewed as the probable key to the result of Monday's election.

Having appeared one of the most solid bastions of Tory support in the campaign's early stages, the notoriously volatile province swung heavily towards the Liberals following Mr Turner's stronger-tigm-expected performance ger-than-expected performance in the French language television debate. Recent polls have indicated the Conservatives are begin-

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Engineering

installations

THE UK engineering sector is investing unprecedented amounts on computers as it takes advantage of the latest personal computer technology, according to figures to be published next week.

Computing equipment worth some £2bn is now installed in bettier angineering companies.

some 120h is now instance. In British engineering companies, almost double the value recorded in 1986. In the past 12 months alone, 17,400 computers worth at least £330m were installed in companies in the motheraring sector.

engineering sector.
Only one third of these were

Only one third of these were replacements or upgrades. It is estimated that the planned spend for 1988-89 in the engineering and processing sectors could be more than filth.

The figures will be published in the November issue of the journal Engineering Computers. They are based on a survey carried out by the marketing consultancy Benchmark Research.

The 1988 figures represent a

The 1988 figures represent a

21 per cent increase on the 14,000 computers which were installed in 1987. The biggest growth has been at the lower end of the market where com-

computer

speed up

By Alan Cane

Thatcher suffers the mid-term blues

Philip Stephens looks at the clutch of controversial legislation facing MPs

he inevitable pomp and circumstance of the state opening of Parliament will provide only the briefest of respites for the Min-isters, MPs and peers who return to Westminister next

Tuesday.

Most will harely have had time to shake-off the hangover left by the battles of the last 17-month session before being plunged into what promises to be an equally crammed and controversial legislative pro-

gramme. Within a week or so of the Queen's Speech - which out-lines the forthcoming legisla-tive programme - the Govern-ment will unveil details of the two centrepieces of its agenda for 1989 – bills to privatise the water and electricity indus-tries.

Both must win parliamen-tary approval before the end of next year if Mrs Margaret Thatcher, the Prime Minister, is to ensure that the sales, the largest ever, are completed before the next general elec-

tion. The plan is that the 10 water authorities in England and Wales, will go on sale next November. The electricity industry – with its generating capacity split into two and separated from the 12 new distribution companies - should be ready to take to the market in three stages beginning in the spring of 1990.

Together the two bills will account for a large chunk of the legislative timetable. The Water Bill, which includes pro-Water Bill, which includes provision for the industry's regu-latory and environmental func-tions to be transferred to a new National Rivers Authority, may run to around 200 clauses and more than 20 schedules.

MR NEIL KINNOCK, leader of the opposition Labour party, last night accused the Govern-ment of losing control of the economy and pledged his party to stepping up its attack on the Conservatives' economic record, Michael Cassell writes.

Mr Kinnock was speaking at the end of a two-day "shadow" cabinet meeting at Rot-tingdean in East Sussex, which was held to prepare the party for the new parliamentary session which begins next week, and to help formulate its electoral strategy before next year's local authority and European parlia-

ment elections.
Labour leaders expressed confidence that recent economic measures would prove increasingly unpopular with voters over the next few months, and that their party can further capitalise on its recently improved standing in the opinion polls.

Mr Kinnock attacked what he called the inconsistences of the Government's eco-nomic policy and, in particular, Mr Nigel Lawson's performance as Chancellor of the Exchaquer. He claimed that the Government would prove unable to eliminate the massive trade deficit and that it was also incapable of dealing with rising inflation or of "coping with an economy they have been instrumen-

not support any mass campaign which entails non-payment of taxes.

The electricity bill is signifilaid out in last year's general election manifesto.

The pervasive mood among cantly tighter but will still con-front MPs with another 100 or

so clauses and perhaps 12 schedules. ministers is one of quiet confi-dence that they are still steering the natural party of Alongside them will be a raft Government. The gossip in Whitehall's inner sanctums of other measures. They will will include: reform of the Offiseems to focus on personalities as much as policies – on how Mr Kenneth Clarke's reputacial Secrets Act; changes in the law on child abuse; yet further constraints on local authority spending; a new prevention of terrorism bill and additional tion will emerge from his stint as Health Secretary, on who will replace Mr Nigel Lawson measures to counter terrorism in Northern Ireland; tighter as Chancellor and on how Mr Kenneth Baker, the Education rules on unemployment benefit claims; a bill aimed at simplify-Secretary, will fare in the next ing procedures for mergers and takeovers; and an identity card As to the legislation, Mr system for football supporters.
The Finance Bill, of course,

Cecil Parkinson, the Energy Secretary, appears convinced that, despite outstanding diffiwill come only after the next Budget but two items look cerculties over regulation and the outlook for nuclear generation, electricity privatisation has the tain after recent rulings in the European Court - the imposi-tion of VAT on spectacles and potential to be a large vote-winner at the next election.

His colleague at environ-ment, Mr Nicholas Ridley, has devoted a large chunk (about two-thirds) of the water legislation to regulation and environ-

tal in creating."
Labour also intends to press home its par-

Labour also intends to press home its par-liamentary attack on a range of other issues, particularly the Government's recent diffi-culties over health charges and social secu-rity benefits. The opposition also plans to set up its onslaught on the community charge, or poll tax, although Mr Kinnock again made it clear yesterday that the party will hat support any mass compaign which

mental protection in order to

underscore the Conservative claim to the green vote. On social issues, a child abuse bill will aim to reassure parents that the Government is determined to avoid a repeat of the Cleveland case earlier this year, during which two doctors caused controversy by their diagnosis of alleged sexual abuse, while the football identity card system underlines Mrs Thatcher's personal cru-sade against hooliganism. At the Home Office Mr Doug-

las Hurd is promising to do
what his predecessors have
shied away from for decades
- to replace the discredited
section 2 of the Official Secrets

The Government, however. cannot afford to he compla-cent. Despite last week's terri-ble performance at the Govan (Glasgow) by-election when the Scottish National Party over-turned a "safe" Labour seat, the second stage of the Labour emerge will a credible set of alternative policies.

Recent opinion polls, includ-ing one yesterday showing a halving in the Government's lead in popularity over Labour to 6.5 per cent, suggest that Mrs Thatcher could be in for a period of mid-term hines. Conservative backbenchers

meanwhile, have demonstrated with their rebellion over the Government's new charges for dental and eye checks that they cannot be taken for granted too often. For its part Labour sees con-siderable opportunities for

point-scoring. The proposals for electricity and water privatisation have as yet failed to win significant popular support. Nuclear energy is unpopular, and water supplies are regarded by the voters as entirely different from telephones or steelmak-

If Mr Parkinson is convinced that he can win the electorate over to the electricity sale with the promise of increased com-petition, better customer ser-vices and a relatively modest nuclear programme, Mr Ridley faces a much more difficult task. With water destined to remain under the control of monopoly suppliers and prices certain to rise, it is hard to see a groundswell of popular sup-

More broadly, the tone of the session will depend crucially on the economy.

Many of his colleagues have not been entirely displeased by Mr Nigel Lawson's difficulties in the recent row over benefits

Sky News signs £30m deal to beam Visnews channel

By Raymond Scoddy

MR RUPERT MURDOCH'S Sky Television has signed a £30m news contract with Visnews, the London-based international television news agency.

The five-year deal will involve Visnews making available to Sky News, the new 24-hours a day satellite channel the to be launched in February, all its news material including 11 daily satellite "feeds" from around the world.

At the same time Visnews announced that one of the US television network companies, the National Broedcasting Company, was paying \$10m to take a 37.75 per cent holding in Visnews whose other shareholders are Reuters, the news and information group and the

Under the deal, the Reuters stake in Visnews, which supplies television news to more than 400 broadcasting organi-sations in 84 countries, will fall to 51 per cent. The BBC will retain its existing 11.25 per

Mr Michael Nelson, chair-man of Visnews and general manager of Reuters, said that the alliance of NBC, Reuters and the BBC created "a major new force in international

The 10-year agreement

Corporation has agreed to eliminate restrictive labour

practices within two weeks after being told that a Monopo-

iles and Mergers Commission inquiry may otherwise single ont its staff agreements for

Mr Michael Checkland, BBC director general, insists that all

staff schedules must eliminate

the small number of restric-

tive practices that currently remain" by November 28. Mr Checkland's instruction

was made to managing direc-tors of three BBC directorates

after the corporation was told by MMC officials that it might be found to have more restric-

tive labour practices than inde-pendent televison companies.

The MMC inquiry into labour practices in the film

and television industries under Section 79 of the 1973 Fair Trading Act is intended to

practices exist, and are against the public interest.

now reached initial findings on

which labour practices are restrictive after earlier sending

Commission officials have

unions and companies lists of year.

between Visnews and NBC will involve a full exchange of news between both companies – in-cluding NBC's Nightly News and Today programmes – and merging of camera crews and technical facilities in different

parts of the world.

Mr Julian Kerr, managing director of Visnews, said the agreement would allow both organisations to avoid duplica-

tion.
Sky Television, which plans to use the Luxembourg satellite Astra to launch four channels of television in February, yesterday announced that Mr Andrew Neil, editor of The Sunday Times, has become executive chairman of Sky Television.

executive chairman of Sky Television.

It is envisaged that Mr Neil will be involved in the running of Sky with Mr Jim Styles, the managing director, for the next six months. He has told Sunday Times staff that during that period he will be effectively editor-in-chief of the Sunday Times and that Mr Ivan Fallon, the deputy editor, will be in day-to-day control.

Mr John O'Loan, head of News at Sky News, said yesterday that the aim was to have at least half an hour of live at least half an hour of live news on every hour followed by discussion and light maga-

terms of reference.

However, the Broadcasting,
Entertainment and Trades Alli-

ance – the main BBC techical staff union – yesterday sharply criticised the MMC for

conducting the inquiry in an manner prejudicial to the union's interests.

The union is worried that MMC officials may not fully address the question of

address the question of whether any restrictive practices are in the public interest. It believes it could show that its agreements do not operate against the public interest.

Mr Tony Hearn, Beta general secretary, said he believed the MMC was engaged in "a piece of trickery" by warning the BBC that it might find some practices to be restrictive and

practices to be restrictive and allowing it to make changes

before the commission reports.

says that the corporation iden-

tified a number of restrictive labour practices within the cor-

poration to the MMC when the

reference was made by the

Government in March this

Trading Act is intended to In his memorandum issued establish whether restrictive on Wednesday, Mr Checkland

zine programmes.

panies are beginning to take advantage of the power offered by newly available high performance personal computers based on the latest micropro-Restrictive job practices

Up to now engineers need-ing substantial computer power at a reasonable price have been forced to choose hetween minicomputer systems manufactured by comsystems manufactured by com-panies such as Digital Equip-ment or Prime, costing 260,000 upwards, or workstations of the kind made by Sun Micro-systems or Apollo Computers costing perhaps £20,000. The Benchmark Research

figures suggest that many engineering tasks can be tackled using high performance per-sonal computers costing only, say, £5,000.

The market for workstations essentially very high performance personal computers networked together - remains healthy, however, with some 3,600 machines installed this year, three times the 1984 total. According to Benchmark Research, the engineering sec-tor will spend £746m on com-puters in the next 12 months, while the processing sector will spend £302m, bringing the total engineering industry investment to more than Elbn.
International Business
Machines of the US has 30 per cent of the total market for microcomputers, 43 per cent of the market for superminiconputers and 50 per cent of the market for mainframes.

Engineering Computers, Findlay Publications, Horton Kirby, Kent DA4 3LL.

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at BBC to be eliminated turned a "safe" Labour seat, the second stage of the Labour are nouetheless relying on the least the possibility that it will landing for the economy. By John Gapper, Labour Correspondent THE BRITISH Broadcasting deals and practices that they Corporation has agreed to believed might fall under the

THE VOICE OF SOUTH AFRICAN BUSINESS

ADVERTISEMENT

SA's informal sector accounts for 30% to 40% of the nation's GNP

Dr Ben Vosloo, Managing Director of the Small Business Development Corporation, talks to John Spira, Finance Editor of Johannesburg's Sunday Star

Spira: As the name implies, the Small Business Development Corporation assists in the establishment of small businesses throughout South Africa. How is it funded and what is its success record from the time of its inception seven years ago?

Vosloo: The SBDC is e joint undertaking by the public and private sectors to promote small businesses in the South African economy. Its funding mirrors this partnership. The SBDC's principal sources of money are share capital, currently RI70 million, and direct grants from the state. The private and public sector are equal shareholders, though private sector shareholders

have majority board representation.

The SBDC has defined four key areas of activity, where, I believe, it has made considerable headway. given its relatively modest resources.

In the first instance, it offers an imaginative range of financial packages. Small business in South Africa is heterogeneous in nature, making it difficult to tailor financial packages for widely varying enterprises. We have nevertheless succeeded in meeting the requirements of the small trader and established business alike, the SBDC having granted direct loans totalling R515,9

million to 21,055 entrepreneurs.
We have created and maintained nearly 200 000 jobs at an average cost per job opportunity of R2 382. In short, in an economy with a high level of unemploy-ment, we have provided job opportunities at a very low

Secondly, the SBDC is the leading developer of in-dustrial and commercial business premises in black areas. It has pioneered these developments in communities long neglected as a result of legal restrictions that applied in the past. Travellers through predominantly black towns in South Africa will almost invariably find an SBDC development, the result of which has been greatly enhanced commercial opportunities in the areas in question.

Thirdly, the SBDC devotes considerable resources to advisory and training services, handling a great many inquiries - at present some 20 000 a month - through its 22 countrywide offices. We also have a range of programmes to provide entrepreneurs with practical

Finally, we are keenly aware that small businesses lack the time resources to promote their wider intere The SBDC has the muscle to overcome this shortfall, lobbying central government, local government and/or big business on their behalf. In particular, the SBDC has made notable advances in the sphere of deregulation, a striking example being the relexation of regula-tions governing street vendors, who are now a familiar sight on the streets of our cities.

Spira: What proportion of the SBDC's advances is to black business?

Vosioo: Although the SBDC appraises applications chiefly on their economic merits, it gives priority to propositions that make an ongoing contribution to the development of the communities in which they operatc. Moreover, we see small business development as a concrete way of righting past injustices by recognis-ing people equally according to their ability to succeed in the marketplace.

Applying these criteria, roughly 55% of our loans ed to black applicants. Yet this figure doesn't tell the whole story, because so much of our invest-ment (in addition to financial assistance) is directed in such a way that black people are its principal beneficiaries. For example, we have invested R137 mil-lion in business premises, thereby making available

444 831 square metres of lettable business space. Spira: How closely does the SBDC involve itself with the businesses it finances and for how long does the involvement generally last?

Vosloo: The SBDC obviously has an interest in the success of its clients' undertakings, since it wishes to minimise the bad debts which must inevitably occur. Besides, our goals can only be achieved through the success of our clients.

The SBDC's relationship with a client continues throughout the period over which a loan is repaid. That relationship encompasses not only advisory services but also the careful monitoring of progress. After-care is essential to the survival of small business and we therefore devote much time to this activity.

Spira: Do you believe the SBDC has made a significant contribution to South Africa's growth rate? Is it possible to quantify that contribution?

Vosloo: Successful economies throughout the world have thriving small business sectors. The SBDC has used its resources prudently and effectively and in so doing has made a worthwhile contribution to South Africa's economic growth.

Of late there has been a great deal of focus on the growth of the economy's informal sector, which perhaps contributes as much as 30% to 40% of South Africa's GNP. This sector is flourishing. For example, the country now boasts 100 000 black taxis (representing an investment of R3 billion), which carry about 2 billion

passengers a year.

But the figures don't tell the whole story. Government, established commerce and the public at large readily accept — with enthusiasm — the expanding role of small business in the economy. I believe this is partly the result of the existence of a soundly-financed in-stitution like the SBDC — an institution that nurtures small business along the road to success.

Spira: In your experience, have you found that black businessmen have the same potential for success as their white counterparts?

Vosioo: In past years the entrepreneurial potential of black businessmen was constrained because they were precluded from operating in many areas of the country. This is no longer the case and although black South Africans now enter the business arena with certain disadvantages (such as lack of capital), their potential is, I contend, equal to those of other population groups. Black South Africans are, in fact, seizing available

commercial opportunities with great vigour. The flourishing informal sector is dominated by black entrepreneurs. But it doesn't end there. There are distinct signs that black entrepreneurs are making their mark in formal business. I find this highly encouraging.

It is also clear, however, that much needs to be done to improve existing deficiencies in their business skills.

Spira: In the past year the value of the SBDC's loans to small business has declined — for the first time - and the SBDC's bad debt write-off doubled to R32 million. What went wrong and what steps are being taken to improve the situation?

Vosloo: As a "lender of last resort", the SBDC treads a difficult path. It looks for a return on its investments and also undertakes development work. Pioneering development work entails high risks for moderate returns. Sometimes our support services generate no revenue, though, as with our lobbying efforts on behalf of small business, we regard these services as indispensable.



BEN VOSLOO

In the provision of financing, the SBDC encounters two opposing forms of criticism. On the one hand, we are accused of not taking enough risk, while on the other we are told that our bad debts are excessive and that we should be more prudent. Clearly, we have to steer a careful middle course, which ultimately boils down to the benefits of experience.

We provide finance and make investments in sectors where we are breaking new ground. For example, we committed funds to provide bridging finance for small builders working in the townships to help supply the huge demand for houses — an unquestionably worth-while commitment. At the same time, we suffered a high incidence of bad debts in the course of the programme but learned a good deal in the process and

are better equipped as a result.

It was inevitable that the value of our loans in the 1987-88 financial year would decline after a period of exponential growth. In particular, lack of capital reserves forced the SBDC to grant loans in line with the level of internal revenue generated. In retrospect, it has proved a useful breather, enabling us to consolidate our internal systems, which had come under strain following our rapid expension.

We are now ready for a fresh period of growth and there are promising indications that additional funds will soon be channelled into the SBDC.

Spira: Have sanctions in any way impacted on the activities of the SBDC?

Vosloo: The capacity of small business to meet the urgent needs of our people cannot be properly realised in the face of the economic decline induced by sanctions and disinvestment. Sanctions have two likely consequences for the

The scale of the SBDC's activities depends upon the backing it gets from private sector shareholders and the state. To the extent that our shareholders are themselves hard pressed by economic stringency, they obviously find it difficult to commit further capital to the SBDC, which is accordingly forced to curtail its ac-tivities. That is a recipe for lost opportunities in an economy that desperately needs to foster small business and

real economic growth. M Small businesses, especially at their inception, are fragile. For all their virtues, small businesses are not immune from the prevailing condition of the economy. Continued economic deterioration will dim the hope that small business offers to millions of South Africans by destroying the conditions under which bus-iness flourishes. And the success or failure of our clients determines the fortunes of the SBDC:

Foreign decision makers who appreciate the merit of our mission and who have the foresight to envisage the widespread benefits of our success would assist South Africans of all colours by working towards unshackling the external contraints upon our economy.



SMALL BUSINESS DEVELOPMENT CORPORATION Lifegro Gardens 30 Wellington Road Parktown 2193
Johannesburg
Blephons: (011) 643-7351
SBDC Johannesburg 2000

Shah plans campaign to stem slide in sales of new paper

By Raymond Snoddy

MR EDDIE SHAH, publisher of The Post is planning a large-scale television advertising campaign to try to reverse a slump in the circulation of the new daily newspaper launched a week ago.

"Watch this space," Mr Shah said yesterday, although he declined to comment on reports from the distribution industry that sales have fallen to 200,000 and are still sliding. The Post's first day sales were estimated at 500,000.

"If people didn't know the paper was coming how can you expect people to buy it," said Mr Shah, founder of Today, Britain's first colour tabloid, who said he accepted the blame for the lack of aware-ness about The Post.

Unless the advertising campaign quickly stems the fall in senger Group, successful pub-circulation and begins to take lishers of free and paid-for sales upwards it is difficult to see how The Post can survive for long. The present circula-tion is too low to mean much to national advertisers and there is an obvious danger of a downward financial spiral. Mr Shah has claimed that the newspaper could break even with a circulation of

370,000 and 26 per cent of space as advertising, or on 500,000 without advertisements.

"Not only have we got the technology right and done things the industry said couldn't be done we have got the product right," said Mr Shah, chairman of Messenger Nationwide the company publishing the new paper.

Apart from Mr Shah's Mesnewepapers, the paper is backed by RIT Capital Partners, an investment trust run by Jacob Rothschild Holdings and Chelsfield a private investment company.

"All the investors believe in the product," insisted Mr Shah who lost control of Today, now wholly owned by Mr Rupert Murdoch's News International, after initial losses mounted.

The performance of The Post The performance of The Post so far seems to confirm the assessment of many newspaper industry specialists that the mass newspaper market — The Sun, Daily Mirror and The Star — is highly competitive and difficult to enter.

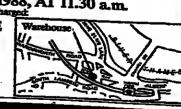
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UK NEWS

SE delays rule for automated trading systems

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THE LONDON stock Exchange has decided to suspend the introduction of a controversial rule affecting automated trading systems, pending a review of the market's workings which was announced

yesterday.

Mr Nigel Elwes, chairman of the UK equity market committee, said in a letter to members that the review would cover the structure, rules, regula-tions and technical support of the ystems which enabled investors to deal with the market through computers which songht the best prica

automatically.

Two firms, Kleinwort Benson and Barclays de Zoete Wedd (BZW), have developed such systems. But the Stock Exchange is preparing a system of its own, Saef, which is to he phased in hetween November 28 and next February 13.

The controversy has arisen because a new rule, originally due to be confirmed ou December 5, is seen by many members as an attempt to favour Saef at the expense of the Kleinwort and BZW systems. The rule would have pre-vented Kleinwort and BZW

from transacting deals for investors at the most favourahle prices unless they themselves were quoting such prices on their own screens. Mr Elwes said yesterday that his committee was recommend-ing to the council that the rule

should not be confirmed, pending its review of the UK equity market, due by March 31. Some institutions have expressed concern to the Exchange about the rule, including, it is believed, the Securities and investments Board, the finan-cial services regulatory body, and the Bank of England, the UK central bank. Mr David Clementi, manag-

Mr David Clementi, managing director of Kleinwort Benson Securities, said last night: "We are pleased that the Stock Exchange has agreed to look at the rules again."

Critics of the systems developed by Kleinwort and BZW claim that they are "parasitic" because they offer trades based on prices made by other market makers.

market makers.
In his letter Mr Elwes says that following discussion with market makers, his committee had agreed to a gradual phas-ing-in of the Saef service up to the "live" date of February 13.

Miners open merger talks with TGWU

By Charles Leadbeater, Labour Editor

THE NATIONAL Union of Mineworkers, which for decades has been at the core of the talks is likely to the politics and culture of the British labour movement, is to open talks with the Transport and General Workers' Union, with the aim of agreeing an amalgamation, which would bring to an end the NUM's independence

Mr Ron Todd, the TGWU's general secretary, said yesterday that the talks were likely to begin in January. It is expected the NUM would become part a section the TGWU; is creating for energy workers.

The move to start formal talks follows several months of informal discussions between leaders of the two unions,

which culminated in a meeting at the NUM's Sheffield head-quarters on Tuesday, between Mr Todd, and Mr Arthur Scar-gill, the NUM's president, and Mr Peter Heathfield the min-

One of the crucial issues in the talks is likely to be Mr Scargill's future within the TGWU; Britain's largest union with about 1.2m members. Right-wingers within the TGWU fear an amalgamation could allow Mr Scargill to stand for election as the union's general secretary. The amalgamation talks

could take several months to conclude. However, decisions taken yesterday by a TGWU rules revision conference will mean that Mr Scargill would be almost assured of being able to stand for a senior post within the TGWU after an appelementary amalgamation.

The conference, called to amend the union's rules in line with the Employment Act 1988, agreed that Mr. Todd should take advantage of arrange-ments which will allow him to remain in his post until 1992.

Term-time jobs on offer at **Dixons**

By John Gapper, Labour Correspondent

PARENTS are being offered the chance of working as retail sales staff during school term times only hy the Dixons Stores Group, the electrical goods chain, in one of the most radical responses yet to grow-ing labour shortages in south-east England.

The company is offering mothers the chance to take breaks during school holidays to look after their children. It hopes to fill their places at Currys and Dixons stores in

the holidays with students.
Dixons is advertising in and around London for workers over the age of 40 and with children.

children.

The scheme has been launched as a growing number of employers - particularly in the south-east - are looking for alternative recruitment sources because of the expected fall in the number of young people in the labour force up to 1995.

It follows a recruitment drive in the south-east for workers over 55 by Tesco, the multiple retailer.

The decline in the number of

The decline in the number of school leavers up to 1995 is creating interest among employers in working patterns and benefits which attract mothers. About 800,000 more women are expected to join the

Although some employers - incinding the Midland Bank - have launched workplace nursery schemes to try and recruit and retain working and recrait and recain working mothers, there have been no known cases of hig employers offering guaranteed term time working.

Dixons' idea was one of a number of pilot schemes aimed

at attracting full and part-time

staff.
Ms Avril Stead, Dixon's retail resourcing manager, said the company had already found a heavy response from mothers who could not take johs requiring work during school holidays. It was confi-dent it could offer them secure jobs with holiday breaks.

because it believed that their knowledge of electrical goods and manner would be attrac-tive to customers. It wanted to encourage a mix of ages among its 12,000 sales staff.

Employers such as the Civil-Service run school holiday play schemes to attract working mothers, but the number of workplace murseries remains limited.

Unemployment total dips to 2.16m

By Ralph Atkins, Economics Staff

BRITAIN'S OFFICIAL memployment total fell for the 27th consecutive month in October hnt earnings growth remained stuhhornly high, Government figures yesterday

Unemployment fell by 31,500 last month to 2.16m after adjustment for normal sea-sonal variations, the Depart-ment of Employment said. The total was the lowest since May

The unemployment figures, based on benefit claimants, use a new measure that excludes many 16 to 18-year-olds and reflects changes in the benefit system. The department said this was the seventh change to the method of calculation that has had a discernable effect on iobless totals since 1979. Previous month's figures for

seasonally-adjusted unemploy-ment have been adjusted to ment have been adjusted to give a consistent series.

The unadjusted unemployment total showed a record drop of 192,000 to 2.12m in October. However, this included 50,000 under 18's who left the count in October after the benefit shapes. the benefit changes. It also reflected the unwinding of the

mistakenly counted as unem-The department estimates the benefit changes will even-tually remove around 90,000 from the total count of which 80,000 disappeared in Septem-ber and October.

effects of September's postal

strike when 55,000 people were

Recent figures for the sea-sonally-adjusted series, which give the best guide to the underlying trend, suggest unemployment falls may be decelerating. In the six months to October the average monthly fall was 40,500 compared with 43,500 in the previ-

UK UNEMPLOYMENT 15.9% A Northern Ireland Scotland 10.9% North West Yorks & Humber 9.0% West Midlands 8.1% ☐ East Midlands 6.9%

KINGDOM 7.7% ous six months.

UNITED

South West 5.9%

South East 4.9%

East Anglia 4.5%

October's figures show a rise of 10,900 in vacancies registered at Jobcentres — the first rise since June. It suggests the labour market may be tighten-ing with companies unable to match workers with job oppor-

However the trend in the last six months was down-wards, with an average monthly decrease of 800. Yes-terday the Campaign for Work, which lobbies on behalf of the memployed, said this showed it was still difficult for the jobless to find work.

Despite strong earnings growth, the figures show labour costs in manufacturing remain subdued – largely because of buoyant productivity increases. Manufacturing employment fell by 19,000 in September.

tember wages and salaries per unit of output in manufactur-

In the three months to Sep-

had been e few enconraging settlements in the present wage round. He hoped earn-ings growth would moderate but said it was a matter for employers and unions.

Mr Michael Meacher,
Labour's employment spokesman, criticised the changes in

ment secretary, said that there

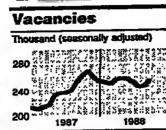
method of calculating unemployment which, he said, mark the most decisive break with reality we have yet seen by a Government that has made wishful thinking on unemployment a statistical

Latest international compari-sons show that in August, UK unemployment as a proportion of the workforce was lower than in Spain, France and Italy, However, it was higher than in West Germany, the US or Japan.

Simon Holberton writes: the investment boom eppears to have faltered in the third quarter of this year, with spending than the corresponding period on new plant and machinery e year before.

Mr Norman Fowler, employ
than the corresponding period on new plant and machinery down 6 per cent compared with the April to June period, offi-

UK unemployment Total 2.8 Total
2.4 Seasonally adjusted (new basis)



cial figures released yesterday

Provisional figures released by the Department of Trade and Industry show that manu-facturing investment, measured in 1985 prices and includ-ing leased assets, was £2.7bn in the July to September period compared with £2.9bn in the second quarter. Investment in the September quarter, how-ever, was nearly 9 per cent higher than in the same period

a year ago.

However, the Treasury and economists in the City of London cautioned against reading too much into the figures.

The Treasury said that provisional figures tended to be revised significantly in later periods. It said the estimate for the third quarter did not square with the DTI's own, usually eccurate, investment intentions' survey, which pointed to a large growth in investment this year,

Takeover panel chief in plea for compliance By James Buxton

THE CHAIRMAN of the Takeover Panel yesterday issued a strong call for financial advisers and company directors to ensure that Britain's non-statutory Take-over Code was adhered to in

Advisers had "virtually a professional responsability" to do so, Lord Alexander, the bar-rister who heads the panel, said in a lecture at Glasgow

University.
In a detailed exposition of the role of the Takeover Panel, he said that most of those operne said that most of those oper-ating in financial markets sought to do so "carefully and honestly," there would always he some who "in pursuit of their own gain are prepared to act recklessly, irresponsibly and sometimes deceiffully, and who do not care about the loss which they may inflict on investors.

The task of regulating the City of London financial markets did not lie only with formal regulators, he said. Both company directors and financial discount of the company dis cial advisers had responsability to uphold the Takeover Panel system and comply with the code.

"Continuance of this commitment by advisers remains fundamental to the integrity of the conduct of takeovers and to the whole process of nonstatutory regulation. It imposes what is virtually a professional responsability on such advisers."

It was important, he said. that new entrants to the City and young people should be properly educated by their firms to appreciate their role in the self-regulatory system. "in the fiercely competitive envi-ronment of the last few years, with first the rush towards expansion and now staff cut-backs, this may in some places

have been neglected."
He said that financial advisers had a special duty to ensure that all directors of a company involved in a takeover were aware of their reponsihilities. This would help ensure that they were aware of actions taken during an offer. in turn this would mean the directors who were conducting the offer on a daily basis would be more accountable to their fellow directors.

Lord Alexander said that financial institutions' compliance officers under the Finan-cial Services Act needed to be "uniformly of the highest quality, commanding respect and an appropriate position of status in the company."

Earnings rise checked by output growth

By Raiph Atkins, Economics Staff

AVERAGE earnings increased at a rapid pace into September but strong productivity growth helped check manufacturers' labour costs, according to labour market statistics pnblished yesterday. Department of Employment

figures show average earnings increased at an underlying rate The company was also keen to attract older workers of 9.25 per cent in the year to September - unchanged from August. It compared with annual rates of about 8.5 per cent at the beginning of the

The increase was in line with expectations in the City of London, but the strength of earnings continues to unsettle financial markets. Higher earnings, it is feared, could feed into increased labour costs per

unit of output and lead in turn to higher inflation.

Latest figures show produc-

tivity is growing strongly, largely offsetting the growth in earnings. However, many analysts believe that this may change next year as output growth slows - particularly if wage settlements pick up in the current pay round.

Both the Treasury and Mr Norman Fowler, Employment Secretary, emphasised yesterday that it was up to manage-ment and unions to keep a tight grip on labour costs. The Government hopes that its pol-icy of firm exchange rates will exert pressure on companies to control costs.
In the three months to Sep-

tember, manufacturing productivity, as measured hy output per head, was 7.4 per cent higher than the corresponding period a year before. This growth meant wages

and salaries per unit of output in manufacturing during the three months to September were only 0.8 per cent higher than the corresponding period a year before.

This was lower than the comparable figure for August and compared with annual growth rates of more than 2.5 per cent in the first half of the

Split by sector, the September earnings figures show an underlying annual growth rate of 8.75 per cent in manufacturing. and 9.25 per cent in ser-

The department said over-

overtime were worked per week compared with a revised 13.83m in August. There was also a fall in hours lost in manufacturing through short-time working in the same period from 270,000

time in manufacturing remained high in September. An estimated 13.49m hours of

hours per week to 210,000 hours - the lowest for 10 The modest growth in unit labour costs suggests manufac-turers are taking advantage of strong demand in the economy

to increase profit margins. Figures earlier this week showed manufacturing output prices rising by 0.5 per cent between September and Octo-ber while the cost of fuel and raw materials fell.

Two charged with attempt to defraud bank of \$108m

By Richard Donkin POLICE have charged a man and a woman after a series of arrests in Britain, the Netherlands and Abu Dhabi in connection with the attempt to defraud Hill Samuel, the London police refused to confirm this last night.

Phivos Alexandron Karnaos, 48; a company director, and defraud Hill Samuel, the London police refused to confirm this last night to confirm the confirm the confirm this last night to confirm the confirm the confirm the confirmation that the confi

defraud Hill Samuel, the London bank, of \$108m (561m).

The international investigation into the fraud, which was discovered before any money was paid out, has led City of London police to charge two people. A police statement said that six other arrests had been made — five in the Netherlands by Amsterdam police and one in Abu Dhahi.

Hill Samuel said last night forged signatures on forms that it had never employed any

that it had never employed any of those arrested. It added that police in London had made five arrests in all. Two men had been released on ball and one was still undergoing question-ing, the bank said. However,

authorising payments, was nucovered on October 27. Police, liaising with Interpol and the hank, were able to block payments, most of which had been made through US corresponded the banks

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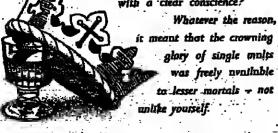
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The Glenlivet 12 years old single malt whisky.

BP AND THE MARKET CRASH

In the third and final article of a series David Lascelles, Banking Correspondent, looks at the aftermath of the BP share sale

The weaving of a safety net

he Bank of England was a keen observer of the debate about wbether the BP issue should be terminated, end bed prepared itself to play the role of "assessor" if the underwriters and the Treasury could not agree what should be done. Shortly after the crash it retained Allen & Overy, the City solici-tors, and in the days that fol-lowed, it developed e fairly clear idee of the sort of recom-

mendation it would make. The enalysis in Threadneedle Street showed that there were five arguments in favour of proceeding with the issue and six against. The former were the force of the underwriting agreement, the nature of underwriting risk, the manageability of the losses (except possibly in Cenede), the good reputation of the London capital market, and the fact that the Issue would reduce the Government's need to borrow. The opposing arguments were the impact of the issue on a fragile market, damage to the underwriters, risk of precipitating a recession, damage to BP itself, complications in international capital-raising, and the danger of ignoring cor siderable foreign pressure that the issue should be pulled. For the Bank, this was a

finely balanced case. Being a cautious institution, its inclination was to recommend a halt to the issue to avoid further risk to the international financial system. But rather than give the hlunt answer no, the Bank sought an opinion from Allen & Overy as to wbether it could give a broader response. The lawyers said it could. This enabled the Bank to explore a compromise that would allow the issue to go ahead, but limit the damage to the markets. Hence the idea of a safety net under which the Bank itself would buy in the new BP shares if they fell below a pre-

By Wednesday October 28, it was obvious that the Bank would be asked to assess the case. Robin Leigh-Pemberton, the Governor, was now back from his tour of East Europe, and he agreed with the position that had been adopted: to terminate the issue, preferably, but if it had to go ahead, put in a safety net. The next morning, tbe Bank prepared its Treasury Room for the bearings. This is an elegant upstairs parlour looking out over the Bank's peaceful inner courtvard, nex to the Court Room. At 11.30 Evelyn de Rothschild and Michael Richardson arrived to plead their case wby the issue should be stopped, and after them came Sir Peter Middleton from the Treasury to say wby it should go ahead. The presen-tations were a bit of a formality: the arguments had been well aired, and neither side put forward any new evidence.

The hearings did not alter the Bank's view. But its delib-crations took all afternoon: the assessment had to he finely reasoned because of the legal implications. There was also the question of where the safety net should actually be pitched. The Bank's feeling was that, to have the desired confidence building effect on the market, it should be pitched fairly high. So it settlcd on a formula which assumed that BP shares were still at their pre-crash level, and then scaled the price down in line with their subsequent fall. This produced a safety net price of 90p, which compared with the part-pald issue price of 120p and a likely price when dealings started of 70p-80p. In other words, if this plan went ahead, the Bank would cnd up with most of the sbares itself.

Shortly before 6pm, the Bank faxed its five-page assessment across to the Treasury and Rothschild with the pledge that it "would be willing if called upon by HM Treasury to make available the resources of the Issuc Department for this purpose [funding the safety net]".

safety net?... Nigel Lawson, the Chancel-lor, was becoming impatient. The Bank was supposed to have completed its assessment by 4pm, and he was due to announce his decision to the Commons that evening. But he read the fax with some relief. He had already decided that a safety net was the only way out of his dilemma, and his worst fear - that the Bank would recommend terminating the issue - had not been ful-

However, he did not agree with the Bank on one point: the level of the safety net. He believed that the market was capable of — and should — take more of the strain. So he decided to pitch it lower, at 70p, a level which he believed would underpin the market but would underpin the market but leave the shares in the under-writers' rather than the Bank's

This also satisfied BP's wishes. Once it had become clear to Sir Peter Walters, BP's chairman, that the Treasury was determined to press ahead with the sale, his main concern was with protecting the aftermarket. Along with his edvis-ers at Warburg, he and his col-leagues had accepted the safety net idea. They also wanted it pitched low so that the shares would find a natural level in the market. Besides, if it was pitched too high the Bank pitched too high, the Bank would end up as the company's major shereholder which would destroy the whole point of the sale, which was to get BP out of state ownership.

Lawson informed Mrs
Thatcher of his decision.

Shortly afterwards, at 8pm, the Bank officials errived to hammer out the details, and by flopm the plan was ready to be announced to an expectant world. Flanked by the Prime Minister and most of the Cabinet, Lawson eppeared on the floor of the Commons and ended the stock markets' uncerteinties. "I wish to announce my decision to the House. It is that the offer should proceed." Compared to his nervous performance a couple of days hefore, he was in a confident mood. "During this experience we have seen the much greater soundness of the City of London compared with other financial cities," he declered. Opposition MPs mounted the expected attack, hut Lawson dismissed them with the taunt that "they do not understand a thing that they are talking about.

The news was a hlow to the underwriters: they would now have to take their losses, and some of them doubted that the safety net would even work. But they cannot have been surprised by the outcome. For the foreign underwriters.

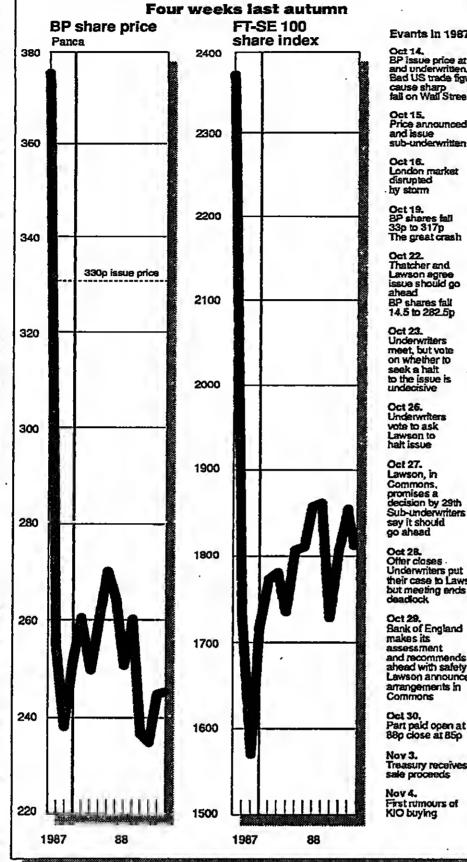
there was also the question whether the net applied to shares sold outside the UK (It did). These sorts of details had to be sorted out overnight in time for the start of dealing in the new issue the next morning. There was a party going on at Warburg that evening, and some of the underwriters turned up. A Japanese banker was offered a large whisky. "Not enough," he said, indicating that he wanted a full glass. He downed the liquor, and released a fortnight's pent-up tensions with a long hiss. Most

people felt that way. new BP shares opened at 88p and traded beavily, down at 85p, or 35p below the part-paid price, leaving the £750m. This was less than once feared, but it still wiped out the entire profits made by City underwriters from all previous privatisations. The most pathetic victims were the 270,000 private individuals who had epplied for a total of 17.7m shares and now found themselves £6m the poorer. Whether innocent, gullible or plain fool-ish, they were the object of some fascination in the City where, it was joked, salesmen were scrambling for a list of

For hoth the Bank and the Treasury, the outcome was marred by the eruption of an unseemly dispute over who deserved the credit for the safety net idea – a trivial matter considering the issues at stake. The supposed row jangled in the TV and newspaper headlines over the weekend. But what the media failed to spot was that Sir George Blunden of the Bank and Sir Peter Middleton of the Transport Middleton of the Treasury had Middleton of the Treasury had an amicable lunch together et the Reform Club on Monday. Officially, it is now put about that hoth sides had thought of the safety net separately. "We were very pleased by this evidence of how closely we think," says Sir George. In fact, there was nothing particularly original about the

particularly original about the safety net: it was one of many ideas that had been tossed around, including making an issue of gilt-edged stock which could he converted into BP shares once the markets set-

tled down.
Though the shares were now sold, there remained one considerable task — collecting in the money. This is officially the job of the underwriters who guarantee payment to the



issuer. But in practice it is done by the brokers who actutives turned ont to have arrived empty-handed. This discovery caused great consterally place the shares with the sub-underwriters. There was some concern at Rotbschild about payment; not only was the BP issue extraordinarily Hoare Govett was supposed big, but there were doubts as to whether some of the institu-

tions who had promised to huy shares would be able to pay because of the buge losses they

had suffered in the market

crash. These fears were particularly strong in places like

Hong Kong and Australia which had been worst hit.

cial meeting at Rothschild on November 3, the day on which the Treasury was due to

receive the proceeds from the sale at 3pm. The 17 underwrit-ers gathered there at 1pm, with the three brokers to the issue, Rowe & Pitman, Wood Macken-

zie and Hoare Govett. The sum

they had to come up with was just over £1.1hn, which repre-

sented the part-paid portion for which the UK underwriters

were responsible. It was

unlikely, in fact, thet all three brokers would have collected

ell their money, but it was expected that they would nev-ertheless produce a cheque and

make up any deficiency them-

oth Rowe & Pitman and Wood Macken-

Richardson summoned a spe-

to contribute £600m, but it had difficulty assembling the money, much of which was due from precisely the part of the world everyone was worried about the Pacific region. That morning the firm had calculated that It would be about £150m short and had budgeted to finance that amount itself. But hy midday, the shortfall was much bigger. £250m. The firm still boped to have all the money by the end of the day. but this meant that its staff had to go to Rothschild with-

out a bankers draft.
Richardson was hard put to
preserve his famous compopreserve his famous compo-sure, and threats were made thet this lapse would result in Hoare being cut out of future City business. But by now the 3pm deadline was approaching, and it was obvious that the Government was not going to get its money on time. Richard-son had to explain the Threason had to explain to the Treasury representatives what had happened and seek an exten-sion — which he got, for an hour. More phone calls buzzed between Rothschild and Hoare, where key personnel were out et lunch, a fact which added to the furore. "There were a lot of grey gills at that meeting," recalls one person who was in

attendance. Eventually, the right people were located, and Hoare man-

aged to gather together the money. A special draft was drawn on a nearby branch of the Midland Bank, and hurried round to National Westminster, the receiving bank, just after 4pm.

The deal was done, but it had entailed some last minute redrafting of the underwriting agreement to ensure that the Treasury not only got the full amount due then, but also the two eubsequent instalments over the next two years. Although Hoare was not legally obliged to make up the shortfall (that was the underwriters' responsibility) it had stumbled on its moral obligations, and that was enough to blot its copy book badly with the Treasury and the rest of

It was the very next day, November 4, that the first sug-gestions began to creep into the market that the whole BP saga might have e totally unex-pected outcome. Someone was husing large oughtities of BP huying large quantities of BP shares - and it had nothing to do with the Bank of England's safety net. The mystery buyer was quickly identified as the Kuwait Investment Office, the channel through which the oilrich country makes its foreign investments. The purchases accelerated and on November 18 the KIO declared its hand; it 18 the AIO declared its mand: it held 10 per cent, having paid a few pence higher than the 70p safety net. Over the suhse-quent weeks, the stake rose to

21 per cent in the biggest mar-ket raid the UK had ever seen. It was ironic in too many ways. All the agonising over termination, force majeure and the safety net, all the political wrangling and the financial losses, all the good intentions to widen BP's shareholder base all this, it seemed, had been undone by the surreptitious manoeuvrings of a small and distant sheikhdom.

Oct 15. Price announced Yet, it was not altogether a surprise. BP and its advisers and issue sub-underwritten had been worried all along ebont the danger of dumping billions of unwanted shares on Oct 16. London market disrupted hy storm

Evants in 1987

Oct 14. BP issue price at 330p and underwritten. Bad US trade figures

cause sharp fall on Wall Street

Oct 19. BP shares fall 33p to 317p The great crash

Thatcher and Lawson agree issue should go ahead

BP shares fall 14.5 to 282.5p

Underwriters meet, but vote on whether to

seek a halt

Oct 26.

Oct 27.

Oct 2B.

makes its assessment

vote to ask

Lawson, in Commons, promises a decision by 29th Sub-underwriters

Offer closes Underwriters put their case to Lawson

and recommends go-ahead with safety net

Lawson announces

arrangements in Commons

Part paid open at 88p close at 85p

Nov 3. Treasury receives

First rumours of

to the issue is undecisive

Oct 22_

the market; it was an invitation to predatory attack. It took the UK another 10 months of delicate negotiation and eventually ontright demand to unscramble this new proble Finally, after an official inquiry, the KIO was ordered to balve its stake to 10 per

Everyone who was con-nected with the BP issue would rather forget it now. It was embarrassing, costly and painful, and the best that can be said of those involved is that they handled an appalling situation reasonably well.

Even with its reduced KIO

shareholding, BP will carry the scars of the affair, and be left with a nagging political and commercial worry. This only reinforces BP's view that the issue should have been pulled immediately. For the world at large it shows that even the higgest beasts are not safe in the market jungle. Lesser vic-tims include Wood Gundy and Hoare Govett whose ownership both changed as the result of the losses sustained during the

Rothschild emerged from it all with its reputation rela-tively unharmed. Richardson was indeed by the majority of his colleagues to have done his best to wrestle a consensus out of his deeply divided under-writing team, though the trib-utes are grudging, and some felt his methods were a bit devious. But he was serving two masters, and he tested the

patience of both of them. Richardson acknowledges that there was a conflict between his firm's role as gov ernment adviser and that of chief underwriter. I guess we were put into an impossible position, but we feel we did as good a job as we could in the circumstances." This ambiguity was particularly irksome to the Treasury, which has now decided that the roles of ided that the role adviser and underwriter should be split in future priva-

tisations. ome of the lessons from BP were techni-cal. The problems suffered by the forshow that greater account must be taken of the differences between UK and overseas underwriting practices. The Wall Street underwriters were fully exposed to the BP issue, but had no right to ask that it be halted.

that it be halted.

The force inajeure clause also needs to be better defined, particularly to clarify whether it includes sharp market movements, and if so of what magnitude. Some underwriters have suggested thet it should contain the statement of the statemen suggested that it should con-tain a termination trigger, for instance, if the market falls by a given percentage. Also, the right to declare force majeure traditionally helongs to the underwriters rather than the issuer, and many people in the City say it is wrong for the Treasury to keep it for itself. Curionsly, though, none of these obvious failings have

been corrected for the next big

privatisation, British Steel -in which Rothschild is, again, to be lead underwriter. If any-thing, the right of underwriters to seek termination has been thing, the right of underwriters to seek termination has been limited even further: there is to be no eppeal to the Bank of England. But the fact that UK and foreign underwriters are just as keen to sign up for British Steel as they were for BP suggests that their appetite for profit and glory was little blunted by the horrors of BP.

If memories are that sbort, underwriters may deserve everything they get. But a year later, the passage of time has cast a changing light over the story of BP. The threat of the imminent collapse of civilisation — so dire at the time — has receded. In its place, the resilience of the stock markets and the world economy have instilled a much more robust mood. This has tilted judgments in favour of those who, for their various reasons, believed that the issue should go ahead, and that the markets should take the strain. By the same token, the underwriters' fears of disaster look exappershould take the strain. By the same token, the underwriters' fears of disaster look exaggerated, and their request for termination strongly self-interested. There is some irony in this: underwriters are supposed to be the best judges of market risk. But it would be unfair to suggest thet their concerns were not genuine. concerns were not genuine.
One of them comments: "In the light of what we then knew, no one could say that the world financial system was secure by the time we came to the vote."

prietary interest.
Mr Justice Hirst so held

ship to shore. It insured the Linkspan with

On November 30 1978, in heavy weather, the Linkspan hroke away from its shore anchorage and capsized. It caused £660,000 damage to itself and £850,000 to neighbouring jetties and other Har-

liability to indemnify the Harbour Board. It paid the Board

Manx Line, the Harbout Board and the lessors of the Linkspan sued its manufacturers on the grounds of defect in design, manufacture and installation. The claim was settled by a payment hy the man-

ufacturers.
The shortfall between the ttlement monies claim for damage to the Har-

£369.592. Manx Line retained £393,718 out of the monies otherwise due to the underwriters under their suhrogation rights in respect of other parts of the claim against the manufactur-ers. The sum was placed in an interest-hearing escrow

account.
It had been agreed that if the underwriters were successful in the present proceedings they should be entitled to the full sum in the escrow account, in full satisfaction of their claim; and that if Manx Line was successful it would receive 93.8 per cent, and the balance would be paid to the underwriters.

The ITCHPR policy, by clause 3, covered an assured "if hy reason of interest in the vessel" he became liable to pay in respect of "(i) loss of or dam-age to any other vessel or

in respect of "(i) loss of or damage to any other vessel or goods... caused proximately... by the vessel insured...; (ii) loss of or damage to any goods... whether on board the insured vessel or not... (iii) loss of or damage to any harbour... jetty...; (iv) any attempted or actual raising... of the wreck of the insured vessel... (v) loss of life...; (vi) any sum... for which the assured may become liable... recoverable from... the United Kingdom Mutual Steamship Assurance Association Ltd".

The underwriters contended thet the critical phrase, "if by reason of interest in the vessel", limited the operation of the whole of clause 3 to cases where the assured proprietary interest in the vessel was a legally essential element of his liability, he where he was strictly liable as owner or lessee. They said that as the words "hy reason of" were words of causetion, the assured's interest in the vessel must he the cause of his hecoming liable, not merely must he the cause of his hecoming liable, not merely

hecoming liable, not merely the occasion for it. Consequently the present claim was not within clause 3.

Manx Line's argument was that while the words of cansation importing a limitation, they did not and could not hear tha restricted meaning placed on them by the underwriters, and connoted no more than that the liability arose from the assured's operational interest in the vessel. It said liability to the Harbour Board

FT LAW REPORTS

Shipping line on course for favourable judgment

TURNER v MANX LINE LTD Queen's Bench Division (Com-mercial Court): Mr Justice Hirst November 15 1988

INSURANCE under an ITCHPR policy covers the assured's liability for damage caused to a harbour hy his operation of the insured ves-sel, and is not limited to strict liability arising out of his pro-

when giving judgment for the defendant assured, Manx Line defendant assured, Manx Line
Ltd, on a claim by representative Lloyd's underwriter, Mr
Colin Turner, for moneys
recovered and retained by
Manx Line in e connected
claim under which the underwriters had subrogated rights.

HIS LORDSHIP said that Manx Line was lessee of a Linkspan, e floating roadway for the transport of vehicles from a roll-on roll-off car ferry from

the underwriters on a standard policy of marine hull insurance, incorporating the Insti-tute Time Clauses Hulls-Port Risks (FTCHPR). The "vessel" insured was the Linkspan. In August 1978 Manx Line

entered into an agreement with the Isle of Man Harbour Board, under which Manx Line was granted permission to attach Linkspan to the Board's property at Victoria Pier. Douglas. By that agreement Manx Line accepted responsi-bility for "all loss or damage done to the Board's property" arising out of use and opera-tion of the Linkspan.

bour Board property.

The underwriters accepted

£828.619.

bour Board's property was

placed in the liability arose from the assured's operational interest in the vessel. It said liability to the Harbour Board plainly arose by reason of Manx Line's operational interest in tha vessel, in that it arose from the damage caused by the Linkspan itself breaking

away from its moorings. Consequently the claim fell within clause 3.

Mr Sumption for the underwriters submitted that there were two distinct legal bases

were two distinct legal bases on which a shipowner might incur liability – first as owner or lessee, which was strict liability, and secondly as operator, which was generally on the hasis of breach of duty such as negligence. In the latter case ownership provided ter case ownership provided the occasion for Hability hut not the cause. He said that "interest" on its proper con-struction bore a technical legal meaning connoting proprietary interest. He cited McDermid v Nash [1987] AC 906 where Lord. Brandon said thet "any person interested in . . . the ship" in section 3(1) of the Merchant Shipping (Liability of Shipowners and Others) Act 1988 meant "a person having a legal or equitable interest in the ship."
He submitted that most of the six sub-clauses to clause 3. corresponded to familiar heads of liability imposed in England by operation of law on the owner as such generally (but, not invariably) irrespective of fault, and that insofar as any specified heads of liability fell outside that test, it was intended to cover strict liabil-ity under international Conventions or foreign law.

1

Mr Diamond submitted thet liability arising in connection with a ship, apart from a few statutory exceptions, did not nsnally require the person sued to have a proprietary interest in the vessel; and that "interest" in the critical phrase should in its proper context not be construed as connoting a proprietary interest. On the contrary, on a fair construction in the context, including the detailed provisions of sub-clauses (i)to(vi), it meant no more than an operational inter-

Mr Sumption's approach was strained and artificial. Mr Diamond's approach was preferred.

The clauses were expressly titled and described as refer-ring to "Hull Port Risks". They were specifically geared to port risks, and it would thus be bizarre for the draftsman to concentrate, as Mr Sumption suggested, on foreign risks and liabilities.

The clauses bore all the hallmarks of English Common Law liability for breach of duty, and if the draftsman really intended to focus on strict statutory liability of owners, whether under English law, foreign domestic law, or international Convention, such an intention was so deeply bur-ied in the actual wording as to

be completely undetectable.

The detailed provisions of the six sub-clauses were strik-ingly inapt to fulfil the purpose suggested by Mr Sumption. Since the critical phrase had to be interpreted in its context, that conclusion told strongly

against construing it as restricting the clause as a whole to liability derived from the owners' proprietary inter-In some contexts "interest"

would undontedly be interpreted as connoting a propri-etary interest, as in McDermid. But "interest" was by no means exclusively limited to a proprietary interest. In the appropriate context an interest could equally well he, for example, commercial, philan-thropic, or connected with famfly, local or political ties.

In the present case, to inter-pret "interest" in its context as connoting an operational inter-est in the Linkspan, was fully in harmony with the wording of the clause as a whole, and in particular with the detailed particular with the detailed provisions of the six sub-clauses, while at the same time truly constituting a limitation: thus if all the assured could show was that liability stemmed from an operational interest in specific receive for stemmed from an operational interest in another vessel (for example as a result of damage caused by one of its ferries as it lay alongside the Linkspan) or in other plant and equipment (for example one of its vehicles while being driven on to the Linkspan), a claim under the policy would fail as lacking the necessary qualification.

Therefore the damage caused to the Harbour Board's propto the Harbour Board's property in the present case clearly occurred by reason of Manx Line's interest (properly construed) in the Linkspan, seeing that it was caused by the Linkspan itself.

Manx Line's Hability to the Harbour Board fell fairly and squarely within clause 3 of the ITCHPR, and there would be judgment for Manx Line in the agreed sum.





Robin Leigh-Pemberton: Governor of the Bank of England. He was in East Europe at the time of the crash end decided it would be undiplomatic to cut his trip short. On his return, the Bank wae asked to act as eeessor in the dieagreement between the Treasury end the underwriters over whether the BP issue should be ellowed to go ahead.



Sir George Blunden: Deputy Governor of the Bank of England. Held the fort during the Governor's East Europe trip. Helped formulate the Bank's view that the issue should only go eheed if there were a selety net to protect the market. Fevoured setting the net et e level where most of the new BP shares would have been hought beck by the Bank.



Sir Peter Middleton: Permanent Secretary at the Treasury. An eccomplished civil servent who handled much of the day-to-day debate on BP, and heeded the Treasury side in the key meeting with the underwriters which ended in desdlock. Put the Treasury's case to the Bank as to why the BP issue should go chart as the state of the BP issue should go chart as the state of the BP issue should go chart as the state of the BP issue should go chart as the state of the BP issue should go chart as the state of the BP issue should go chart as the state of the BP issue should go chart as the state of the BP issue should go chart as the BP issue should go should go ehead as planned.



In the design and manufacture of heavy trucks, the only genuine advances are those which reduce operating costs.

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Davie

That was the basic truth behind the highly successful development of the original Mercedes Powerliner.

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Powerliner's success was built on lower tuet consumption and higher average speeds resulting

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rights."
Tough words for a dispute centring basically on wages, conditions and career opportunities, like most in South Korea. But as the premature departure for home this year of two foreign bank managers shows, pay negotiations in this politically transitional country can be not only heated, but downright threatening to the

expatriate. Expatriate managers trying to avoid sticky situations can find themselves hamstrung in numerous ways. They include: A serious communication gap between foreign manage-ment and staff who are trade union members and normally

predominantly young.

• An end to the "guidance" usually received from the government, the bureaucracy and the law over labour matters, as the country moves towards

democracy.

• A lack of uniformity between management of different companies from different countries, resulting in widely varying settlements in the same field, and the fear of leap-frogging pay claims.

• Either a total lack of experi-

ence in negotiation on the part of managers or a tendency to see pay bargaining in Western style confrontational terms. Symbolic strike approaches by Korean staff, such as sticking np wall posters, wearing head-bands and singing songs have tended to reinforce this feeling. Misunderstandings about both the attitude of local staff and the new political environ-ment by local foreign manag-

ers and their head offices.

• In some cases, a management approach that has been seen as insensitive, patronising and sometimes even racist.

It is easy to understand how a combination of these prob-lems in one office could add up to a "political minefield" as one banker puts it. Flexibility, caution and a sincere, progres-sive attitude are needed to find solutions, he says.

The first piece of advice for any foreign manager might be to seek to narrow the communication gap. Most expatriates have senior Korean staff who are their main source of information on husiness matters. While many such managers are very skilled, they often belong to the older generation and may have different views from youthful employees in the

be behaviour of the French Ambassador to Seoul, according to the uniofficial trade union at his embassy, is "like an Exocet missile pointed at the heart of Korean buman rights" Expatriates in South Korea A path through the content of Korean buman rights " A path through the maze of cultural understanding

Maggie Ford examines why foreign managers often fall foul of a communications gap with employees and explains how they can take avoiding action



been a feature of industrial life for almost all South Korean companies, including multinational joint manufacturing ventures, since the move towards industrial democracy last year. But in most of the joint vents companies the local partner has handled

It is in the smaller foreign branch offices, such as banks, securities firms,

manufacturing concerns that the foreign managers have experienced difficulties. haps the most dramatic arose during a strike at Westpac, the Australian

bank, where employees were were so outraged that they held demonstrations outside the Australian Embassy. The trade union's cause was taken up by the local press and public protests swelled when the manager was accused of damaging national pride. Alarm bells rang among other foreign businessmen when the bank's head office sent in officials from Sydney to settle the acrimonious dispute on terms close to the union's claim. Subsequently the original manager was replaced. Since then, after another dispute,

the manager of the local Banque Nationale de Paris branch has also been transferred.

union. It can, therefore, be helpful to expatriates to listen to more diverse opinions.

Although the younger people have been working for years in South Korea's very authoritarian environment, they do not appear to be followers of the works of Karl Marx. Most are university graduates, some having foreign degrees, and they are certainly strong advocates of democracy. They also seem also to be ambitious, loyal to their company if it treats them well, and keen to be regarded as international businessmen on the same level as those of any other country.

Especially in the financial area, they see no reason why they should not eventually compete for international jobs like executives from Jspan or Singapore. Therein, of course, lies the problem. For as the well educated young South Korean husinessman or woman knows, the country's isolation has reduced opportunities for experience and training in the wider world.

"There is a limit to what I can learn from books," says one young Korean executive of a foreign bank. "I'm keen to take any training I can get. But the company doesn't seem to want to include us in its international business.

Apart from offering career development and a better feeling of company identification, managers wanting harmonious labour relations might also consider a more innovative approach to pay and benefits than the simple percentage

wage increase.

Many foreign companies have found that unions often want a pay deal which benefits the lower paid, with part of the cash paid at a flat rate, and that they view ment pay with suspicion, usually because they feel that favouritism has

led to abuse in the past.
This attitude frequently clashes with company policy in head office. A way round the problem may be to tailor the pay package so that it more arly reflects the realities of Korean life.

Many expatriates' first knowledge of these realities comes with a distraught tele-phone call from an employee's wife urgently requiring, say, \$20,000 in cash, now. Perhaps her husband has been involved

in a car accident and must pay compensation to the injured immediately or be charged with a criminal offence. Per-haps his mother has had a heart attack and the money is needed for the hospital before she can be treated. Perhaps the sums are required rapidly as a bridging loan for the purchase of a scarce flat.

South Korea's primitive. financial system, offering neither consumer loans nor mort-gages, and its lack of a comprehensive medical or pension scheme, means that staff will often value benefits such as a car, housing or education loans, or non-taxable expenses like petrol, entertainment or sports club fees.

Young employees say that as prosperity rises in the future,

reductions in hours and longer holidays will also be attractive benefits; flexibility on holiday periods may also be welcomed.

periods may also be welcomed, especially by those female staff who are not so ambitions. Career-oriented women value equal opportunities.

Those expatriates who have found themselves in confrontation with their staff, according to both foreign managers and local staff, have usually been men who failed to understand the substantial political and social change that is taking place in South Korea.

Where the Government would once suppress trade

would once suppress trade unions and impose pay settle-ments, both sides are now expected to reach agreement without interference from the anthorities. Where foreign businessmen, essential for the country's development, were previously accorded certain privileges over local people, a more egalitarian spirit now

prevails.

Labour law, which was formulated in pre-democratic times, cannot now be invoked by management with any confidence — as even the French Ambassador has found. US companies, in particular, must now take account of widespread anti-American feeling in the country. Young South Korean profes

sionals appear to be particu-larly angered by those expatri-ates who have lived in the country for years, but who have failed to adjust to its moves towards democracy and its economic prowess.

Reflecting the nationwide feeling that the country has emerged from underdevelop-ment and dependency on other countries, symbolised by the successful hosting of the Olym-pic Games, they feel that they should be treated with polite-ness, in a co-operative, sincere-working relationship. working relationship.

Hardline management atti-tudes are deplored in the coun-try as a whole. In the case of foreigners, they are seen as especially arrogant and, in extreme cases, even racist. Some companies, it seems

have begun to get the message. A young South Korean financial executive, sent on a training course to Hong Kong, was delighted to be invited by the company to go sailing at the weekend on a junk in the har-

Although surprised to be the only non-European on the boat, he valued the invitation and the opportunity to expand his financial knowledge. His contemporaries will hope that such attitudes will become a trend.

Suddenly, it's all becoming blurred

Michael Skapinker on a new catchphrase

ost managers are familiar with MBO - management by objectives. Some practice MBWA - management by walking around. But how many have heard of BBM?

BBM is Blurred Boundary Management. The boundaries in question are those between the traditional corporate functions, such as marketing,

tions, such as marketing, finance and personnel, as well as those between different national markets.

Many recognise that those divisions are now breaking down and that the successful manager of the future will be the one who can operate across both functional and national borders. But bow many managers are really equipped to face the challenge of BBM? And what can be done to prepare them for a future with fewer frontiers?

Tex Smiley, of the Interna-tional Management Institute in Geneva, is the man who coined the BBM phrase. He believes that human resources departments have a crucial role to play in developing blurred boundary managers.

"I believe that over the next few years, the human resources function is going to take on a very different role," he says. Many of its tradi-tional tasks, such as perfor-mance appraisal, will be dele-gated to line management.

"I think we will see the people in the human resources function becoming specialised advisers to top managers. They will become talent-hont-ers: they'll be going through the organisation looking for those people who could become senior executives." Smfley believes that manag-

ers in the human resources department will also become "roadblock removers", attempting to overcome those corporate rules or routines which serve as obstacles to inter-departmental and inter-national collaboration.

But isn't this process already under way in many companies? Aren't routine personnel tasks already being handled by line managers and aren't human resources

departments now manned by substantially fewer people? "We talk about it all the time, and if you go into some companies you'll hear them

the state of the s

say they're doing it. But you'll still see the same rigid personnel functions," Smiley says.

The human resources function is often seen as the guardian of rigid corporate rules. If personnel officers listen to line managers, "they will hear the criticism that if any part of the corporation needs new modes of management thought and behaviour, it is their own function."

One of the problems, in Smiley's view, is that organisa-tions tend to view the uncertainties resulting from crumbling barriers with anxi-ety. Because little can be done to control the external envi-ronment, organisations attempt to control the internal environment instead

Rigid hierarchical structures are created which hinder co-operation between the organisation's constituent parts.

BBM, far from being an ideal,

"is a punishable act in a

highly structured organisation." Smiley says.

Despite its poor reputation in many companies, the human resources department is, in Smiley's view, ideally placed to become the cham-pion of RBM.

The key is their responsibility for management development. "The power in the hands of the human resources people is tremendous," Smiley says.
"They decide what education will be given. They decide what's on the programme.

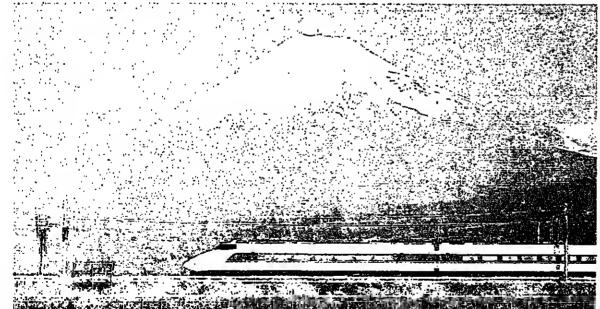
what's on the programme.

Managers need to be able to
think differently and they can
help managers learn a different thought process."

As an example of what can
be done, Smiley points to one
of IMI's programmes. Instead
of being given a case study on
a commany, managers on the a company, managers on the five-week course are given access to a range of informa-tion about the organisation, held on a computer. It is up to them to decide which hits of the information provided are important. "The information does exist but it's not predi-gested by the case writer," he

Traditional case studies encourage learners to come up with the best answer. Management development programmes, Smiley argues, need to focus instead on whether managers are asking the right

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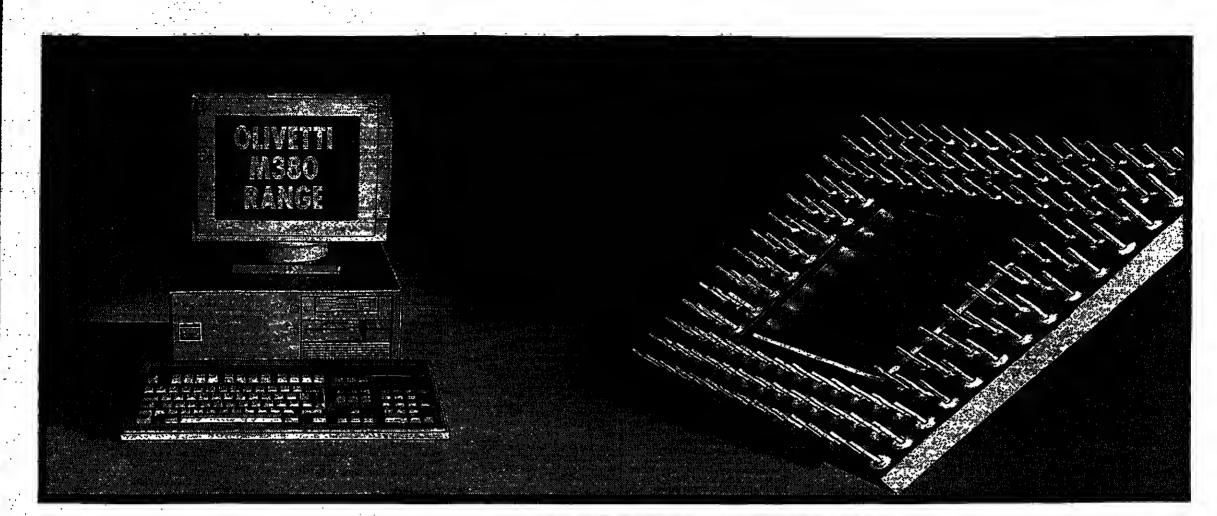
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HIP IS IN Indeed, the XP5 shows the true flexibility of the 386° is such a buzzword these days everyone seems to be getting in on the act. But, superb as the 80386* chip is, speed and power are empty promises unless you can harness them to your particular needs.

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OPERA AND BALLET London

Royal Opera. Covent Garden. Massenet's Manon, which made a disastrous return to the Royal Opera repertory last year, gets e new production, by John Cox, in the 1987 designs, by Peter Rice. Leontine Vaduva, David Rendall, François Le Roux, and Donald McIntyre take leading roles, and the conductor is Micl ael Plasson. Further perfor mances of the beautiful Nurla nductor is Mich-Espert production of Madama Butterfly.

Opera. Notre-Dame de Paris, a 2-act ballet by Roland Petit inspired by Victor Hugo to Mau-rice Jarre's music with the Paris Opera cholr. Costumes by Yves Spiret Laurent (1/198/27) Opéra choir. Costumes by Yves Saint Laurent (47425371).

Brussels

Cirque Royal. Ballet du Nord (France) in Coppelia, choreogra-phy by Alfonso Cata (Sun) (218-2015).

State Opera. Performances this week include: Tannhäuser conducted by Giuseppe Sinopoli, with Jessye Norman, Waltraud Meler, Kurt Rydl and Richard

EXHIBITIONS London

The Royal Academy, Henry Moore, a full retrospective exhibition to mark the 90th anniver-sary of the birth of one of the great artists and pre-eminent sculptor of the 20th century. Ends Dec 11.

The Royal Academy, Toulouse-Lautrec: The Craphic Works, A comprehensive selection principally of lithographs. Ends Jan The National Gallery, Rem-brandt: Art in the Making. A small but highly informative

study exhibition, prepared by the Gallery's technical department and centred on the major works by him in the collection, treating on Rembrandt's working nethods and materials. Ends Jan 17. The Tate Gallery. David Hockney: A Retrospective. London's main gallery of modern art offers

a full study of the golden boy of British art at the age of 50. It concentrates on the painting rather than the graphic work of this most prolific of artists, who has enjoyed the most extraordinary popular success from the very start of his career, nearly 30 years ago. Ends Janu-

ary 8. The Serpentine Gallery, Paula Rego. A succinct but impressive retrospective study of over 30 years' work by an artist who has emerged in the 1980s as on of the most significant and distinguished British figurative painters.

Paris

Louvre. Pavillon de Flore. Rembrandt and his school are on show in two exhibitions at the Louvre. 72 drawings constitute a panorama of Rembrandt's mas-terly work and can be compared with 54 drawings executed by his pupils. Entry from the Quai des Tuileries, opposite Pontroyal (ASS0396) (42603926). Galerie Daniel Malingue. Maitres

Impressionistes et Modernes. Vieira da Silva, with an image broken up in countless slete-grey squares, their perspective plung-ing ad infinitum, opens an exhi-bition strong in colour and rigor-ous in choice, a powerful Max Ernst, placing large shell-like flowers into geometrical surfaces in a gradation of greens, domi-nates the first room. A Matisse pen and ink drawing of flowers and arabesques leads on to a striking Van Dongen nude set off by broad bands of intense yellow, red and blue. There is a sun-flooded painting of mother and child by Valtat and a bridge reflected in a river by Marquet.
Landscapes in glowing colours
by Renoir and Gauguin are contrasted by a fluffy snow scene
with deer by Courbet, 26 ave Matignon (42666033). Closed Sun, Mon mornings and lunchtimes. Ends Dec 24.

Musée d'Orsay, Cézanne, The Early Years (1859-1872). The 63 paintings and 20 drawings and paintings and 20 drawings and watercolours, already seen in London and on their way to Washington, reveal a hitherto neglected period of the artist life. The young Cezanne, fascinated by Courbet, influenced by Delacroix, Daumier and Manet, a friend of Zole and an admirer of Wagner, expresses his genius in compositions full of violence end eroticism — with the painter always the voucur. the painter always the voyeur. The execution is daring, with sombre colours wrought into the canvas by a broad palette knife. There are portraits and self-portraits, still lives and land-

Picasso Museum. The 17th cen-tury Hotel Sale, sumptuously restored, provides a fitting home for the world's largest collection of Picasso's work. 5 rue Thorgny. Closed Tuesdays. Grand Palais. Seicento, Caravag-gio's century in French collecions. A dramatic production by Pier-Luigi Pizzi against a background of baroque music, some 170 paintings retrace the Italian school's triumphant prog-ress from the end of Manierism to the flowering of full-blown baroque. Closed Tue, late closing night Wed (42.56.09.24). Ends Jan

scapes, all pioneering modern art. Closed Mondays. Ends Jan

Centre Georges Pompidon. Ger-ard Garouste. Brushing aside the fashionable concepts of con-temporary art, the painter claims with emphasis his right to describe and to please. Closed Tue (42.77.12.33). Ends Nnv 25. Chapelle de l'Ecole des Beaux Arts. From Dürer to Baselitz.
Some 126 drawings lent by the
Kunsthalie in Hamburg retrace
the panorama of German graphic Versalle: Attila conducted by Sir Charles Mackerras with Mara Zampieri. Ruggero Raimundi, Giorgio Zancanaro; Der Rosenka-valier conducted by Ulk ide Hol Schirmer Der flieg länder conducted by Peter Schnelder. Die Zauberflöte con-ducted by Nikolaus Harnoncourt.

Deutsche Oper. Madame Butter-fly is sung by Rabina Kabaivan-ska, Helga Wisniewska, Cornelio Morgu and Walton Gronroos. Götterdämmerung in Götz Fried-Götterdämmerung in Götz Fried-rich's production stars Gwyneth Jones (Brunnhilde), Eva Johansson (Gutrune), Hanna Schwarz (Waltraute), Toni Kramer (Siegfried) and Matti Salminen (Hagen). Zar und Zimmermann is a well done repertoire performance. Also offered Roland Petit's ballet Notre-Dame de Paris, with cos-

Frankfurt Opera. Tom Fox has the title role in Jurgen Gosch's produc-tion of Le Nozze di Figaro. Fide-ilo is well performed by Hermann Winkler, Luana de Vol. Also offered Il Barbiere di Siviglia and Rigoletto.

tumes by Yves Saint-Laurent,

Rome Teatro dell'Opera. Season opens with Filippo Sanjust's production of Donizett's Polluto, last per-formed in Italy at La Scala in 1960, with Maria Callas.

Florence Teatro Comunale. Tchaikovsky's Nutcracker (choreography by Evgheni Polyakov) danced by the splendid Ellsabetta Terabust, with Eric Vu-an, conducted by Evgheni v. Kolobov (Sat and Sun) (2779236).

Tuerin Opera. Sylvano Bussotti's production of Ponchielli's La Gio-conda, conducted by Nello Santi.

art. 14 rue Bonaparte (49.27.01.18), Ends Dec 31.

Brussels Galerie Isy Brachot, 62A Avenue Louise. John De Andrea. Hyper-realist sculptures. Closed Mon. Ends Nov 26. 511.0525. Musee d'Art Moderne, 1-2 Place Royale. The First Group of Lae-them-St Martin 1899-1914. A trib-ute to the colony of Flemisb art-

ists whose stylised paintings of rural and religious themes were to inspire a later school of Flemish expressionists, Closed Mon. Ends Dec 31. Musées Royaux d'Art et d'His-toire, Parc Cinquantenaire. China, Heaven and Earth, 5,000 years of Invention and Discovery. Instruments and artworks largely from collections in Bel-gium, China and Britain which illustrate Chinese innovations

in science and technology. Closed Monday. Musée d'Ixelles, 71 rue Jean van Volsem, Belgian Art Deco 1920-40, Daily 13-19-20, Sat and Sun 10-17.00. Closed Monday. Ends Dec 18.

Amsterdam Sotheby's (Rokin 102). As part of the William and Mary tercen-tenary celebrations Sotheby's is showing a wide range of

objects from the period - paint-ings, furniture, silver and Delft tulip vases. The centreplece is a reconstruction of a 17th-cen-tury bedroom containing the royal bed after a design by Wil-liam's chief architect and interior designer, Daniel Marot. Ends

Darmstadt

Hessisches Landesmuseum. Glassworks and paintings of the British artist Brian Clarke will be seen for the first time in Germany. He made his name with his lead glass windows, for the new Synagogue, opened this week in Darmstadt. With the

blue and red coloured windows be symbolises the suffering and hopes of the Jews. Ends Jan 29. Secession The Austrian painter Walter Eckert is now on exhibi-

tion until November 20. Worth also seeing Gustav Klimt's famous Frieze.
Messepalast. Post-war Austrian
sculptures include Alfred
Hrdlicka, probably the country's most celebrated artist. His work along with several of his contem-pories are on displey for several

more weeks Hermes Villa. Portraits by the fin-de-siècle artists, Gustav Klimt and Emilie Floege. Ends Feb 19.
Albertina. Drawings by Alfred
Hidlicks, one of Austria's most
controversial artists who managed to divide public opinion
on plans by the City of Vienna to build a memorial to those who fought in the resistance during the Secood Wurld War. Besides being wonderfully outspoken in a country which habitually prefers public consensus and runs shy of its more immediate past. Hrdlicka is best appreciated for his sculpture. He is at present finishing work on the memortal, which will be sited just across from the Albertina. Ends Nov

Sala i (Piazza di Porta s. Giovanni 10). Roman Americans, e anni 10). Roman Americans, e group show organised by artist and New York Times art critic Edith Schloss with works in varied styles, from Sollewitt's conceptual work (which makes full use of the extraordinary architecture of the gallery's interior set within the Aurelian wells) to Solvatore Meo's' Arte Povera

Salvatore Meo's' Arte Povera and Cy Twombly's restrained ebstract. Until Nov 30. Venice

Museo Correr e la napoleonica: Glorgio de Chirico (1888-1978): a major retrospective organised jointly by the Calleria Nazional d'Arte Moderna in Rome and the Clorgio de Chirico Founda-tion to celebrate the centenary of the painter's birth. On show of the painter's birth. On show are over 150 works from public and private collections, including the Metropolitan and Guggen-beim in the USA, and the Pompi-dou in Paris, by e painter declared dead in the 1920s by hectared dead in the 19.00s of the sur-realist manifesto, who disliked his change of style from meta-physical to poetic. Ends January 15.

Bologna Pinacoteca Nazionale and Museo

Archeologico. Guido Reni (1575-1642). A splendid collection

(Sat, Tues, Thur) (548.000).

New York Metropolitan Opera, Lincoln Center, Performances of Mad Center. Performances of Manama Butterfly continue, conducted by Myung Whun Chung. Kath-leen Battle returns as Rosina in Il Barbiere di Siviglia. Alicia Nafe sings Carmen with Gary Lakes as Don Jose in Paul Mills's staging conducted by Placido Domingo (362 6000).

Washington Washington
Washington Opera. Opera House,
Kennedy Center. Nelly Miricioiu
takes the role of Violetta Valery
in John Copley's production of
La Traviata. Placido Domingo
continues as Mario Cavaradossi
in Tosca in Gian Carlo Menotti'a
production. (254 3770).

Lyrle Opera. Civic Opera House. Ingvar Wixell has the title role in Jean Pierre Ponnelle's production of Falstaff, which features tion of Falstaff, which features
Marilyn Horne as Dame Quickly,
Jerry Hadley as Fenton and Wolfgang Brendel as Ford, with
James Conlon conducting, Samuel Ramey takes the title role
as Don Giovanni in Jean Pierre
Ponnelle's Production conducted
by Semyon Bychkov, With Carol
Vaness as Donna Arma and Karss as Donna Anna and Kar ita Mattila as Donna Elvira (332

Tokyo

Tokyo
Bayerische Staatsoper from
Munich, conducted by Wolfgang
Sawallisch. Don Giovanni with
Thomas Allen, Kurt Moll, Anna
Tomowa-Sintow, Peter Seifert
(Tues), Die Meistersinger with
Hermann Prey, Lucia Popp, Peter
Schreier, Kurt Moll (Wed), Arabella with Lucia Popp, Anna
Tomowa-Sintow, Thomas Allen
(Thurs) (289 9999).

of paintings by the Bolognese manuerist painter, the first to bring the concept of physical beauty into sacred art. His depic-tions of the Virgin Mary have looks and temperament which looks and temperament which recall Thomas Hardy's tragic heroines. The paintings come from major Italian and foreign museums. Many have been restored for the occasion (such as the remarkable Massacre of the Innocents), and some have not been on rubble display for not been on public display for many years. The Triumpb of Job had been hidden in belltower of Notre-Dame since 1797.

New York Metropolitan Museum of Art. Metropolitan Museum of Art.
An exhibition of architecture
on paper covers four centuries
of drawings including works by
Frank Lloyd Wright, Louis Comfort Tiffany and Araba Isozaki,
as well as the west facade of the
Alhambra that dates back to
1550 Ends. Jan 8 1580. Ends Jan 8. Metropolitan Museum. The first major Degas retrospective for over 50 years has 300 paintings, sculptures and drawings covering the artist's entire career and

various interests, from early clas-sical motifs and stiff portraits to the ballet studios and washerwomen that freed his imagination. Ends Jan 8, New York Public Library, Two millennia of Hebrew books and illuminated manuscripts feature 185 rare and beautiful works, half from the library's own collection and half borrowed from abroad. Among the rarest his-toric items are Dead Sea scrolls, the 13th-century Xanten bible from Germany and the Nahum

Commentary. Ends Jan 14.

Chicago

Art Institute. Paul Gauguin. The artist's first major retrospective for 30 years includes more than 230 objects and paintings from all the periods of his exotic and far-flung life. Ends Dec 11.

Washington National Gallery. The largest show of Michelangelo's drawing National Callery. The largest show of Michelangelo's drawings ever mounted in the US illus-trates all the principal phases of his artistic development, divided into sections on draughtsmanship and architec-ture. The nearly 100 drawings include studies of the Sistine Chapel ceiling and his two major architectural projects, the facade of the church of San Lorenzo or the chiter of San Lorenzo
in Florence and the drum and
dome of St. Peter's Basilica in
Rome. Ends Dec 11.
National Gallery. Seven Centuries of Japanese Art, as it
evolved under the feudal daimyo
lorks is the subject of a major. lords is the subject of a major exhibition of 450 specially desig-

nated Japanese national trea-sures, including paintings, sculp-ture, swords, painted scrolls, ceramics, robes and lacquer. Ends Jan 23.

Tokyo National Museum of Modern National museum of modern Art. Genealogy of Realism: oil paintings from the Meiji Era (1868-1912). Japan's first western-style art school opened in 1875 and artists soon grouped into followers of the Barbizon School, with its sombre devotion to peas-ant life, and of the more liberated palette of Impressionism. Both strands are well represented in this comprehensive exhibition. Closed Mondays. National Museum of Western

Art. Jeponisme. A major exhibi-tion, seen earlier this year at the Grand Palais in Paris, which explores the influence of Japan on the art of the West in the late 19th century. The exhibits range from the straightforward representation of Japanese objects, or an added exotic touch in a conventional portrait Nerima Museum. Jepanese Abstract Sculpture. Of all forms

Abstract Scripture. Of all forms of contemporary Japanese art, it is sculpture that has received the most interntional attention and recognition. This exhibition focuses on the formative years of abstract sculpture from 1945 of abstract sculpture from 1945 to 1960. Closed Tuesdays. Telen Museum. Paintings by Leonard Fujita. Fujita (1886-1968) was one of the first Japanese artists to live and work in France and his arrival in Paris in 1913 coincided with the first flowering of modernism. This representative selection of 40 nil paintings is drawn from all periods of his long career. Closed Mondays. Nishimura Gallery, Ginza. Katsura Funakoshi: Recent sculptures by one of the Japanese artists who exhibited at this year's Venice Biennale and who works Venice Biennale and who work in wood in what is essentially a realist tradition. Closed Sun**ARTS**

MUSIC London London Philherme conducted by Serge Baudo with Philip Fowke (piano). Chabrier, Ravel, Milhaud, and Bizet. Royal Festival Hall (Fri) (928 8800). Halle Orchestra, conducted by Stanislaw Strowaczewski, with André Watts (piano). Barbican André Watts (piano). Barbican
Hall (Frl) (638 8891).
Royal Philharmonic Orchestra,
conducted by Yuri Temirkanov,
with Natalia Gutman (cello).
Tchaikovsky. Royal Festivai Hall
(Sun) (928 8800).
London Symphony Orchestra,
conducted by Mstislav Rostropovich. Shostakovich. Barbican
Hall (Thurs) (928 8800).

Paris Orchestre Cologne conducted by Pierre Dervaux, with Tedi Papavrami (violin). Pierne, Men-delssohn, Mussonsky/Ravel. (Mon) Salle Pleyel (45638873). Quatuor Alban Berg: Beethoven. Théatre des Champs Elysées (Mon) (47203088).

Brussels RTRF Vocal Ensemble conducted by Guy van Waas with Dirk Snellings (bass). Bach. Maison de le Radio (Fri) (5114921). Daniel Blumenthal (piano). Diane Anderssen (piano) Chabrier Messager/Fauré. Théàire Royal de la Monnaie (Fri). Cecilia Gasdia, soprano recital with Marcello Guerrini (piano). Mozart, Rossini, Donizetti, Catalani, Verdi. Theatre Royal de la Monnaie (Sun). RTRF Vocal Ensemble conducted

Bonn London Symphony Orchestra under Mstislaw Rostropowitch, Beethoven, Shostakovich, Bee-thovenhalle (Tues).

Munich

Orchestre de Paris, under Daniel

Barenbolm, Debussy, La Mer. Philharmonie im Gasteig (Sun). Kracow Phiharmonie and Trio Fontenay. Philharmonie im Gas-

teig (Tues). Frankfurt

Nana Mouskouri, Alter Oper (Fri).
London Symphony Orchestra
conducted by Matislaw Rostropovich. Beethoven, Shostakovich.
Alter Oper (Sun).

Gurzenich Orchestra conducted by Marek Janowski. Siegfried, a concert version, with William Johns (Siegfried), John del Carlo (Wanderer), Ute Vinzing (Brün-nhilde), Graham Clark (Mime), Hartmut Welker (Alberich), Mat-thics Holle (Fafter), Arine Gless, thias Holle (Fainer), Anne Gjev-ang (Erda), Teresa Ringholz (Waldvogel), Philharmonie (Sun). Berlin

Philharmonie (Mon).

Royal Conservatory Symphony Orchestra, Rienbert de Leeuw conducting the Cage (Tue). Engene Flemm (piano). Bach, Beethoven, Chopin. Concertge-bonw (Wed) (718 345).

Rotterdam Philharmonic with conducting. Wagner, Mussorg-sky. Doelen (Sat, Sun) (413 2490).

Bruno Leonardo Gelber (piano).

Utrecht.

Gurzenich Orchestra conducted

Orchestre de Paris with pianist and conductor Daniel Barenboim. Debussy, Schönberg and Berio. Philharmonie.
Berlin Philharmonie. Berlin Philharmonic Orchestra conducted by James Levine, with Anna - Sofie von Otter, James Mørris, Philip Langridge and the Rias Chamber Choir. Berlioz, Philharmonie (Mon).

Amsterdam:

Rotterdam the winner of the Eduard Flipse piano competition, Roland Kieft

Beethoven. Recital Hall (Mon).
Royal Conservatory Symphony
Orchestra, conductor Reinbert
de Leeuw. The Cage (Wed).
Eighteenth-Century Orchestra
conducted by Frans Bruggen.
Haydn. Mozart, Beethoven.
Recital Hall (Thur).

Live Electronic Workshop, Wien Modern Festival with Luigi Nono and Hans Peter Haller, Konzer-

thaus (Sat). Wiener Philharmoniker con ducted by Herbert von Karajan. Musikverein (Sun). Wiener Sinfonietta conducted by Kurt Rapf with Robert Lehr baumer (piano). Mozart, Schub-ert, Kratochwil, Hindemith, and Bartok. Musikverein (Sun).

Rai Symphony Orchestra conducted by Gabriele Ferro. Stra-vinsky, Beethoven. Auditorium at Foro Italico (Sat) (S8.86.56.25). International Comedians Karel de Rooy and Peter de Jong in mime. Testro Olimpico (Wed) (1993)

(393304). Ermanno di Pasquale (piano). Beethoven, Schubert, Chopin, Beethoven, Schubert, Chopin, Andinger Bang Lund, in collabo-ration with Norwegian Embassy. Teatro Ghione via Delle Fornaci 37 (Thurs) (6372294).

Milan

Scala Philharmonic conducted by Riccardo Muti. Wagner, Liszt and Tchalkovsky. Teatro alla Scala (Mon) (80.91.26).

New York New Music Ensemble conducted by Robert Black, with Christine Schadeberg (soprano). Schön-berg, Harbison, Reynolds, Gideon. Merkin Concert Hall (Mon) (362 8719). New York Philharmonic con-

lucted by Leonard Bernstein. ducted by Leonard Bernstein, with Krystian Zimerman (piano). Bernstein, Ives, Del Tredici. Avery Fisher Hall, Lincoln Centre (Tue). New York Philarmonic conducted by Leonard Bernstein, with Gideon Kremer (violin). Bernstein, Tchaikovsky. Avery Fisher Hall, Lincoln Center (Thur) (299 9695). ۲۰:

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BETT GER

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Samuel Carlos Same

(Thur) (799 9595). Cynthia Wuco soprano recital. Handel, Hahn, Reynaldo, Faure, Johnson, Juliliard Concerts at Johnson, Juilliard Concerts at IBM Atrium (Wed. Mat, 12.30,

Washington

National Symphony Orchestra conducted by Hugh Wolff, with Emanuel Ax (piano). Beethoven, Adams, Ives. Concert Hall, Ken-nedy Center (Tue) (254 8776). Chicago

Chicago
Chicago Symphony Orchestra
conducted by Zubin Mehta, with
Marvis Martin (soprano), Maureen Forrester (contralto), Mahler. (Tue) Orchestra Hall.
Chicago Symphony Orchestra
conducted by Zubin Mehta, with
Pierre Laurent Almard (piano),
Messiaen, Orchestra Hall (Thur)
(435 8192).

Tokyo

Bayerisches Staatsoper special concert conducted by Wolfgang Sawallisch, with Kurt Moll, Peter Schreier, Julia Varady, Gertrude Jahn, Beethoven, Missa Solem-nis, Suntory Hall (Mon) (505 1001).

1001). 1001). Japan Oratorio Association conducted by Hirotumi Misawa. Mozart Requiem. Tokyo Cathedral (Mon) ((824 7337). Hermann Prey. Schubert. Die Winterreise. Suntory Hali (Wed) (505 1010). Czech Philharmonic Orchestra conducted by Jiri Belohlavek. Mozart, Prokofiev, Dvorak. Sun-

tory Hall (Thurs) (505 1010).

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The maverick movie mogul motors back

people, you'll catch their dreams" muses rueful wheeler-dealer Martin Lendau. friend to the motor-mogul hero of Francis Coppola's Tucker: The Man And His Dream.

Coppola, American cinema's most dangerous visionary, should know. As a maverick movie-mogul, he has infected a whole generation of film-makers or helped them to infect themselves. Now, 15 years after he caused George "Star Wars" Lucas to enter the Intensive Success ward with American Graffiti (produced by Coppola), Lucas repays the Master by bit-ing him back. He has produced Tucker and set the creative heart pumping once again in a Coppola we thought lost to brain-dead commercialism (Peggy Sue Got Married) and/or dead-end experimentalism

(Rumblefish).
Preston Tucker designed a revolutionary automobile in 1948, acquired a factory with which to produce the first fifty cars (several are still running) and was then strong armed out of business by the Motown giants, using lawsuits and political pressure to protect their effective monopoly. All resemblances to Coppola's own doomed dream, Zoetrope Stu-dios, harassed by the "monop-oly" of Hollywood, are of course coincidental. (But not

that coincidental.) Despite downbeat ending, the movie is almost insanely the movie is almost insanely exuberant. With a ball-of-fire as hero — Jeff Bridges sports a broad grin, a loudhailing voice and the don't-stop-me strut of Johnny Walker — the story crackles along like a vintage Warners bio-pic crossed with an MGM musical.

The characters, like the cars, are factory-built: souped-np high-performers, whether compact runarounds (like Tucker's brawling children) or leanand-mean limousines (Lloyd Bridges, Jeff's Dad, as the Senator who masterminds court action). But in a fairy-tale context - one man against the System - the cut-ont style works. And when we feel too battered by simplification, Martin Landau's mangy-lov-able sage of an accountant/best

TUCKER Francis Coppola

THE SEVENTH SIGN Carl Schultz

KANSAS

David Stevens

Andrew Davis

A TAXING WOMAN Juzo Itami

MY FRIEND IVAN LAPSHIN Alexei Gherman

LONDON FILM FESTIVAL **National Film Theatre**

friend steps onto the screen. friend steps onto the screen, probing our hero's optimism with melancholy scepticism. (Bridges: "That's the whole idea, isn't it, to build a better mousetrap?" Landau: "Not if you're the mouse.")

Re-united with his great image generals, designer Dean Tavoularis of The Godfuther and cameraman Vittorio Sto-

and cameraman Vittorio Storaro (Apocalypse Now). Coppola mounts a gleeful attack on movie naturalism. A long-distance phone-call between Bridges and his wife (Joan Allen) places the two not just in the same shot but in the very same set, separated only by lighting-styles. And a mid-night tryst between Tucker and Howard Hughes (Dean Stockwell) becomes a deli-ciously creepy Gothic vignette, set in an aircraft hangar under

the looming shadow of the Spruce Goose.

This is still not a Coppola restored to full greatness. Much of Tucker bears the same relationship to The Godfather as an Orson Welles sherry commercial does to Citizen Kane. But the new film has at least a joy in creation and the sense of man controlling his material rather than controlled by it. The colours are back in

need are the shadings, contours and textures.

Tucker apart, none of the week's commercial movies even passes its M.O.T. test. Any garage would fail *The Seventh Sign* on its poor steering. rotten suspension (of disbelief) and tendency to flash blinding lights in the audience's face enever the Apocalypse beck-

Yes, the end of the world is nigh, and mother-to-be Demi Moore fears her child will be born without a soul. Reason? Her new boarder Jurgen Prochnow says so, and he should know, being 2000 years old, give or take a millennium. As the seven disasters forefold in Revelations strike the Earth boiling seas, frozen deserts and the rest — what can Demi do? Find out at your local cinema: or not, depending on how toler-ant you are of lavish Hollywood tripe even when directed by an Australian (Carl Schultz) and handsomely photographed by a Spaniard (Juan Ruiz Anchia).

Kansas would fail the M.O.T. on its inability to exceed 10 m.p.h. even when flogged Basil Fawlty-style by director David Stevens. Matt Dillon (ex-con) and Andrew McCarthy (rich kid playing hobo) rob a small-town bank and are then con-demned to an eternity of subplots - romantical, comical, pastoral - while the law tries to catch up with them. Tom Sawyer out of East Of Eden out of Slate, Wyn And Me.

Any attempt to M.O.T. test

Nico could result in criminal proceedings by the garage. This vehicle for martial-arts champ Steven Seagal does not allow you to look it over at leisure: it punches you in the groin, pokes you in the eye and if possible runs over both your legs. Mr Seagal plays a rogue Chicago cop who is determined to hast correction in high to bust corruption in high places: including a plot to kill a Senator, a drugs ring and the usual movie notion of a CIA attempting to destabilise any



Jeff Bridges in "Tucker: The Man and his Dream"

From Japan and Russia come further messages of man's inhumanity to man. Or in the case of Juzo Itami's A Tuzing Woman, woman's. In this crackling comedy-thriller from the creator of Tampopo, our heroine (Nobuko Miyamoto, alias Mrs Itami) is Tokyo's ace tax-inspector. Fearful, freckled and minute, she makes grown men cower and leads the charge on a crooked hotel-owner (Tsutomn Yamazaki) and his concealed millions. Slow to start, the movie gathers pace like a snowball and ends up vast, round and shin-ing, and spiked with the kicking legs of our heroine's vic-

The title anti-hero of Alexei Gherman's My Friend Ivan Lapshin is a small-town police boss, played by Norman Teb-bitt lookalike Andrei Botney. Unvaulted by glasnost, this 1981 gaze at the dark 1930s, when Stalinism was a nightmare you could catch by standusual movie notion of a CIA attempting to destabilise any country that is not nailed down. Violence galore, cogency and credibility nowhere in sight. Andrew Davis co-wrote more countries of countries of close, is wayward in detail. The messianic mandate of early Stalinism is made chillingly credible — "We'll sight. Andrew Davis co-wrote"

plant an orchard" is Lapshin's refrain - and one scene of a botched suicide attempt is a tour-de-force, catching us between horror and nervous hilarity.

Just the reaction a normal brochure-reader has to the pile-up of movies at the Lon-don Film Festival, still going strong. Highlights in the coming week include a Cannes Golden Palm winner, a refurbished John Ford Western, an Australian prison drama and a thriller about twin gynaecol-

The first (Saturday November 19) is Bille August's peasant epic Pelle The Conqueror, with Max Von Sydow in rip-roaring form as a bibulous Swedish farmer. The second Swedish farmer, The second (Wednesday 23) is She Wore A Yellow Ribbon, Ford's best colour film, in a gleaming new 35-mm print. The Aussie jall movie is John Hillcoat's scarifying Ghosts Of The Civil Dead (Sunday 20), which makes every previous prison film look like The Sound Of Music. And twin even-aecologists, both twin gynaecologists, both played by Jeremy Irons, are the eponymous *Dead Ringers* in a haunting new chiller from David Cronenberg of *The Fty*.

For filmgoers of the tracker dog school, who follow talented careers through thick and thin, there is Vincent Ward's timehopping fantasy from New Zealand The Navigator, a cross between H.G. Wells and Monty Python, and Istvan Szabo's tale of a wartime hypnotist, Hamus sen (both Saturday 19). The lat-ter, from the actor-director team who brought you Mephisto, is another thumping vehicle for Klaus Maria Brandauer, though stronger on performance than purport.

Finally, for filmgoers of the sniffer-dog school, something explosive. Based on the letters American feminist Maryse Holder, Canada's A Winter Ton (Wednesday 23) dramatises the raunchy adventures of a mid-dle-aged sex-seeker in Mexico, whose search ended in violent death. Never has the jealously guarded male prerogative of brute lust been so militantly hi-jacked by the other sex. As played by Jackie Burroughs, raw-voiced and ravening, the heroine is a figure at once comic, tragic and bizarrely triumphant. So, by the end of 85 searing minutes, is the film.

Nigel Andrews

Dance and Sculpture WHITECHAPEL ART GALLERY

The interplay between light and dance and sculpture is not new - Diaghilev initiated the idea for our century with Fire-works in 1917 when he illuminated Balla's constructed forms, and continued the experiment with Ode - but the current fashion for "performance art" has given a fresh impetus to the exploration of such possibilities. Thus the show on Wednesday at the Whitechapel Art Gallery which allowed Bruce McLean and David Ward, with two collabo-

David Ward, with two consorrators, to play with shapes and light and basic movement.

The first part of a short evening consists of four hrief and tenuously interesting items. A melon nesting coyly items. A meion nesting coyly atop a grey pillar awaits the audience, and as the gallery darkens, it is illuminated, and Mr Ward, in pensive mood, walks in, sits, reclines, and leaves. The meion does not seem affected by events. Next, a panel at the back of the gallery glowed red, and Catherine Tucker executed a few stalwart jumps and poses. She hriefly jumps and poses. She hriefly cast a beautiful mauve shadow, hnt her activities otherwise would appeal more to Ead-weard Muybridge than to anyone interested in movement.
Mr McLean, wearing a giant
white sombrero, moved hispanically round a pool of light,

flirting with his shadow, while an old Yma Sumac recording went its multi-octave way. Not so much Ondine as On ne dine pas. And Dennis Greenwood, as Mr Facing Both Ways in a sbirt baving two fronts, indulged in some Pina Bausch repetitions of gesture with less than Bauschian bravura.

All this seemed tedionsly self-indulgent and more than a little amateur.

The second part of the even-ing proved to be vastly superior. Partition is a study in shadows, light shapes, and ulti-mately in strobe-induced dis-tortions of vision. Called "an architectural ballet," it offered a collection of panels, manipu-lated by the four performers, under a constant and increasingly complex change of pro-jections of light. Part Alwin Nikolais, part Mondrian, its developed a hallucinatory energy as the performers moved the panels amid the alterations of lighting, figures partly seen, shapes partly com-prehended, then suddenly changed, geometric form estab-lished, then re-formed. The eye was teased, constantly stimu-lated, and one should not ask for more. Not even for choreog-

Clement Crisp

Opera in Florence

Years ago, the winter opera season in Florence was the poor, neglected relation of the glittering Maggio musicale, whose rich programme always included some gala opera pro-ductions. But now the situation has changed and during the winter the Teatro Comun-ale offers a carefully-selected,

attractive repertory.
This season the opening event was Verdi's Simon Boccanegra, presented in a new production of exceptional inter-est. The sets and costumes were based on the original designs by Gerolamo Magnani for the premiere of the opera's definitive version at La Scala in 1881. Magnani, then in his late sixties, was from Parma, where he regularly designed productions — including Verdi works — for the Teatro Regio. It was Verdi himself who wanted Magnani at La Scala. wanted Magnani at La Scala.
So the sets now seen again in
Florence surely represented
the composer's idea of what
the work should look like. In a published pamphlet, Verdi also gave explicit instructions on how Boccanegra should be staged; and at the Comunale this "production book" was the inspiration of the staging by

Virginio Puecher. What we saw was, obviously, not an exact replica of what the Milanesi saw in 1881; but it was still a fascinating and worth while experiment. Guido Baroni's modern lighting, unfortunately, could not achieve the softer, 19th century glow; and the sets, while hand some, looked more two-dimensional than they should have. Puecher occasion ally chose to ignore the com-poser's instructions: at times this was of no great matter; but there were occasions -Simone's entrance into the palazzo Fiesco in the Prologues, for example – when Verdi's precise, even finicky directions could profitably have been fol-

Puecher was not lucky in his actors. Giorgio Zancanaro, in the title role, sang with a lovely, lyrical – even tenorile baritone; but he was generally stiff and unresponsive. Maria Chiara was a more pli-ant and persuasive Amelia, and was in good voice. Bonaldo

Giaiotti, veteran bass, sang Fiesco decently, but not mov-ingly, and, as antagonist, he was a cipher. The tenor Mario Malagnini sounded immature at times, but he had youthful spirits and a sweet sound. It was, bowever, the cooducting of Myung-Whun Chung that really gave life to the great, brooding score. Never rushed, never pulled out of shape, the music breathed with vitality.

The Comunale's second opera was Tristan und Isolde: and here, even more than in Boccanegra, the designs dominated the evening. For this was the David Hockney production, seen last year in Los Angeles, and supervised here by Hock-ney himself. After all the drab Wagner we see, it was a treat to see a wealth of bright col-our. And, this time, Guido Baronl achieved superb lighting (the low, slanting sunlight of the last act was memorable). Jonathan Miller's staging was reproduced by Jeanette Aster. Not having seen it in Los Angeles, I am not in a position really to judge Aster's work, or Miller's, the production seemed without ideas, but at least it was unobtrusive.

It is hard, these days, to find Wagnerian singers; and it can-not be said that the Florence cast was strong. Still the Isoide, Lisbeth Balsley, looked beautiful and sang sweetly and affectingly, if not powerfully. Her Tristan, Wolfang Fassler also had some tender moments, but he did a lot of bawling, too. The finest sing-ing was heard from Nadine Denize, a warm and eloquent Brangane; and from the stately, noble Matthias Holle, the King Marke.

The conductor Gustav Kuhn is a familiar figure in Italian houses, and it is easy to see why: be is reliable, a sound musician, good at keeping even large forces together. But he does not soar. Like the Capriccio of Richard Strauss, which conducted here last year, this *Tristan* was never less than enjoyable; but is never lifted you out of your seat, either. In the end, we came out whistling the sets.

William Weaver

The Visit

The contrepiece of the The play is more than a satire and he wears his defeat like a despondent suit, glazed and stricken into sad resignation.

The fifth season at the double-edged indictment of hourgeois democracy. That we fully inventive and enthralling revival of Friedrich Dürren
The contrepiece of the on greed. It is also a chilling, despondent suit, glazed and stricken into sad resignation. The touching originality of this performance blazely with the play is more than a satire despondent suit, glazed and stricken into sad resignation. The touching originality of this performance blazely with the play is more than a satire despondent suit, glazed and stricken into sad resignation.

The first play is more than a satire despondent suit, glazed and stricken into sad resignation. The touching originality of this performance blazely with the play is more than a satire despondent suit, glazed and stricken into sad resignation. The touching originality of this performance blazely with the play is more than a satire despondent suit, glazed and stricken into sad resignation.

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The touching originality of this performance blazely with the play is more than a satire despondent suit, glazed and stricken into sad resignation. revival of Friedrich Dürren-The Visit.

The Swiss German play that in Peter Brook's production was one of the biggest suces the Lunts ever had is both a faundiced romance and an attack on the post-War eco-nomic miracle. It shows a pro-vincial middle European town gaining prosperity by conspir-ing to murder one of its leading citizens.

Clara Zachanassian, an chara zachanassian, an international oil millionairess, returns to her home village of Gillen to present the people with unlimited riches on condition they kill the man, Alfred Schill, who seduced her at 17 but then consigned her to an early life of prostitution. She has come to buy justice. The community complies with her revenge and destroys its soul in the name of wealth. reedom, public duty and pres-

tige abroad. Nn need to italicise that littie message for our times. But as Kenneth Tynan pointed out, middle act of Gogolian black hilarity. Schill sees little signs of his imminent death as people acquire radios, new ciothes, yellow shoes, and ask for butter in his grocery shop.

The vicar rings new bells.

These passages suit Complicité down to the ground and Annabel Arden's direction, placed firmly but not reverently at the service of a great test direct or whole new life to text, gives a whole new lift to the company's physical obses-sion with tacky materialism. The populace, trembling on the railway station awaiting Clara's arrival, are trans-formed from juddering, tramp-like specimens of human detritus as the intercity expresses zoom past, to cravenly attired self-help mer-

Simn McBurney, with stick-out hair, a nervous blink, goofy teeth and grimey flares worn at half-mast, is no doubt a far cry from Alfred Lunt. His Schill is a nerd-like victim,

The touching originality of this performance blends with the superb design of Rae Smith and Paddy Hamilton which features a wall-high colwhich leatures a wall-high col-lage of orangey blood-stained blue shirts in the frozen painted plaster style of Claes Oldenburg and Jasper Johns. In poverty and wealth, the village boasts of its cultural reputation ("Goethe slept here and Brahms composed a string quartet") and this coherence in transition is brilliantly conveyed by the quick-changing, athletic and versatile com-pany. Dürrenmatt suggests a tumultuously plastic staging style in his human trees and poetic choruses. Complicité take the hint with imaginative panache, Cella Gore Booth, Marcello Magni, Clive Mendus and Richard Hope, trebling and quadrupling as sinister

guards, town worthies, blind men, forest fawns. The emotional core of the play lies in the reunion of Schill and Clarz. The gulf is now huge, but fleetingly hridged in a poignant walk in the woods. McBurney is still,

Kathryn Hunter as a tiny croaking amalgam of Fleur Cowles and Antony Sher's Richard III.

Miss Hunter gives a stun-ning performance, hoarse, sin-ister and casually vengeful. She marries her ninth husband, a gormless Nobel Prize winner, in the parish church at the top of the characteristic Complicité step-ladder, sport-ing a huge white train. When she hobbles speedily away, she moves like a glittering white snake who will swallow the whole town.

The set comprises two great mobile platforms that stand up to represent village locations and descend like a drawbridge for the banquet (cheese slice sandwiches and tomatoes) and public meeting. From the jan-gling bell and trumpet music of Avro Paärt to the harsh and lush romanticism of Shostakovich, the soundtrack is a masterly accompaniment to one of the really outstanding productions of the year.

Michael Coveney Kathryn Hunter

Lerner and Loewe "heather-scented" Scottish fairytale hit is handsomely revived and well sung, less frail than expected. (834 1317, cc 336 2428). The Snaeze (Aldwych). Right short Chekhov pieces — four vandsvilles, four early stories — translated and adapted by Michael Frayn and performed



ARTS GUIDE

THEATRE

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Measure For Measure (Barbican). Pick of the RSC London repertoire, a gripping revival by Nicholas Hytner, strongly acted, with witty design references to Lloyds of London and the Pompidou Centre in Paris (638 8691). Easy Virtue (Gerrick). Transfer of King's Head revival of early Noel Coward, same period but lesser vintage than Hay Fever, but worth seeing (379 6107). South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammer-

Emile Belcourt out of her bair (839 5969).
Fellies (Shaftesbury). Eartha
Hitti and Millicent Martin now
decorate Mike Ockrent's strong
revival of Southeim's 1971 mustcal, in which poisoned marriage nearly undermine an old burlesque reunion. (379 5899). The Admirable Crichton (Haymarket). Rex Harrison and Edward. Fox in enjoyable revival of Barrie's imperishable comedy of class barriers. (930 9632, CC

Dry Rot (Lyric). Brian Rix returns to the stage after an absence of 12 years in a 1950s farce that prefigures the capture of old England by the spive and opportunists. A genuine classic (437 3686). Bartholomew Fair (Olivier) (437 8886). Bartholomew Fair (Olivier). Suc-cessful Victorian transposition of Ben Jonson's sweety master-piece with ferris wheel fair-

ground setting and much zamily eccentric acting in Richard Eyre's National Theatre com-pany, (828 2252). Nov 17-19, 25-29, Dec 2-10. Dec 3-10.

The Shanghraum (Olivier). Recommended Christmas treat, as Boucleault's melodrama is given the full scenic works but is also revealed as a key Irish dramatic milestone. Fine National Theatre cast led by Stephen Rec. (928 2252). Dec 17-23, Jun 5-10, 19-21. Brigadoon (Victoria Palace). 1947

 translated and adapted by Michael Frayn and performed in various styles by Rowan Atkinson, Timothy West and Cheryl Campbell. Slightly rewarding, intermittently funny (336 6404, cc 379 6233).
 Sugar Babies (Savoy). Mickey Rooney and Ann Miller repeat Broadway roles and exhibit sta-mins and star quality in a mixed mina and star quality in a mixed beg of coarse burlesque sketches Ameterdam Stadsschouwburg. The English Shakespeare Company closes its Dutch tour of the Wars of the Roses with Henry V (Fri), and on Saturday: Henry VI, Lan-caster (10.30am) and York (30m), and Richard III (7.30pm) (24 23

> New York Cats (Winter Garden). Still a sell-out, Trevor Nunn's produc-tion of T.S. Eliot's children's poetry set to music is visually tartling and choreographically feline (239 6262). A Chorus Line (Shubert). The

longest-running musical in the US has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its back-stage story in which the songs are used as auditions rather than emotions (239 6200). Les Misérables (Broadway). The magnificent spectacle of Victor

Hugo's majestic sweep of history and pathos brings to Broadway lessons in pageautry and drama (220 c20) (239 6200). Starlight Express (Gershwin).

Those who saw the original at the Victoria in London will barely recognise its US incarna-tion: the skaters do not have tion: the staters do not have to go round the whole theatre but do get good exercise on the spruced-up stage with new bridges and American scenery to distract from the backneyed pop music and trumped-up, silly plot (586 6510). and My Girl (Marquis). Even

if the plot turns on ironic mim-icry of Pygmalion, this is no clas-sic, with forgettable songs and dated leadenness in a stage full of characters. It has nevertheless proved to be a durable Broadway hit (947 0033). M. Butterfly (Eugene O'Neill).

The surprise Tony winner for 1988 is a somewhat pretentious and obvious meditation on the true story of the French diplomat whose long-time mistress was a male Chinese spy (246 0220). Speed-the-Plow (Royale). David Mamet applies his hiting sarcasm and ear for the eraggerations and ear for the eraggerations of American language to Holly-wood, in this screamingly furny and well-plotted expose of the film industry (239 6200). Phantom of the Opera (Majestic). Stuffed with Maria Biornson's gilded sets, Phantom rocks with Andrew Lloyd Webber's haunting melodies in this mega-trans-fer from London (239 6200).

A Christmas Carol (Goodman). William J. Norris celebrates his tenth season as Ebenezer Scrooge in the annual holiday production with a cast of 26.

directed by Michael Maggio. Ends Dec 28 (829 4141)

November 18-24

Kabuki, performances at 11am and 4.30pm. The mixed morning programme includes a seasonal piece, Mornoji Gari, or The Maple-Viewing Party, featurin a spectacular transformation of a woman into a demon. In the afternoon programme, Koto-buki Soga no Taimen, or the Soga Brothers Confront their Enemy, a tale of vendetta is writ-ten and performed in the bom-bastic, highly theatrical "ara goto" style. Among the artists appearing this month is 71 year old "living national treasure", Nakamura Utaemon, who specializes in female roles. Excellen programme and earphone commentary in English. Tickets available for a single act. For details, enquire at the theatre. Kabuki-za. Ends Nov 25 (541

Kabuki A mixed programme, which includes Kiri Hitosuha, a "new" kabuki play written in 1904 and the classic Migawari Zazen (The Substitute), about a young lord who escapes from his jealous wife to visit his mis-tress. Unfortunately for him, his wife's yieldance is more than his wife's vigilance is more than he had counted on! English language programmes and earphone commentary, Performances at 12 noon and/or 5pm. Ends Nov 27. National Theatre (265 7411). Schiller Theatre. West Berlin's leading theatre company pays its first visit to Japan with Schiller's tragedy of love and betrayal. Kabale und Liebe (Mon) and Odon von Orvath's morality abont survival, Glaube Liebe Hoffung (Thurs). Nissel Theatre (508 3111).

SALEROOM

Kafka's Trial makes £1m

Kafka's original manuscript for his novel "The Trial," written Christie's in London showed in 1915 but never published in the author's lifetime, sold for fl. in at Sotheby's yesterday to the dealer Tenschert, who was bidding in behalf of the German Government. The manuscript will so into the cefe. script will go into the safe, erudite, hands of the Marbach Literary Institute. The price was in line with the saleroom's expectations.

The manuscript of "The Trial" has suffered many viris-situdes. In 1920, four years before his death at the age of 41, Kafka gave it to his friend and literary executor Max Brod and it was twice almost destroyed, by the Nazi invasion of Prague and during the Suez Crisis. Most of Kafka's other manuscripts are in the Bodleian. Yesterday's price was a record for a 20th century literary work, but a reasonable price for one of the masterpieces of world literature.

The importance of the impressionist, post-impressionist and contemporary picture sales to the well being of the salerooms has been made manifest hy Christie's in New York within the last week Source within the last week. Seven auctions in these sectors, involving just 612 lots (about the average number of lots for one run-of-the-mill book auction), brought in over \$200m, or 2111.7m. This compares with Christie's turnover during the

its mettle yesterday with a good English furniture euction which realised almost £3m, with only 6 per cent unsold. Just before he died the Duke of Northumberland had consigned five lots, which brought in £607,000 to his heirs, including a price of £220,000, as against a £50,000 top estimate, for a George II Siena and white marble chimneypiece which had been in the family's grand London home, Northumber-land House in the Strand. This was demolished in 1874 to make way for the thoroughfare Northumberland Avenue, and the chimneypiece removed to

Alnwick Castle. Top price in the was the £330,000 paid by Dallas, a London dealer, for a pair of George II white painted sidetables attributed to Matthias Lock. probably after the design of Henry Flitcroft and supplied around 1750 to the Rockingham family at Wentworth Wood-house in Yorkshire, which is no more. They correspond in every detail to a pencil drawing by Lock in his folio album in the V & A and were sold by the Trustees to the family. The top estimate had been £70,000. A pair of white painted console tables from the same source realised £187,000.

Antony Thorncroft



FINANCIAL TIMES

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Friday November 18 1988

The concern about wages

LIKE ANY DRIVER, the Chancellor of the Exchequer has to look out for the traffic lights. The most important indicator of inflationary trouble ahead is the labour market. These particular traffic lights are amber today and could be

red tomorrow.

Despite the dangers, one should recognise the pleasing elements in yesterday's amouncement. The unemployment level of 2.16m (7.7 per cent of the the labour force) is now 1.05m below the peak level of June 1986. If the rate of decline could be sustained. unemployment would fall below im during the first half of 1991. Unfortunately, it will not, now that the Chancellor has been forced to put on the

monetary brakes.

The evolution of pay and productivity will largely determine how much harder still be will have to brake. On this, the new figures are no more dis-couraging than those of last month. For the whole economy average earnings rose at an underlying rate of 9% per cent in the year to September. The increase in output per head in manufacturing over the same month of last year rose to 7.4 per cent in September and manufacturing over the same month of last year rose to 7.4 per cent in September and service and serv wages and salaries per unit of manufacturing output rose hy only 0.8 per cent.

High unemployment

Unfortunately, with the slowdown in economic growth that is expected, the growth of productivity is almost certain productivity is almost certain to fall by more than that of earnings. In effect, the UK's NAIRU (the rate of unemployment at which inflation does not accelerate) appears to be stuck at between 8 and 10 per cent of the labour force. An alternative perspective would be that inflation does not remain stable once unemployremain stable once unemployment falls by over I per cent per month. Under either inter-pretation historically high unemployment rates are, at best, likely to endure for a very long time and, at worst, are a structural feature of the UK

This is not acceptable, Imagine, by way of contrast, the sit-uation now if nominal earnings ine, by way of contrast, the sit-uation now if nominal earnings were rising at below 5 per cent Otherwise, the traffic lights a year: the UK would be

negligible. This is precisely the current situation in Japan.

Sir Trevor Holdsworth, the president of the CBI argues that "if we make sure that such growth (in earnings) is fully covered by gains in pro-ductivity, then no one can be criticised." Sir Trevor is

Restrictive practices

Productivity growth is the fruit either of investment or of improved ways of using labour. improved ways of using labour. There is no economic reason why the employees of a firm should benefit from investment within it. Moreover, payment of "wagegeld" to purchase increased labour efficiency merely ensures that workers have the greatest possible incentive to retain, and even introduce new, restrictive practices. In the case of manufac-turing the price of granting the benefits of productivity growth to existing employees has been a total failure to expand

employment.
With clear evidence of the limitations of a strategy based on growth alone, the workings on growth alone, the workings of the labour market as a whole need to be reviewed. Pace the Governor of the Bank of England, the belief of businessmen that they will be bailed ont by exchange rate depreciation needs to be further reduced by entry into the European Monetary System.

A review of the obstacles to

A review of the obstacles to geographical mobility created by the housing market is also required. Labour law has not yet attained a state of perfection. The tax and benefit system needs to he examined, with special emphasis on the disincentives to work imposed on the unskilled, Finally, there will have to be a much greater commitment by the Government to training than anything

now in prospect.
Growth has achieved much, hut not enough. If the UK is to sustain non-inflationary growth in the long term, as well as bring unemployment down to the levels seen in countries like the US or Japan, will not merely turn red, but steadily gaining in interna- are likely to remain there.

Momentum in southern Africa

for peace in south-western Africa that has far-reaching implications for South Africa itself. Independence for Nami-bia is within reach. Thus the time is ripe for both the South African Government and the African National Congress to explore new ways of ending the years of stalemate.

The momentum stems from the achievements already in hand. Last July, Angola, Cuba and South Africa agreed to a non-aggression pact: the cease-fire that followed is observed hy the South West Africa People's Organisation, Namihia's main nationalist party. In Geneva this week the last

ohstacle to a regional peace package was overcome. Delegates from the three Governments agreed in principle on the terms of a phased with-drawal from Angola of 50,000

Cuban troops.

There remains the unresolved issue of Unita, the Angolan rebel movement led by Mr Jonas Savimbi. But the combination of mediating efforts by African states and the mntual enfeeblement of the the mntual enfeeblement of the protagonists in the civil war raises hopes for a negotiated end to this conflict as well. South Africa will have to stop snpporting Unita, while the Luanda Government will no longer be buttressed by its Cuban allies.

Two factors

Two factors in this complex package have ramifications for the South African Government and the ANC. The first is the military setback faced by the ANC and the second is the con-structive role of the superpow-

ers.

If the package is implamented – as seems likely – Angola will request the ANC to close its guerrilla training camps in the country. Mr Sam Nujoma, the Swapo leader, has made clear he will not allow the ANC to establish bases in an independent Namibia. The ANC is already denied these facilities by South Africa's other neighbours in the region and the net result is undoubtedly a severe hlow to the organisation's military campaign against Pretoria.
This must intensify the its strategy to end apartheid. A draft document advocating a multi-party system, a hill of under discussion. It would be unrealistic to expect the ANC to renounce violence unless Pretoria first makes major con-cessions, in the meantime the organisation may have to consider the advantages of selec-tive participation in one electoral arena currently open to it: township councils.

Electoral opportunities

The ANC is banned in South Africa, and the activities of the largest anti-apartheid coalition, the United Democratic Front, are severely constrained. Yet it need oot be beyond the ingenuity of the two organisations to overcome this obstacle and exploit the opportunities offered by the electoral process even on the present terms.

A reappraisal of strategy – including further assessment

of foreign investment - could well take place with the encouragement of Moscow and Washington, who have demon-strated the impact of superpower co-operation in south-western Africa. Both of them western Africa. Both of them applied pressure on the protagonists. They can now turn their co-ordinated attention to persuading all parties involved to work together in dismantling apartheid. Signals emerging from Moscow sinca the Corbachev are been suggest Gorbachev era began suggest there is more common ground

than generally realised.

A recent study of Soviet relations with South Africa by the suthoritative US Canter for Strategic and International Studies pointed out that Moscow has placed less empha-sis on the ANC's armed strug-gle, and hasadvised against sweeping nationalisation. President Gorbachev himself has underlined the need for a polit-

underlined the need for a political solution.

If peace in south-western Africa leads to an ANC reappraisal of its strategy and encourages further superpower co-operation in the region, the Geneva talks could prove to be a turning point for South Africa as well. This is an opportunity that President Botha cannot afford to over-

here was a good deal of dis-appointment in Benazir Bhntto'a Pakistan People's appointment in Benazir Bhntto'a Pakistan People's Party yesterday. Overnight hopes of a sweeping victory were dashed by results from the rural Punjah depriving the party of the absolute majority in the National Assembly that had seemed within its grasp. By the end of the day, as the number of seats the PPP had won totalled 92 — well below expectations and the 104 needed for an absolute majority — murmurings began within the party thet, in the Punjah at least, the result had been rigged.

But unlike Pakistan's last general election in 1977 when the outcome was greeted by cries of foul play and street demonstrations, the PPP was last night still hesitating over whether to challenge the overall validity of the results. It faced a difficult dilemma in that it benefited from an unexpected landslide in Sind province thet it had no wish to call in question. At this stage as well, public opinion might not support an outcry.

question. At this stage as well, public opinion might not support an outcry. With Wednesday's polling relatively peaceful and both sides seeming ready to accept the broad result, the major gain is that the election has carried Pakistan a step further towards establishing a democratic tradition for the peaceful transition of power. After almost 11 years of military rule under President Zia ul-Haq that Is an achievement for democracy in a country thet has experienced little of it. But the advance remains a fragile

But the advance remains a fragile one which could come to grief. Over the next few days — though the process could take much longer — President Gbulam Ishaq Khan will have the task of naming a new Prime minister. Both the President and the army would prefer a figure from the conservative Islamic groups to tha unpredictable Ms Bhutto. The President also knows that the PPP will never forgive him for alerting Gen Zia to former Prime Minister Bbutto's plans to dismiss him as chief of army staff in 1977, prompting Zia'a coup d'é-

He is not obliged to call on the leader of the largest party unless it has an absolute majority. The chances are that he will look for a Prime Min-ister from within the Muslim Alliance who could command a majority in the National Assembly with the support of smaller parties and independents.

The Government likely to emerge will almost inevitably be "weak and indisciplined," as one Pakistani observer puts it. The man most widely expected to lead it is Mr. Newer Sharif currently chief minis-Nawaz Sharif, currently chief minis-ter of the Punjab and an Alliance leader whose claims to the job were strengthened by the elimination of his main rivals in Wednesday's vote. But be lacks political experience. As a Punjabl his appointment would be unpopular outside his own province, which could disqualify him.

The Alliance is split into numerous factions and the scramble for office and patronage is likely to be the more uncontrollable once its ranks are swollen by the addition of the smaller parties and independents. Many of its senior figures are ministers in the present caretaker Government and lost their seats in the election, demonstrating that the Government already has a tarnished image. The election also showed that two of the props on which Mr Nawaz Sharif has counted Islamic fundamentalism and the Zia legacy - carry much less weight with the public.

The strongest card of a Muslim Alli-ance administration is that it would have the support of the armed forces. General Aslam Beg, the army chief of staff, has already emerged as an influ-ential back-seat driver in the Governemial back-seat driver in the Govern-ment. The army, through the Inter-Services Intelligence Committee, runs Afghan policy hand-in-band with the Foreign Ministry. Gen Beg's public comments are seen as key policy statements in Pakistan. He thus seems to he edging the country

David Housego looks at the way ahead for Pakistan after an inconclusive result to the first election for 11 years

A country where the worst is no longer inevitable

towards a "guided democracy" on Turkish lines — a system which does not offend the Muslim parties. Against all this, Ms Bhutto has a difficult tightrope to traverse. The election has demonstrated that she is the only popular leader with nation-wide appeal and that the PPP remains the only political movement with mass appeal. In Sind she won a landslide victory because of the unpopu-larity of a Government seen as having turned its back on the province. Feu-dal loyalties did not prevent villagers voting where their instincts lay.

The dynamics of Pakistan politics now demand that she goes on the attack against the establishment if she is to hold her party together. Sup-porters and National Assembly members - many of whom joined her for opportunistic reasons because they believed she would win — will drift away unless she can offer the prospect of office by demonstrating that she has the administration on the run. But if she goes too far, she risks

renewed army intervention.

Ms Bhutto has negotiated this tightrope successfully during the election campaign. Over the long run it will be more difficult to control her supporters. They are already crying for blood against Mr Nawaz Sharif whom they accuse of corruption and misuse of

The main gain is that the election has carried Pakistan a step further towards establishing a democratic tradition

government funds during the election. Many of them would like her to take the lead by denouncing the validity of to the streets.

A crucial test of the stance she takes will emerge in the coming days over the issue of the President's nower to choose a Prime Minister. Some PPP lawyers argue that under the constitution a presidential elec-tion must precede the nomination of the Prime Minister. Ms Bbutto has yet to decide wbether to lay the case before the courts. But if she did so she would be embarking on a head-on confrontation with Mr Ghulam Ishaq who, on this issue, would have the army behind him.

Many within the party believe that a period in opposition in the National Assembly would do it good. It would Assembly would do it good. It would give the party experience it has lacked in the last 11 years and it would help it to give shape to its policies. The PPP could also expect the Government's unpopularity to increase under the weight of its internal quarrels and the problems it faces. But for that scenario to be realistic the army has to concede the possi-

the army has to concede the possi-bility of the PPP coming to power. If the PPP feels that the door remains closed, the prospect is of a downhill path to violence which many still fear is the fate that awaits Pakistan. The army has been tha most clear-cut winner of the elections. By making clear its commitment to go ahead with the vote it has rapidly won itself a democratic image — in won itself a democratic image — in sharp contrast to the repressive colours it earned under President Zia's regime. With the elections ending in a hung parliament, it remains the arbiter of the political scene.

Some observers believe that Gen Beg intends to keep democracy on a sbort leash and that he harbours ambitions for power. But Pakistan is increasingly too sophisticated a soci-ety to tolerate the type of lone horserider - hero one day, broken idol the next - who has ruled as military dictator in the past. The middle class has expanded enormously. The econ omy is becoming more market-ori-ented. The military have more diffi-culty in mastering this complexity.

At the same time the democratic experiment shares all the fragilities of Pakistan society. It is a country of sharp ethnic conflict — in Baluchistan the Baluch National Alliance, a separatist movement, won a majority of seats. Generally the countryside is feudal and industry, too, is run on a system of family baronies. Drugs and the carrying of arms have become more widespread under the impact of the Afghan conflict.

Throughout Pakistan's hrief history, regimes have been saved and damned hy events beyond the country's borders. Ms Bhutto's father, Zulfikar Ali Bhntto, was helped to power by the national humiliation of the loss of Bangladesh in 1971. President Zia consolidated his power on the back of the Afghan conflict.

The present situation is no exception, with a major domestic turning point coinciding with the hazards of the winding down of the Afghan War. In Afghanistan the resistance is gain-

Benazir Bhutto: walking a political tightrope after a disappointing victory

ing the upper hand. Political solutions are being explored throngb discussions involving the resistance move-ment, Pakistan and the Soviet Union on an interim Afghan government. At the same time the Russians have stepped up pressure on Pakistan by positioning Scud missiles and Mig 27 Backfire bombers in Afghanistan. Pakistani officials believe thay are there to intimidate the new government in their country, with the implicit threat that they could be At the same time the Russians have

Many of her supporters would like Benazir Bhutto to denounce the results and take the battle on to the streets.

used against Pakistan. A satisfactory settlement of the Afghan conflict is important to Pakistan for both security and psychological reasons. It wants to safeguard its western borders to end the current situation in which it feels exposed on two flanks. A satisfactory settlement is also important to provide some return from eight years of conflict. The armed forces and the Foreign Ministry have prepared policy posi-tions for the new government. But because of the domestic repercussions of Afghan policies and unknown fac-tors such as the pressure from the

Soviet Union, disagreements between the military and the civilian adminis-

tration are always possible. Afghan-

istan also provides a continuing justification for the military to intervene in civilian affairs.

The other important problem facing new administration is the economy. Real-economic growth in Pakistan has been averaging 6 per cent over the last few years, almost twice the rate it was under former President Bhutto. But both the hudget and the balance of payments deficit have ballooned to ustainable levels.

Defence, internal security and inter-Defence, internal security and interest payments absorb some 70 per cent of current spending which means that development expenditures obtain a diminishing proportion of resources.

The weak government that seems likely will be ill-placed to take the belt-tightening measures thet are necessary. None the less there is far more consensus than there was in the 1970s.

consensus than there was in the 1970s

when Mr Bhutto strengthened controls and widened nationalisation over the direction of economic policy. Mr Nurwaz Sharif talks of cutting public sector deficits, reducing the more incentives for the private sector. Though the PPP is still a populist movement, with wealth redistribution an important part of its platform, its policy makers are committed to mar-ket economics.

After 11 years of military or quasi-military rule that have been haunted by the Bhutto-Zia conflict, tha election has given the country the chance to turn a fresh page. Pakistani cynics say that the opportunity will be hungled and that the country will revert to military rule. But the worst is by no means inevitable.

Melbourne tries again

Australians have been quarrelling over which of their cities should bid for the 1996 Olympic Games, but have

finally settled on Melbourne.
It goes into a race which is expected to include Athens. Atlanta, Toronto and Manches ter. If it succeeds - and no one doubts that Athens, having staged the first modern Games in 1896, is the favourite for the centenary - Melbourne will play host for the second time in 40 years, having staged the

event in 1956. The international competition for tha site, however, can hardly be as bitter as the con-test in Australia. John Cain, Victoria's premier, led the way for Melbourne, Nick Greiner, premier of New South Wales, for Sydney, and Mayor Sal-lyanne Atkinson for Brisbane. All are experts at exploiting local loyalties and inter-state

rivalries.
in the days before the Australian Olympic Federation handed down its decision yesterday, the beer baron and sports enthusiast, John Elliott, was accused of using strong-arm tactics in support of Mel-bourne, while Sydney had to deny suggestions that one of its proposed sites had been contaminated with dioxin.

Cain insisted that only Melbourne was equipped to stage the Games, and accused Syd-ney of unfairly seeking federal leans to stage them. Greiner, who thought Sydney was the favourite, retorted that the harbour city could afford them without costing the taxpayer Melbourne, Sydney main-tained, had weather problems, accommodation problems and

transport problems.
Brisbane's case seemed better, despite its smaller size. It staged the Commonwealth Games in 1982, and has just finished putting on Expo '88 which attracted some 18m visitors over six months. It has also hid for the Olympics once

OBSERVER before, losing out to Barcelona in the battle for 1992. in the end Melbourne's best

argument was that athletes would be in walking distance

Bray's model ■ Dr Jeremy Bray, the Labour Party's spokesman on science and technology, reminds us that the Russians have good reason to apply for the Treasury model of the UK economy.

They invented it. Leonid Kantorovich, a Nobel Leonid Kantorovich, a Nobel Prize winner in economics, developed the theory of linear programming, on which the Treasury model is based, to 1938. He was given an honorary degree at Cambridge in 1976. That was when he met

It was Bray who moved the amendment to Tony Benn'a 1975 Industry Bill which obliged the Treasury – much against the Government's will – to publish its models and forcests and their marries. forecasts and their margins of error. He impressed Kantorovich by giving him a paper he had delivered to the Royal Society of Statistics called "Optimal control of a noisy economy with the US as an economy with the UK as an example". The Russian liked the title, but at that stage the existence of noise to the Soviet economy was not acknowl-edged. Kantorovich asked if he

could see the British Parlia-ment at work. It turned out that the reason was that his wife, who may have had a touch of Raisa Gorbachev, wanted to visit the House of Lords. But since Kantorovich declined to wear a tie, they had to make to with the Com-

Bray has now written to Vic Gregorian, the Tass man in London who, as we reported on Wednesday, has been seek-



ing the Treasury model, offer-ing him a much superior version that takes the Kantorovich principles of pol-icy optimalisation fully into account. Bray says that the Treasury falls short because it refuses to apply them to exchange rate forecasts.

Disenfranchised ■ The turnout for Monday's Canadian general election is

expected to be substantially higher than it was for last week's Presidential poll in the US. None the less as many as 2m Canadians will effectively zm Canadians will effectively be ineligible to vote. This is because they are residing abroad - the vast majority of them in the US.

There is essentially no postal voting system in Canada. The only Canadians resident abroad who can vote, according to Louis Lavoie, director of operations for Elections Canand, are members of the mili-tary and those working for the department of external affairs. Canadians on holiday abroad

on November 21 will be similarly disenfranchised - unless they have had the foresight to vote in advance. This can now be done only by visiting the office of their local returning officer on any of the last 21 days before polling day (except Sundays): not always an easy task in the larger of the country's rural constituen-cies. The Yukon, for example, has an area of 536,000 square

kilometres. Advance polls for the benefit of those expecting to be absent next Monday - as well as for the ill, disabled, elderly and those in an advanced stage of pregnancy - were open across the country for three days on November 12, 14 and 15 Fishermen, hunters, trap-pers and a few other special cases have the right to vote by proxy. Reform of the system is "being discussed", according to Lavoie.

Germanspeak ■ When I lived in Germany

When I lived in Germany I used to go into contortions trying to avoid translating works like Umweltfreundlich or Verbraucherfreundlich. The reason was that I thought the straight translations were very ugly and assumed that they would be struck ont of the paper even if I tried them. Now they seem to be a matter of course. "Consumer-friendly" has become normal English usage.

There was also a term Strukturpolitik, which was very turpolitik, which was very important in Germany but seemed meaningless in literal translation. Yet even "structural policy" is now used quite freely in English. Similarly with the social market econ-omy, which is straight from German, though one wonders how many British people know what it means.

Worth trying ■ Sign on the windscreen of a car parked on double yellow lines in Chelsea: "Back soon. Visiting sick traffic warden."

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"IF GEORGE BUSH is going to be as wet and withil as that," thought Mrs. Margaret Thatcher as she headed home to London this week, "I may have to keep Nigel on after all." This exclusive insight into the mind

of the British Prime Minister comes via a satellite link from my wrist-tele-phone to a special thought-bug placed inside the Royal Air Force jet in which she travels. The entire trans-mission has been recorded. I would mission has been recorded. I would offer this important thought-tape to the Chancellor of the Exchequer, Mr Nigel Lawson, but I am not sure that the Treasury has the necessary replay equipment. "He is a good Chancellor, most of the time," his boss has been thinking, according to the tape. "If there is an economic crisis in the US next year," it goes on, "we shall catch an awful cold in Britain. I shall have to have someone both the markets to have someone both the markets and I can trust. Someone familiar. Oh dear, unless George gets a bit of backbone from somewhere, there will be a crists. Then it's going to have to be Nigel — possibly right through to the next alection

Such a pity. Nigel is one of us, but he's a gambler, and we don't really want him to walk a tightrope for the next three years. He might do some-thing really silly, however brilliant he the time. He still tries to get away with keeping sterling at his idea of the best levels, in spite of everything I've said. As for next year — if I have to talk him into staying because of an economic crisis he'll be more vain and moody than ever. He'll be insufferable. He'll sit there next door, all shut up inside himself. His trips to the Treasury will be even rarer. I do wish he'd get out and about a bit, meet some other economists. He'll have to meet Alan after he comes back from Washington next year. That will be a great help to me, but I wish Nigel wouldn't keep saying that Alan is

An unfortunate hlip in the thoughttape has obscured the next few words. The Chancellor's private description of Professor Alan Walters, economic

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adviser to Mrs Thatcher, is therefore technologically deleted.

The tape continues: "Nigel's other problem is that he doesn't have political finesse. He made such a bosh of that briefing the other day. He has certainly been damaged by it, but he could get over that. So if I have to keep him at No 11, I will. If not, he can have the Foreign Office, although it beats me why anyone should want it. It's simply a ceremonial post. I suppose Nigel would do. The question is, though, who to put into No

Here the tape fades into the thought-pattern of sleep and dreams; the graphics emulator starts to print out vague images of Boadicea, Queen Elizabeth I, Winston Churchill and a powerful flying figure in a wind-blown cape hurtling through a closed window, fists outstretched, towards a startled group of rough-looking men with stocking masks over their faces.

Most people think the answer to that pre-sleep question is Cecil Par-

POLITICS TODAY





Tale of Mr Drains and Mr Sparks

By Joe Rogaly

ite. Even in the present British Cabinet there are not many of those about. kinson, the Secretary of State for Energy. He has been the publicly fan-cied contender since the late summer, The two most senior in a small field are Mr Parkinson and Mr Nicholas when he was given the task of back-stop on the public spending debate. If the Chief Secretary to the Treasury, Mr John Major, had proved unable to Ridley, the Secretary of State for the Environment. Neither of these should be underestimated. Each has a major win the acquiescence of all the spend-ing ministers to the planning figures for the next three years, Mr Parkinbill to pilot through the new session of Parliament. Mr Parkinson will pri-vatise electricity. Mr Ridley will prison would have convened a "Star Chamber", with the power to force cuts on recalcitrant colleagues. In the vatise water. Mr Parkinson's old If there is one thing that event his services were not called upon. Mr Major did the joh all by himself. He thus moved into the politis certain in politics it

is that racing certainties often aren't

friends in the huilding trade would call them Mr Sparks and Mr Drains. If Thatcherite soundness were the sole touchstone, Drains would be a very strong contender. He has tried, in bill after bill, to master local gov-ernment finance. He has the advan-tage that nobody in the world can understand it, so the assumption must be that he has done a good job. He has forced through the poll tax, which Mrs Thatcher has described as the flagship of her administration. He has shown stubborn toughness in his defence of the receding generation's view of how to protect the environ-ment. He would seek to be master of the Treasury as he has been at Envi-

But soundness is not the only requisite quality. Presentation is another. Here the disadvantage of Drains is that he is not emollient on television. The issue is not whether this or that policy is right or wrong. It is whether it seems to be coming from a kindly, well-meaning chap. A Chancellor in office in the run-up to a general elec-

tion may do well to seem austere, but he should not seem grudging.

Sparks has the opposite problem. He is handsome and smiling, but people ask whether he has substance. The question is not often asked in the city where he is proportioned for pay. City, where he is remembered for pav-ing the way to last year's Big Bang in financial services. It is, however, asked by some of Mr Parkinson's colleagues. Yet he is known as a successful husinessman, an accountant, someone with a healthy disrespect for economists. (The latter trait wins him my vote, every time.) In terms of spending on social services he is probably just as mean as the Chancellor, if not meaner - hut unlike Drains, who would flaunt any intention to target the state pension, Sparks would dress it up as a generous gesture. You can see this difference of char-

acter from a recent exchange on nuclear policy. Most of the Government believes that it is important to keep some nuclear generating stations going, as insurance against a re-incarnation of either the National

Union of Mineworkers or Opec. The Prime Minister made her commitment to this plain to most of the Cabinet shortly after last year's election vic-tory. They are all nervous about the public reaction, since the polls show that nuclear power is extremely unpo-pular. The Government's recent dis-covery of environmental politics has, however, come to the rescue. Nuclear power is now being promoted as the best way of keeping the air clean.

Nick Drains took this as an opportunity to taunt the traditional Greens: he has been speaking as if there would soon be a new reactor in every village. Cecil Sparks, whose ministry has responsibility for these matters, has never talked of anything beyond the number of new reactors (four or five) necessary to replace the nearly obsolete Magnox collection. He has also professed nentrality about nuclear power, saying that the market will decide.

In fact it will not. The private elecm fact it will not. The private electricity companies will compete for both supplies and customers, thanks to Sparks' ingenious break-up plan, but there will be a special levy to meet the cost of the agreed nuclear ("non-fossil fuel") programme. Drains' water privatisation has nothing to do with competition: customers will have a choice between the local water coma choice between the local water companies' water and bathing in Perrier. Drains' legal labourer, Mr Michael Howard, has therefore been promo-ting privatisation as a means of ensuring that the reservoirs and rivers are cleaned np, but the truth is that the new regulatory agency that will oversee this task could have done the same thing under state owner-

Both these contenders for the Chancellorship will have to show their paces in the new Parliamentary session, as they pilot their enormous privatisation bills through. Both bills are political dynamite. Sparks has to face the great nuclear debate. He has yet to win over the future electricity com-panies, let alone Tory backbenchers. Drains has the little difficulty of demonstrating the market case for privatisation. After that there will be many arguments about pure water and the potential despoliation of the countryside by what the Opposition will depict as rapacious foreign own-ers of companies that supply British

The way of politics is rough, and the performances of these two on water and electricity could just as easily rule both of them out as successors to Mr Lawson as promote the chances of one of them. Curiously enough, both ministers could aim a little lower, for the Department of Trade and Industry. Mr Parkinson is a known free-trader, he would send a clear open-markets signal to the European Community well in advance of 1992 Mr Ridley's track record on EC matters tonching his present depart-ment is a trille chauvinistic, but that may make his move to Industry all the more welcome to the Prime Minister. So there is still room for a good juicy reshuffle whether or not Mr Lawson stays on.

LOMBARD

A new world trade deal

By Guy de Jonquières

A fter the disconcertingly protectionist rumblings which have been emerging from Brussels in recent months, it is good to hear an authoritative volce from the capital of the world's largest trade bloc speaking up for clar-

ity and commonsense
I refer, of course, to Mr KarlHeinz Narjes, the European
Commission's vice president
for industry, who this week
told an audience in Tokyo that Japan should be made to pay compensation for all the years when its market was closed to European Community manufacturers.

It might seem tempting to dismiss this suggestion simply as another picayune wheeze for putting those bothersome Japanese in their place. But that would be to miss the point. Mr Narjes is a serious man, who would not lightly be to have to have been as the point. put his name to hair-hrained schemes. He also hails from West Germany, a country deeply committed to free trade. On the contrary, the Narjes plan is a constructive and breathtakingly original idea. Properly developed, it could build a new foundation for a more equitable and harmonious world economic system and create employment into the bargain.

Since the EC is profoundly attached to the principle of trade reciprocity and "halanced benefits," it will ohviously want the Narjes plan to apply universally to all major trading nations and regions, including itself.

The Community could set

the right example and enhance its moral stature by offering to compensate the rest of the world for the 30 years in which it has restricted farm imports and dumped its surplus produce on international markets. The Commission could also order individual EC countries to compensate Japan for the illegal barriers several of them have long maintained against its car exports.

There is plenty of scope to deploy the idea inside the EC, too. West Germany would doubtless feel obliged to indemnify foreign brewers for the loss of business they suffered while it prevented them from marketing their products as beer. And just imagine Mrs Thatcher's satisfaction at being able to claim damages from France for having vetoed Britain's application for EC membership in 1963.

Fairness would dictate that compensatioo was closely related to the economic loss suffered. That might be bard to calculate exactly. However, the Commission could gain some useful tips from its anti-dumping experts, who have long experience of analysing the economics of unfair trade practices, even when they find it difficult to lay their hands on all the relevant information.

The economic world being full of sinners, many countries' claims against each other would cancel each other out. It would be needlessly complex for the EC, say, to be compensated by Japan for the latter's restrictions on sales of scotch. if the money were theo imme-diately returned as reparations for Japan's lost car exports to

Clearly, it would be much more sensible to set up an international clearing bouse to net out payments. A reconciliation system would probably also be required to adjudicate disputed claims. Such institutions would provide gainful employment for officials around the world and could easily pay for themselves out of a modest levy on the transactions they handled.

But the real beauty of the Narjes plan is that it could be applied not just to past transgressions, but to future ones as well. Any country which coo-templated erecting barriers to foreign products would be bound to think twice if it knew it would have to compensate the affected exporters for loss of market access, it would be hard to think of a simpler or more effective formula for keeping the world trade system

Mr Narjes's Japanese hosts must have been impressed to discover bow brightly Europe's flair for crestive innovation still burns. It is unfortunate that he is due to leave the Commission at the end of the year and will not bave the opportunity to develop his revolutionary idea further. It can only be hoped that his successors in Brussels will pursue the trail be has blazed.

ically terrifying position of being tipped as a future Prime Minister by practically everyone. He is duly dis-

comfited. He is said to be not ripe for

the Chancellorship. Yet, like his pre-decessor, Mr John MacGregor, he

would be a sale pair of nanos.

Mr Parkinson, for his part, is said
by some of his colleagues to be a

"racing certainty." This is perhaps
the main reason for doubting the common assumption that he will take

over at No 11 Downing Street. If there

is one thing that is certain in politics

it is that racing certainties often aren't. His chances are, however,

pretty good. You have to start with the proposition that Mrs Thatcher

will only appoint someone she regards as ideologically sound. He (there is no

woman candidate) must be a 100 per cent cast-iron trustworthy Thatcher-

would be a safe pair of hands.

Doctors foot the bill

From Mr Kierun Murphy.
Sir, Your report (November
15), that the Medical Protection Society proposes to charge doctors in its scheme premia which differ according to speci-ality, will have serious consequences if — as seems only too-likely — the largest medical insurer, the Medical Defence

Union, follows suit. Current rates of just over £1,000 a year represent some 7 per cent of a registrar's post-tax earnings. Figures of £4,000-£5,000 for obstetricians would be some 30 per cent of earnings. It is not intelligent to suppose that junior hospital doctors, required as they are to

doctors, required as they are to work hours which would be regarded as unacceptable (or, indeed, unsafe) in many other jobs, will accept such a substantial pay cut.

The effect may be most acute in obstetrics and gynaecology; in this speciality a substantial proportion of junior doctors are female and married. Substantial increases in insurance stantial increases in insurance premia will further tip the balance, for many, in favour of a transfer to general practice, where the costs are lower and the hours less arduous (and life), even if the work is probably less rewarding.

What can be done about

Mature students will suffer

prising is that, in any national-ised enterprise, employees should have to bear their own tion of mature students.

ers, who are also responsible for protecting the lives of the general public. It is worth noting that the Government does not generally bother to insure itself or its direct employees in the insurance market, arguing that the terms it could obtain would not be as fine as its own This view seems not to be

extended to the medical profession - because it is doctors who foot the bill. But if the Government is not prepared to underwrite the insurance costs itself, it would be a mistake for it to allow doctors to take a substantial pay cut.

Unfortunately, given the Government's public sector pay policy — which is allegely determined by demonstrable problems of recruitment and retention - it seems only too likely that the problem will have to materialise before the Government is willing to tackle it. Here, as elsewhere, lip service will be paid to preventive medicine.

specialities is too large to be forever sustainable.

What is perhaps more sur-

This does not apply, for

example, to train or hus driv-

insurance costs.

To criticise the insurers is Kieran Murphy surely wrong, the element of 65 Fordel Road, SE6

From Mr Philip Wright. Sir, Given the Government's

stated concern to hroaden access to higher education, I was expecting any new student funding proposals to give spederation to the posi-

As they are, the new proposals seem bound to deter many such potential students from seeking to enter higher educa-

While it may seem reasonable to expect somebody leaving higher education in their early 20s, with their whole working life in front of them, not to be deterred by the prospect of repaying a loan, a mature student's position is quite different

Typically, mature students complete higher education in their 30s or 40s; thus the bur-den of the loan during their working lives prior to the age 50 cut-off point will be propor-

tionately greater.

Mature students generally have commitments which 18year-olds do not; for example, families and homes to maintain. Here, the proposed with-drawal of state benefits (apart from child benefit and refunds of dental and medical charges) is particularly pernicious, as your editorial (November 10)

Employers' current attitudes to recruitment of mature grad-uates mean that mature stu-

dents take much more of a risk in entering higher education. If they are unable to get a joh, or only a poorly-paid one, after graduating, they face the prospect of a cumulating indexinked loan.

Many potential mature students are already disadvantaged before they start their studies; a loan system will certainly seem a deterrent from their point of view. At the University of Sheffield, for example, about 50 per cent of our ple, about 50 per cent of our mature access programme intake is on income support or very low income, and many are

single parents.
The proposed new student funding system is inequitable and biased against mature students. It threatens to undo, at a stroke, much of the hard work being done throughout the UK to encourage adults back into higher education. At the University of Shef-field it particularly threatens our new science and engineering access programme initially linked to a new four-year degree provision in the faculty of engineering. Moreover, the proposed new funding system does not even offer a palliative

in the form of support for part-time study.
Philip Wright,
The University of Sheffield,
Centre for Extension Studies,
85 Wilkinson Street,
Sheffield, South Yorkshire

Retail rents rise sky-high

curb excessive retail rents being extracted by landlords. For example: in 1970, in cen-tral London, the rent for a South Molton Street building of 4,000 square feet was approximately £4,000 a year. Rents now asked for similar accom-

shop which manufactured its own blends, four restaurants, and many speciality shops.
They simply could not make
their businesses pay under
existing legislation covering
the rent reviews.

increase of £138,000.

tion based on the index cost of remember. Apart from inflation, high rents are creating a very bad mix of shops.

The policy of letting rents fit the market level is not working. Repercussions will affect the retail industry, employ-ment will suffer and there will be widespread bankruptcy. Sidney Burstein,

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Road taxes as revenue

acknowledge that road taxes are a very important source of revenue. They are second only to income tax, national insurance and, perhaps, value added

Only a quarter of vehicle taxes is spent on road con-struction and maintenance. Perhaps this may not include the (relatively) small cost of policing, but neither does road taxation (licences and fuel) include. VAT on vehicles, spares and servicing - a large

and important item of revenue.

Why should vehicle drivers
be required to subsidise public
transport? Why indeed should road users have to subsidise commuters travelling to work? Thomas E. Whittle What is "sensible" about one traveller subsidising another? Maybole, Ayrshire However concessionary fares Scotland

From Mr Thomas E. Whittle. for the elderly, paid for by rate-Sir, Harald Tobermann payer and taxpayer, should be (Letters, November 10) fails to uniform, countrywide.

Pollution of the atmosphere is caused by the combustion of all fossil fuels, from electricity generation to home heating, rail and road traction. Action is being taken to ameliorate only two sources: electricity and road fuel

And in regard to hospital and emergency services, road accidents are caused by pedestrians and cyclists as well as

Almost half the pedestrian casualties are reported to have been consuming alcohol, and may be over the "limit". Motorways, where there are no pedestrians, are by far the safest per 100 passenger-miles.

From Mr Sidney Burstein. Sir, I hope that your newspa-per can use its influence to

dation are between £130,000 and £150,000 a year.
In South Molton Street alone
— representative of trends in
all important shopping areas —
we are losing individual shops which also represent a tourist attraction. In the last five years we have lost a coffee

The latest position is that a leading hairdresser, paying 255,000 for approximately 4,500 square feet, is now being asked for more than £200,000 a year. One of the few restaurants left in the street, now paying £45,000, has been asked for an

Unless some form of legislaliving is put in place, the UK will have an economic disaster. Property has been an inflation leader for as long as I can

23-27 South Molton Street, W1

0932-231055

A BICC Company

Reagan calls for Canadian trade ratification

By Lionel Barber in Washington

PRESIDENT Ronald Reagan yesterday issued a strong appeal for the ratifica-tion of the US-Canada free trade agree-

ment, the fate of which hangs on next week's Canadian general election. Mr Reagan said the pact was a testa-ment to the commitment of the US and Canadian governments to the princi-ples of the open market and to economic co-operation, providing a cats-lyst for the rest of the world trading

"The US helieves that the future belongs to those who lower trade barri-ers." be told the US Chamber of Com-

merce Foundation. The free trade agreement has become the central theme of the Canadian electhe central theme of the Canadian elec-tion campaign. Canadian Prime Minis-ter Brian Mulroney and his Conserva-tive Progressive Party face a tongh job on Monday in securing the parliamen-tary majority they need to secure ratifi-cation of the pact.

Mr Reagan said: "Every time countries...have taken a step together

tries...have taken a step together toward freer trade, the results were more productive and competitive economies, more jobs and greater benefits for the citizens of each country."

Mr Reagan also used the occasion to outline the US agenda for the mid-term review of the Urugnay Round of the General Agreement in Tariffs and Trade (Gatt) next month in Montreal Trade (Gatt) next month in Montreal.
The main US proposals include agri-

culture, intellectual property protec-tion, services, investment and dispute

On agriculture, Mr Reagan acknowledged that talks had proved difficult, but he repeated that Washington was prepared to be flexible about adjusting timetables for ending subsidies, provided other countries agreed an adjus-ment plan with specific dates.

Indians follow the warpath to Wellington

Dai Hayward reports on an appeal for the protection of British Columbia's forests

ANADIAN Indian chiefs are on a warpath all the way from Vancouver to the floor of the plush Michael Fowler convention centre in

Chiefs from the Mount Currie and Lytton Indian Bands appealed for help from the shareholders of New Zealand's largest company, Fletcher Challenge, in their fight to stop proposed logging of the Stein Valley wilderness area east of Vancouver, Canada, and the felling of forest areas on Vancouver Island.

The chiefs went to New Zealand hecause the company's Canadian subsidiary, Fletcher Challenge Canada, is at the ceotre of a long-running dis-pute between conservationists, including the indians, and the provincial governments.

The chlefs asked the company to stop work on a new logging road into the Stein wilderness area until agreement was reached hetween the Indian bands and the provin-cial government. If oot, they warned, there would be "con-frontation and war."

They did not get the undertaking they wanted from the company directors, hut they did receive a warm and attentive hearing from most of the 1,500 shareholders present.

Chlef Ruhy Duostan, a grandmother, described emotionally and eloquently how the forests of the Stein Valley – hitherto untouched by the logger's axe - have heen the ancestral home of the Lillooet indian tribes for 7,000 years. "They are our traditional homelands. We never signed

By Peter Bruce in Madrid

MITSUBISHI Corporation, the

giant Japanese industrial con-glomerate, has warned the

Spanish Government that con-

tinued Japanese investment in Spain may suffer if, as is expec-

ted, Madrid awards a \$1bn con-

tract to supply it with high-speed trains and

high-powered locomotives to

France and West Germany for

political rather than commer-

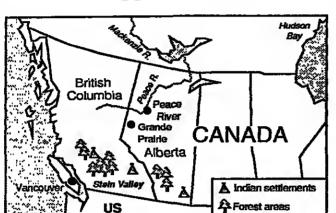
cial reasons. Mitsuhishi, Alsthom Atlanti-

que of France and Siemens of

West Germany are leading

competing consortia to supply the Spainsh railway system

with the trains and locomo-tives and it is widely assumed



any agreement with the Gov-ernment which would abrogate our rights. We want to maintain our forests in their natural wilderness state."

When Fletcher Challenge hought the Vancouver-hased lumber company Crown Forest Industries it also bought into the Canadian conservation confrontation. Later it acquired British Columbia Forest Products and earlier this year merged the management of these into Fletcher Challenge Canada. This is now the second largest forest products group in British Columbia and the target for many conserva-

tion protests. Its pulp and paper-making, saw milling and logging operations have combined sales of C\$2.5hn (\$2hn). This and the company's other North American operations, including home building, provided a record profit of NZ\$255m (\$163m) towards FCL's overall tax paid profit of NZ\$532m last

The Stein valley is a 106,000 forestry road huilding and log- trees by 45 per cent. The com-

which recently delayed award-

ing the contract, is thought likely to divide it between the

two main European Commu-

nity contenders, giving the 24 high speed trains to the Freoch

and some 75 high powered locomotives to the Siemens consortium in order to satisfy

its two most important Euro-

partners.

pean political and economic

in a statement issued to the Spanish news agency in Tokyo, Mitsuhishi says that such a move would "demonstrate that

the Spanish Government does

not respect Japan." According

to the news agency, the state-ment warned that if the final

hectare valley east of Vancouver where Fletcher Challenge wants to take up logging rights granted hy the Government, If logging goes ahead, FCL plans to cut 9 per cent of the trees. It claims that as many as 400 jobs will be lost if logging is banned. The British Columbia Government has granted a log-ging licence spread over 30

years.
Following the Indian and other opposition, FCL has joined with other logging interests to propose a "share the Stein" scheme. But the Indians claim that huilding a road into the heart of the wilderness and clear felling (logging all the clear felling (logging all the trees in a hlock) large tracts would destroy the natural ecology and the habitat of a number of threateoed wildlife populations, including grizzly bear and moose. The Indians want an absolute ban on all logging. Fletcher Challenge has also been drawn into a clear felling been drawn into a clear felling argument on Clayoquot Sound on Vancouver Island. To stop

Japanese companies will strike the country from their lists of markets capable of receiving

their investments."
Direct Japanese investment
in Spain last year totalled

Pta725hn (\$6.3bn), an 82 per cent increase on 1986. The Jap-

anese have major investments

in the Spanish motor industry

hut the offer to sell an updated version of the Shinkansen

(Bullet Train) to the Spaniards has been fated from the start

hy the Government's need to

accommodate the French in

particular, who have offered

ging by a contractor employed by Fletcher Challenge, protest-ers this year fied themselves to trees, set up human barricades and interfered with blasting

Fletcher Challange was granted a court injunction ordering the protestors to stop their disruption. Some who ignored this order were jailed

for contempt of court.
Logging operations on Clayoquot Sound are permitted under a government tree farm-ing licence granted to British Columbia Forest Products in 1955 - a quarter of a century before Fletcher Challenge took any interest in the area.

About 95 per cent of the for-est land in British Columbia is owned hy the Crown, which controls logging by issuing the tree farming licences. These licences stipulate where a company can log and how much timber it must mill each year. Over the past few years tourism, much of it attracted by

the forests, has developed sig-nificantly and the tourist operators and conservationists have joined the Indian tribes protesting against clear felling. The bare logged landscape is unsightly and deters tourists.
Fletcher Challenge's Canadian manager, Mr Ian Donald, conceded at last week's shareholders' meeting that clear felling "ruins the viewscope."

The protestory want selective

The protesters want selective logging where small numbers of trees are removed, leaving many others standing. The forestry men claim this is not eco-nomical and Fletcher Challenge Canada has proposed a modified form of clear felling to reduce the area cleared of

improbable that the French,

however expensive their hid is, will be ignored. The Bonn Gov-

will be ignored. The Bonn Gov-ernment, for its part, has writ-ten to Mr Falipe Gonzalez, Prime Minister, warning that failure to award West Germany

a role in the contract would

two countries

damage relations between the

A final decision on the con-

tract was expected in late Octo-her hut was delayed at the last moment to enable to Govern-

ment to decide whether to change the gauge of Spanish railway lines and enable the

pany also says that with one exception the cleared areas would not be visible from the waters of Sulphur Passage, one of the popular waterways for tourists. After logging they

would also be replanted. Fletcher Challenge Canadian executives claim they have demonstrated their sensitivity to the needs of tourism and the feelings of conservationists. Their proposed method of future operations will be even more in tune with the conser-

vation lohby, they say.

At its annual meeting the company claimed that, as the owner or licensee of millions of hectares of forests around the world, it strives to balance the needs of conservation, economic, recreation and amenities on all land use.

The company suggests that multiple use of the Stein Valley will benefit all parties, a suggestion rejected by the Indian chiefs. In an open letter distributed to shareholders the Indian delegation said the New Indian delegation said the New Zealand shareholders had a responsibility to the people of British Columbia and urged them to write to FCL's chief executive, Mr Hugh Fletcher, opposing "the exploitation of British Columbia and its for-

"The spiritual and physical footprints of our ancestors are evident for all to see throughout the Stein Valley, which is like the pages of a book upon which thousands of years of our history are written. Fletcher Challenge must accept the lion's share of responsibility for a just resoluresponsibility for a just resolu-tion of this conflict," the Lil-looet chiefs told the New Zealand shareholders.

Italy's top union leader forced out of office

By John Wyles in Rome

MR Antonio Pizzinato, the 56-year-old leader of Italy's largest trade union confederation, the CGIL, yesterday hecame its first secretary-general ever to resign his mandate following a rising tide of criticism of his leadership.

Tha CGIL's directorate of about 170 members is expected to accept his resignation on Monday and to begin the unfamiliar process in such circumstances of choosing a successor to head the 5m-member confederation. The process could trig-ger a damaging battle between the union's rival Communist and Socialist factions, although the Communist domination guarantees that he will be one of their number.

The early favourite is Mr Bruno Trentin, 62, a left-winger who has moved closer to the centre in recent years. As former leader of the union's metal mechanics section he was regarded as the natural successor in 1986 to Mr Luclano Lama, the former, charismatic, secretary-general. However, Mr Lama was instrumental in sec-uring Mr Pizzinato's election.

The departing leader is seen as paying the price for a steady decline which began before he took office hut which he has seemed powerless to arrest. He has struggled to cope both with the union's internal divisions and savage rank-and-file rebel-lions by railway drivers, air-port workers and teachers bat-tling for sectional interests.

When negotiations on a pay deal at Fiat became a CGIL fiasco in July his critics began to move against him.

His daciaion, which he described yesterday as "an act of transparency and clarity towards workers and CGIL members," has seemed unavoidable since late October when key Communists in the union's leadership began moves to unseat him. His position hecame dependent on Socialist support which evapo-rated this week when his Socialist deputy, Mr Ottaviano Del Turco, appeared to support a Trentin succession. Power struggle looms, Page 3

LEX COLUMN

A glimmer of sense about buyouts

It may be too early to say that the \$20hn hnyout of RJR Nabisco is coming unglied, but there are increasing outbursts of sanity over the whole affair. The most sensible sounding of the bidding consortia, headed hy Forstmann Little, quietly slipped away earlier this week; and now America's third higgest institutional investor, Metrolpolitan Life, has joined FIT in suing RJR over the col-lapse in its bond values. Amid background rumour that the banks are starting to jib at the whole enterprise, KKR and Shearson are looking increas-ingly lonely on their respective

To an extent, Metropolitan Lifa's objections are hokum. Besides tha fact that RJR's besides that fact that kok's bonds were never guaranteed against this kind of event risk, Metropolitan has twice invested in KKR buyout funds in the past, to a total of some \$1bn, and as a holder of 168,000 charge in RJB will have made a shares in RJR will have made a partly offsetting profit through the rise in the stock. But to the extent that the US institutions publicly complain about the effect of buyouts, they weaken their own position in financing them. RJR could yet prove a high water mark in the whole buyout movement,

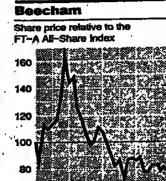
Burton

Bnrton's market image would no doubt benefit more from setting a few trends in retailing rather than corporate finance. But in the current climate, one takes what one can get; and the opportunity to keep some £6.5m in provisions-out of yesterday's figures by restructuring a troublesome convertible bond issue was too good to pass up.

The market would not normally applaud this kind of

cleverness from Sir Raiph Hal-pern — even when it looks to be not only clever but sensible as well. But yesterday, it had more to worry about than the level of Burton's interest bill in 1992. Nobody should have been surprised to find that sales growth in Burton's core businesses was more or less flat in the second half; hnt judging the share price, they were sur-prised nonetheless. And with Debenham's obviously doing well, Sir Ralph's refusal to say anything much about its profitability only served to raise extra worries about the profit-ability of the rest. Sir Ralph can claim, with

some justification, to have spotted the retail slowdown quicker than some and taken



steps to prepare for it. But Bur-ton's fashion focus puts it on the retail front line; and while the group's profits should continue to grow at least modestly this year, Sir Ralph's perfor-mance-related paypacket could well slim further yet.

Royal Insurance Given that Royal'a full year profit prospects took some-thing like a £100m hit yester-

day morning, the market seems to have held its nerve fairly well over the company's shares. Royal stock fell 3 per cent on the day, after news of a surprise \$200m provision for some aged US claims. But overall, the market seemed inclined to view the move as better late than too late. True, some US insurers spotted the claims trend sooner, and provided for it earlier, but at least Royal came round in time to make the provision while profits can still stand it, rather than next year when they might well not be able to. By then, the US should be well and truly into the doldrums and UK growth will have slowed - scarcely the time to be making lumpy

In the short term, highlightmg Royal's involvement in the US can be no good thing for the shares in a market which is so worried about the Ameri-can cycle that it is inclined to see all US news as had news. But with the shares trading at their lowest level relative to the market for a couple of decades,a prospective yield of something like 8 per cent is no mean support.

William Collins

The last time Mr Murdoch hid for William Collins it ended in an ugly stalemate, so it is puzzling that he has not tried

harder to win approval for his

latest offer. Admittedly. Collins' list of distinguished authors cannot be relied upon to be as bolshy as before, but a prospective exit multiple on the voting shares of around 15 times earnings is roughly half the going rate for publishing properties. It is hardly the sort of offer which will win the support of the institutions, and its hostile nature may well have jeopardised a rather fruitful business partnership.

Given that Mr Murdoch already owns 42 per cent of the

already owns 42 per cent of the voting shares, he could theoretically win control for as little as £10m. But this can hardly be the reason, and the suggestion that he needs to consolidate Collins' cash flow is equally irrelevant. Maybe the offer is intended to flush out a rival bid from someone prepared to bid from someone prepared to pay over £10 a share for con-trol, such as Reed. Much more likely is the probability that he wants to shake up Collins man-agement, which should have learned hy now that Mr Mur-doch can never be dismissed as a passive investor. Even if he does not increase his offer, he will have succeeded on this

Beecham

Beecham has come a long way since its nadir three years ago, but the market still finds it a puzzle. This is perhaps because the recovery has been a patient and undramatic affair: no blockbusting drugs, no hig acquisitions, but a quiet programme of disposals, margins improvement and increased investment in research and brands. It could be a recipe for duliness, but yesterday's interims seem to show it working in detail; sales up 12 per cent, advertising up 14 per cent, R&D np 18 per cent, profits up 22 per cent. It would be sound stuff from a pure drug company, and is the more so from a group with half its sales In toothpaste and

Margin improvement being finite, the question is how the present growth rate in earnings of around 15 per cent is to he sustained. One answer ably on a discreet scale. The market is edgy about hig acqui-sitions for paper, hut it is worth recalling that Beecham's net cash pile — headed for £350m hy the year end — is nearly as hig as Glaxo's in rela-tion to market capitalisation. At 465p, though, the shares are on nearly 12 times carnings, so the scope for improvement looks appropriately modest.

Spain is going to rely heavily on France in the years leading up to the Barcelona Olympics and the World Fair in Seville new trains to operata on a pan-European hasis. A rapid study hy the railway monopoly that although the Japanese hid decision was not impartial, "it is expected to he completed is some 30 per cent lower than is possible that in the future this week hut a final decision the other two, it is not being Japan will not he able to in 1992 to help stamp out Basque terrorism and it is regarded in Madrid as highly seriously considered. regard Spain as an impartial on the trains could still he The Spanish Government, partner and many important some weeks away.

Mitsubishi warns Spain on \$1bn contract

Continued from Page 1

leader who left on a trip to India vesterday, declared that the Estonian demands "affect the initial principles of the hnilding and nnity of the Soviet Socialist Federation," and announced that the issue would be discussed at its next meeting. Estonian representa-tives would he invited to

The Baltic revoit, which could also include Latvia, the Supreme Soviet of which meets next week, has gone ahead in spite of visits to the region by three leading mem-bers of the Polithuro last weekend.

Three mass movements in the republics, Popular Fronts

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for Perestroika in Estonia and Latvia, and the Movement for Perestroika in Lithuania, have effectively compelled the leadership of the local Communist Parties to support their demands, which appear to

In Estonia, ahont 900,000 people signed a petition rejecting Mr Gorbachev's constitutional reforms, in splte of the fact that they are intended to make Soviet iife more, not

enjoy massive popular snp-

make Soviet life more, not less, democratic.

Their key objections concern the creation of a Congress of People's Deputies, which will in turn elect the USSR Supreme Soviet, and an executive president for the country.

WORLD WEATHER

They claim that the congress will be undemocratic because, in addition to direct elections, many deputies will be nominated by trada unions and other public organisations. This will give certain groups two votes and dilute the influence of those deputies representing the nationalities of the Union.

The congress will also have sweeping economic anthority, which the Baltle protesters claim will conflict with plans for regional economic antonomy, or regional self-financing, as promised by the Soviet leadership.

leadership.

Mr Gorbachev has sought to calm the revolt by promising a plenary meeting of the Com-

Lithuanians threaten to join Baltic revolt munist Party Central Commit-tee in the middle of next year. However, the Estonian depu-

ties clearly believed this was inadequate.

Among the changes they adopted in their own constitution was guarantee of "judicial protection of constitutional rights," inclusion of "personal, private and mixed property" alongside the "socialist owneralongside the "socialist owner-ship of property" in the repub-lic and, most controversial of all: "The right to stop or deter-mine the scope of application of a USSR legislative ... act if it violates the sovereignty" of the Estopian resublic on it of the Estonian republic, or if it "does not take into account the peculiarities of the repub-

Bhutto seeks sanction

Continued from Page 1

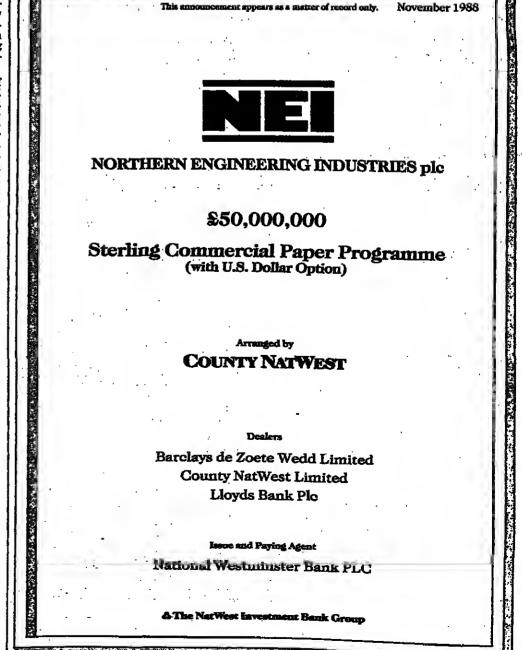
mentalist parties also fared

badly. The Sindhi Nationalist Move-The Sinoni Nationalist Move-ment was unable to win a sin-gle seat in Sind, but the Baluch National Alliance emerged as the major party in Baluchistan winning six seats.

Because national leaders

including Ms Bbntto and Mr Nawaz Sharif, won alections in more than one constituency, there will have to be several by-elections after they choose which constituency to represent.
As the results trickled in Ms Bhutto told reporters that vot-ers "have given a mandate for democracy, dignity ... justice and technology." While Ms. Bhutto stayed in

her villa in the southern Sind province on Thursday to follow the results, about 5,000 sup-porters gathered in the streets outside, dancing in jubilation and chanting "Benazir, Prime Minister" and "Long live the





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Siemens shows new streak of adventure

The involvement of Slemens in this week's bid for Pleasey, the UK defence and electronics group, reveals a new streak of adventurous-ness in one of West Germany's most solid and respectable blue chip companies. It also shows that bids, even messy ones, are now a key route to expansion in Europe'a crowded tele-communications market. Plessey, for its part, yesterday announced interim pre-tax profits up 10 per cent, at the lower end of expectations.



Maiden voyage for bank lifeboat The rescue of the amail Italian bank Casea di Risparmio di Prato has brought criticism of the Governor of the Bank of Italy Carlo Azeglio Clampi (left) and the life-boat plan created to avoid another Banco Ambroslano collapse. Several banks have objected to contributing to Prato lifeboat while

the rescue fund does not have enough paid-in funds to hand over the rescue package in one tranche. Alan Friedman describes "a cautionary tale for the Italian banking system". Page 27

Upbeat start to Indian new year The start of the new financial year in India has been greeted with a rush of atock market buy-ing taking the BSE-30 ehare index to a new peak. The first day of trading in the new year is thought to set the pace for the rest of the year and this week saw the gradual return of private investors to the market. Since August the market capitalisation has jumped more than a third with more than 600 companies now listed. R C Murthy reports. Page 48

Beefing about EC production



European beef market is e perilous task but prosala under discussion by the European Council of Ministers this week could restore the balance between output.
and demand while providing a reliable safety net for small producers For once the political timing may be right but no one doubts that tough talking and hard bergaining lie ahead. Tim Dickson reports on the latest developments in Brussels, Page 45

Attack on Soviet farm waste The Sovier Union's huge 77bn rouble (\$126bn) investment in upgrading its agriculture may be wasted if the spending is left to government ministries, a leading Soviet agriculture researcher warned yesterday. The billions should be spent by local bodies if wholesale waste of resources is to be avoided and the maximum benefit is to be achieved, he warned Quention Peel in Moscow looks at the latest

Market Statistics

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push in the drive for agricultural efficiency. Page 45

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Nestlé to end foreign shares discrimination

By William Duliforce in Geneva

NESTLE, the multinational foods group, yesterday became the first big Swiss-owned company to abandon the national discrimina-tion against foreign shareholdings by opening its registered abares to purchase by foreign investors with immediate effect.

The decision caused wide-spread confusion among the com-pany's foreign investors, who are currently limited to holding bearer shares. These have the same par value and voting rights as the registered shares, but Nesas the registered shares, but Nes-tilé can refuse to register them, in which case they would lose their voting rights.

After the news the bearer shares traded between SFr5,900 and SFr7,250 in London and New York after election et SFr5 765. In

York after closing at SFr8,745 In Zurich as foreigners feared the shares would fall to the level of the registered shares. These

closed in Zurich at SFr4,330, up SFr10, but were quoted later in London at about SFr6,000.

London at about SFr6,000.

Nestle's board will also propose a capital increase "at attractive conditions" in both registered and bearer shares next spring.

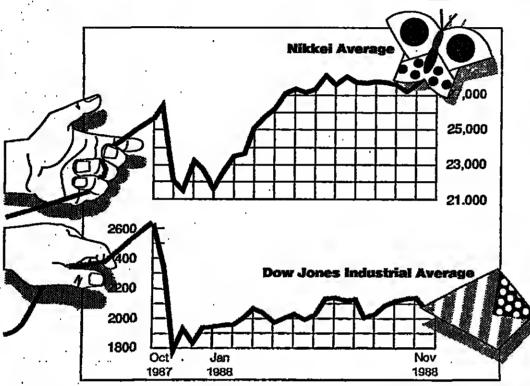
Mr Reto Domeniconi, finance director, said the share register move had been under discussion for more than two years and was not directly prompted by the furore aroused in the UK over Nestle's £2.55bn takeover of Rowntree. Rowntree

British attempts to block the takeover focused on the immu-nity of Nestlé and other Swiss companies to similar takeover. However, Mr Domeniconi said, "we recognised that there was a contradiction between being multinational in our behaviour and national in our share con-

There was also a strictly practical motivation. Nestle's access to capital markets was restricted by the differentiation between regis tered and bearer shares.

Currently Nestle's registered shares trade at about seven times earnings while the bearer shares are at 15 times earnings. In a first step, effective from yesterday, the board is allowing foreigners to buy registered shares, but is limiting the number that can be held by any one shareholder or syndicate to 3 per cent of the issued registered

At the next general meeting of shareholders the board will propose that the 3 per cent general limit on the holding of registered shares and a voting limitation to 3 per cent of the total capital for each sharebolder be incorporated into the statutes.



Oh so sober and as high as a kite

Stefan Wagstyl explains why a buoyant Tokyo stock market has failed to lift the sombre mood of brokers

HE TOKYO stock market has marked the election of Mr George Bush to the every day of the last week, com-White House by soaring to record levels. The Nikkei index closed yesterday above 29,000 for the

first time. However, Japanese hrokers were in no mood to celebrate the event with anything more than a quick beer in the bar hefore

catching the train home.

Tokyo is in a sombre mood at the moment. Politicians and busissmen alike are bogged down in the most serious financial scandal in years. Moreover, with the Emperor critically ill, compa-nies are cancelling New Year par-ties as a mark of respect. There is little of the traditional end-of-year sparkle in the city.

In any case, there is a nervous undercurrent in the market, which leads some analysts to suggest that the present rally may not have much further to go in the short-term. About 30,000 is seen as reasonable target for the Nikkei index by the end of the year; 32,000 is regarded as daring. Investors are more than satisfied with the Japanese economy, which is in the midst of a season of bumper interim results from Japanese companies. But they are very concerned about what might happen next in the US. Mr Teizo Taya, a senior economist at Daiwa Research Institute, says: "Tokyo is once again acting like the sheet-anchor for the

world's markets." In the time since the polls closed in the US Presidential elec-tion, the Nikkei index has risen 3.8 per cent, while the Dow Jones has fallen. The gap is even wider than it appears, with the US dol-lar falling to its lowest levels

since January.

Anyone who had any doubts about the scale of the Federal and trade deficits got a sharp reminder on Tuesday in the shape of the US trade figures for September, which showed that it is likely to be a long, hard slog before Americans start solving their problems by spending less and saving more.

As a result there is little surprise in Japan, that domestic and foreign investors alike have decided that Tokyo is the safest

place to be. The volume of trading in the stay weak for very long – given ger of another sudden fall in the market – low throughout the summer – has recovered hy Government action in the strongly. Stockbrokers saw a wake of the Toronto summit of inevitably be hit by the fall-out.

pared with a September daily average of 880bn. Turnover has since eased, coming in at 881bn yesterday. But another reassur-ing trend has taken root - trading, which had been concentrated in the top 10 shares, has broad-ened out. This is a sign of investor confidence because smaller

shares are often less liquid. Private investors, who shunned the market in the summer, have stopped selling their holdings. Foreign investors, both American and European have been active

buyers.
There are sound reasons why investors are putting their trust in Tokyo. For a start, a flood of new issues which depressed the market in the summer and early autumn has dried up. After a autumn has dried up. Arter a
peak last month of some
Y4,000bn (\$32.5bn) — including
the sale of government-owned
shares in Nippon Telegraph &
Telephone — the total this month
could be Y400m, with even less in
prospect in December.

Next, the focus of the Recruit
financial scandal, in which leading politicians are heavily impli-

ing politicians are heavily implicated, has moved away from the stock market and towards the Diet. The slim possibility that the Government might be forced to introduce a more effective capital

even if his death is imminent, life in general must go on, albeit soberly. (Nevertheless, it is impossible to predict the impact of what Japanese call X-day).

inally, the the stock mar-ket continues to be firmly underpinned by the economy. Worries about inflation, which depressed equities in the summer, have been dispelled by the fall in oil prices and a recovery in the yen from a brief decline against the dollar in the

summer. Many Japanese investors never seriously believed the yen would

leading industrialised countries. When the dollar started falling in early October from above Y134, concern about inflation vanished in Japan and bonds rallied sharply, taking the yield on the benchmark long bond from 5.4 per cent to 4.62 per cent yes-

Where bonds go equities usually follow. Investors looking for excuses to huy equities have had to look to further than a string of strong results reported by com-panies announcing interim fig-ures for the financial year which started in April.

uelled by the strength of expanding domestic demand, companies have been reporting further increases on last year's record profits. For example, parent company pre-tax profits were 147 per cent np at Mitsubishi Electric and 139 per cent higher at Toshiba.

Sony's profits rose 118 per cent, prompting a Y240 increase in the shares yesterday (the day after the announcement) to Y6,220. Mr Ron Napier, research manager at Salomon Brothers, says good results were expected. "But this has astonished people."

Daiwa Research Institute is busy upgrading its forecast profits increase for the year for the top 100 companies from 24 per cent to 28 per cent. All is set fair

gains tax than that which is proposed in the bill now before the Diet has disappeared.

The Emperor's illness cast a long shadow over the market when he fell sick on September 19. Since then, the Japanese have grown used to the thought that even if his death is imminent. Iffe few were confident to say it would be much higher than that by the end of December.

Any clouds on the horizon are on the US side of the Pacific. Japan sees little danger in a continued alow appreciation of the yen — say to Y115 to the dollar by the middle of 1989.

Most exporters have long learnt to live with the currency at these levels, adjusting by producing goods (especially electronics) which few competitors can make. Cheap imports meanwhile help almost everyone.

But Japanese economists are seriously worried about the dan-

GrandMet presses **Irish** bid despite ruling

By Lisa Wood in London

GRAND Metropolitan of the UK yesterday signalled its determination to press ahead with its bid for control of Irish Distillers in spite of a decision by the Takeover Panel in Britain which left Pernod Ricard, GrandMet's French

Ricard, GrandMet'a French
rival, apparently in control of
the whiskey producer.

The Takeover Panel, in a 40
page document, said that
although Pernod had breached
the Takeover Code In winning
the support of some Irish Distillers shareholders, this was
not sufficiently serious to ask the French drinks group to release those shareholders from their undertakings to

accept the offer.
GrandMet immediately took
the rare step of seeking leave
from the Panel to appeal to its

Appeals Committee.
The Panel will hear Grand-Met's submissions on Monday.
GrandMet, whose offer of 165.25 (\$6) per share values the whiskey group at 12332m, continued buying Irish Distillers shares yesterday, taking its stake from 25.11 per cent to

stake from 25.11 per cent to 27.8 per cent.
Warbnrg, the merchant bank advisers to GrandMet said yesterday: "The game is not over yet."
The politically sensitive battle for the Bushmills distiller, in its 168th day yesterday, is already the longest running battle in recent UK takeover history. history. As well as the Panel, it has

involved the European Com-mission, the Irish Snpreme Court and the Irish Govern-

The latter has yet to give a green light to either bid.

Pernod had appealed to the full Panel against a ruling by its executive committee that it breached Panel rules in gainbreached Panel rules in gaming irrevocable acceptances from Irish Distillers share-holders for its proposed offer of 1£4.50p per share — a counter hid to GrandMet's original offer of 1£4 per share. On the weekend of September 3 and 4 Pernod, with the assistance of Irish Distillers, gained irrevocable undertak-

gained irrevocable undertak-ings which enabled it to com-mand 53 per cent of the group before it made its I£4.50 per GrandMet argued that a number of rules in the Take-over Code had been breached and that shareholders should

later I£5.25 offer. Battle For control of Pilisbury, the US foods group, Page 22.

ABB moves for control of Franco Tosi assets

By Alan Friedman in Milan

ASEA BROWN Boveri (ABB), the Swedisb-Swiss maker of power generators, is to acquire majority control of the directly held industrial assets of Franco Tosi, an Italian maker of steam turbines, boilers and turn-key power nlants.

plants.
The price of the transaction has yet to be fixed, but it is believed that ABB could eventually pay between \$300m and \$350m to Franco Tosi SpA, the quoted company which is itself 63 per cent owned by Italmobiliare, another quoted Italian group that is in turn controlled by the Pesenti family.

Pesenti family. For ABB, the deal represents a major strengthening of its activi-ties in southern Europe. For Franco Tosi the deal will provide a partner that is able to supply the technologies that are cur-

rently obtained under licence.

ABB and Tosi have been talking since last November, when ABB bought a 30 per cent stake in Tosi's operating subsidiary - Franco Tosi Industriale.

engineering concern in Rome because they bad hoped to create a joint company between Tosi

and Finmeccanica's Ansaldo. Mr Bruno Isabella, a senior Franco Tosi executive, said last night that "the Ansaldo deal would not have resolved our technology problem, while the link with ABB does."

The ABB acquisition, to be fin-alised next year, is analogous to the deal agreed earlier this year under which Nestle of Switzerland bought the assets of the Buitoni foods group from Mr Carlo De Benedetti.

In the case of the ABB-Franco Tosi deal the latter will spin off its industrial assets, which account for most of its turnover

of L367bn.

The publicly quoted Franco
Tosi SpA has a market capitalisation of around L350bn. in order to
buy control of the main assets of Franco Tosi Industriale ABB is expected to pay a premium of around 20 per cent on this level. ABB in Switzerland pointed out last night that details of the valu-That accord enraged officials of ltsly's IRI-Finmeccanica state ations are still under discussion.

News International cash bid for Collins

By Fiona Thompson

MR RUPERT Murdoch's News International has launched a cash bid for the 58 per cent of William Collins it does not already own. The offer values Collins, the UK-based publishing company, at £293m (\$530m).

Mr Murdoch said be was very keen to expand into book publishing worldwide and saw Collins as a reasonable foundation.
Collins shares jumped to well above the offer price last night, indicating that Mr Murdoch was unlikely to succeed at his open

The move comes seven years after News International failed in its first £25m attempt to gain con-trol of Collins. Mr Murdoch retained his stake after that unsuccessful bid and has served as a non executive director even

Mr Ian Chapman, chairman of Collins, said the offer was unwel-come and unrealistic. The board, excluding Mr Murdoch and a second News International represen-tative, Sir Edward Pickering, had met yesterday morning and emphatically rejected the offer. Mr Peter Stehrenberger, News

be entitled to reconsider their decisions in the light of its the boat." After the support given to Collins since 1981, "it seemed a reasonable way of tidying things up."

The fact that the deal would give Mr Murdoch access to the entire cash flow of Collins "was not something we had over-

looked," he said.

Collins, sixth or seventh in the world league of book publishers, has seen substantial growth in the past five years. Pre-tax profits have risen from £8.55m in 1983 to £24.05m leat region.

£24.08m last year, on sales up from £105.1m to £162.7m.

The group operates in the UK, Australia, Canada, Nev. Zealand, South Africa and the US. It has a 50 per cent holding in Harper & Row in the US, with News International holding the balance. Collishing, general trade including the Fontana, Flamingo and Crime Club imprints; Grafton books; special interests; reference and eduction; and religious. It owns the Hatchards and Claude Gill bookshop chains. The offer terms are 640p in

cash for each ordinary voting share and 535p for the non-voting "A" shares. The former closed 142p up at 685p last night, the "A" shares 116p up at 569p. International's finance director, said he was surprised at Collins' reaction. "We have not rocked "A" shares 11 Lex, Page 20

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Dresdner reports surge in second half

DRESDNER BANK of West Germany said yesterday that partial operating earnings for the 10 months will be above last year's levels because of an earnings surge in the four mooths to October 31 that

ironed out a decline in the first half. Reuter reports.

Days before the hank is expected to send a letter to shareholders detailing the 10-month results, it said that partial constitutions are the sentences. tial operating earnings, which are essectially post-expense net interest and oet commission income, will be above year-earlier levels.

The bank never disclosed its year-earlier group figure, how-ever, and it declined to specify earnings, noting that tha sharebolders letter was due

The statement comes as the the statement comes as the hank is raising DM780m (\$453m) through a share offer-ing, beginning on November 21. The shareholders letter is due November 30.

Dresdner also said that par-tial operating earnings by the parent company for the January to October period would be close to year-earlier levels of

The report indicates an improvement since the bank posted earnings for the period through June 30, when parent partial operating earnings were down 7.9 per cent to DM348.6m.

3M healthcare side to be split

MINNESOTA Miolng & Manufacturing, the diversified US group, is splitting its healthcare businesses into two: the Hospital Products Group and the Pharmeceutical & Den-tal Products Group, AP-DJ

reports.
The company said the change stemmed from the rapid growth achieved in its healthcare markets, it added that in the past four years, the healthcare business had dou-

bled in size.

In 1987, sales of Minnesota
Mining bealthcare products
exceeded \$1bn, the company said. The group derives around one quarter of its profits from its so called life sciences seg-

NEC joins industry-wide software standard feud

By Louise Kehoe in Tokyo NEC, ONE of Japan's largest computer companiss, has joined the industry-wide feud over "open systems" software standards.

The glant Japanese company has come down on the side of AT&T and its growing band of supporters in the so-called "Archer" group, in opposition to the more formally constituted Occas Software Funda. tuted Open Software Founda-tion (OSF) whose members include IBM, Digital Equip-ment, Hewlitt-Packard, Apollo, Nixdorf, Siemens and Groupe

NEC's decision, which is expected to be announced within two weeks, represents a significant setback for OSF which has been trying to win support among Japanese com-

support among appanese com-puter companies.

Both groups plan to develop standards that will enable all types of computers to "talk" to one another, sharing software and data. OSF has chosen

IBM's AIX operating system as the core of its softward standard, whereas the Archsr Group is focusing its approach upon AT&T's Unix System V.

The industry schism, which involves virtually all of the leading computer manufacturers in the US, Enrope and Japan, means that two incompatible and competing standards may emerge. dards may emerge.

Attempts to resolve the dis-Attempts to resolve the dispute, which centres largely upoo objections to OSF's choice of the IBM AIX system, now appear to have failed. The Archer Group, which is expected to adopt a new title, will announce its plans for an alternative "open system" standard early next month.

NEC's decision was based on "technical, political and cir-cumstantial" factors, the company said. Among the issues influencing NEC, according to other computer executives in

Japan, has been the opinion of officials at the Japanese Ministry of International Trade and Industry (1842)

try of International Trade and Industry (Miti).

Fujitsu and Toshiba have already joined the AT&T camp, although Hitachi, another major Japanese computer company, is a member of OSF.

By lending its weight to the Archer Group, NEC appears to have tipped the balance in favour of the AT&T-led group. Other AT&T backers include Unvais. Control Data Sun

Unysis, Control Data, Sun Microsystems, NCR and Prime in the US as well as ICL and Olivetti in Europe. With both sides still main-With both sides still maintaining that they would like to resolve their differences, NEC's decision might lead to a renewed effort towards unity. AT&T supporters remain adamant, however, that the software standard should be based upon AT&T's version of Unix rather than the IBM AIX System.

Holly Farms in ConAgra link

By Anatole Kaletsky in New York

HOLLY FARMS, the US poultry products group which has been fighting a \$52 a share takeover bid from Tyson Foods, one of its biggest rivals, yesterday announced a merger agreement said to be worth \$59% a share with ConAgra, a diversified food processor.

The deal with ConAgra involved a share exchange rather than cash payment and it was unclear yesterday whether it would succeed in thwarting Tyson's efforts to acquire Holly Farms.

ConAgra said that the precise exchange ratio between its shares and those of Holly Farms would be determined by the average market price of ConAgra shows should be for ConAgra shares shortly before the deal was ratified by Holly Farms' shareholders.

However the exchange ratio would be between 1.75 and two ConAgra shares for each share in Holly Farms.

Holly Farms' shares fell \$% to \$52 in active trading yester-

day morning, while Tyson declined \$% to \$15½ and Cona-gra fell \$1½ to \$27½. In another statement released yesterday, Tyson said it had written to Holly Farms directors on Wednesday, offering to raise its all-cash offer

from \$52 to \$54 a share. This offer was effectively rejected when Holly Farms directors signed the merger agreement with ConAgra at their board meeting on

Wednesday afternoon.

Yamaha operating profit down by fifth

By Gordon Cramb in Tokyo

YAMAHA MOTOR, tha Japanese motorcycle maker. lifted interim pre-tax profits 10.7 per cent to Y3.42bn (\$15.3m), but the gain came on financial items, while its operations performed poorly. Despite a 3.4 per cent rise in sales to Y189.2bn, operating income dropped by just over a fifth to Y5bn. Tha company said domestic sales of its blkes

were poor - in contrast to Honda and Suzuki which this week described demand for motorcycles in Japan as good. Boats and outboard engines, Yamaha's second main line, helped make up with a 20 per cent increase in sales to Y42.6bn amid the Japanese lei-sure boom. Car engines sup-plied to Toyota and Ford also did well.

Net profits for the six months to September emerged lower at Y2.40bn against Y2.66bn. The 1987 figure included a Y400m extraordi-nary credit on the sale of plant.

The full-year forecast is for pre-tax profits of Y5.8hn, up 19.3 per cent but net earnings flat at Y3.8hn. A 4.9 per cent rise is expected to take sales to

Strong demand boosts Hewlett

By Roderick Oram in New York

HEWLETT-Packard has reported higher profits for the fourth quarter and year thanks to strong demand for a broad range of its computers, instruments and other electronic products.

Net profits for the three

Net profits for the three months ended October 31 rose 11 per cent to \$243m, or \$1.03 a share, in line with Wall Street's estimates. This compares with\$218m, or 85 cents a year earlier. Sales rose 19 per csnt to \$2.71hn from

Full year net income grew by 27 per cent to \$516m, or \$3.36, from \$644m, or \$2.50, on sales ahsad by 22 per cent to \$9.83hn from

"Order growth was robust across the globe, but particu-larly in the Asia-Pacific region and Europe," said Mr John Young, president and chief sxecutive officer. Japanese ordars rose about 40 per cent from a year earlier.

"Business growth outside the US reflects the strength of our competitive products as well as the beneficial effects of a weaker US dollar."
Total orders exceeded \$10bn

for the first time, up from \$8.38bn a year earlier. The company said the shortage of dynamic random access memory chips seemed to be easing and currently was not delaying computer

shipments. "We enter the new fiscal year well positioned and optimistic, although we will be watching the US economy carefully as the year develops," Mr Young said. "A key focus will be to improve our pre-tax profit

margins."
Wall Street is generally enthusiastic about Hewlett-Packard because it is concen-trating on some of the fastesi growing market segmants, such as engineering work sta-

Moreover, many of its models are relatively young on the product life

GrandMet takeover fight for Pillsbury intensifies

GRAND Metropolitan of the UK is pursuing its assault on Pillshury with carrot and stick, hinting broadly it might raise its \$5.2bo offer for the Minneapolis food and restaurant group and at the same time launching another lawsuit in the courts.

The UK brewing, spirits and leisure group, which has the backing of nearly 80 per cent of Pilishury's stockholders for its \$60-a-share offsr, said it had offered to hear the manage-ment's arguments for a higher

According to a statutory fil-ing yesterday, Mr Allen Shep-pard, GrandMet's chairman, sought a meeting with Mr Philip Smith of Pillsbury today or tomorrow. In a telephona conversation on Tuesday, according to the filing, Mr Sheppard said "he had heard that Mr Smith was a very good salesman and was prepared to listen to any arguments Mr Smith might have regarding why (GrandMet) ought to pay more than \$60 a share."

Mr Smith, named as chairman of the Minneapolis group in July, said he had no authority to meet Mr Sheppard hut promised to report the convergion. sation to the Pillsbury board.

GrandMet has also filed a motion in court in Delaware, Pillsbury's state of incorpora-tion, seeking an injunction against the Burger King

spin-off. GrandMet officials complain that the spin-off set for Decamber 2, which is designed to finance a big cash payment to stockholders, will create a big liability for tax if the UK company captures Pillsbury after that date.

GrandMet is auing in the same court to overturn a Pills-

GrandMet is auing in the same court to overturn a Pillsbury by-law, known as a polson pill, which prevents the UK company from taking up the 79.5 per cent of shares tendered to its offer. If triggered, the pill floods the market with nor Pillsbury stock making a new Pillsbury stock, making a

takeover extremely expensive. GrandMet said that the court would hear on Burger King on November 28 and on the poison

Campbell Soup sales hit record

By Our Financial Staff

CAMPBELL SOUP, the largest producer of canned soups, yesterday announced record sales and operating results for the

first quarter.
Sales were boosted by a 21 per cent increase in operating earnings at Campbell USA, the company's largest operating division, and by acquisitions. The group has launched a soup marketing campaign which is expected to increase sales this year, although the effects of the campaign are not reflected in the latest results because of timing differences.

First quarter net income came out at \$69.4m or 54 cents a share, compared with \$62.4m or 48 cents last time, on sales which advanced to \$1.38bn from \$1.18bn. Last year's net excludes a \$32.5m gain from an

excludes a \$32.5m gain from an income tar accounting.

The group said Camphell International recorded a 30 per cent increase in sales, which was largely attributable to the acquisition of Freshbake, a UK frozen foods husiness, and Beeck Fainkost, a refrigerated salad company based in Hamburg, West Germany.

Campbell International's operating earnings increased 13 per cent on last year's first quarter, excluding a non-recurring gain from the sale of a juice business in Australia last

Pepperidge Farm, which produces bread, cakes and similar products, lifted sales by 8 per cent and sarnings by 7 per

Sales and earnings of Campbell Enterprises division's were reduced by the sale of Pietro's

Interco bid lapses without further offer in sight

By Roderick Oram in New York:

SHARES OF Interco, the largest US footwear and furniture maker, slipped further yesterday as a bid for it lapsed with no new offer in sight and with market remaining cool to the company's recapitalisation

The Rales brothers, Washington investors, dropped as expected their \$2.7bn bid for Interco, saying they were con-

delays would hurt the company's prospects. Interco said it would proceed

with its own restructuring and recapitalisation plan worth an estimated \$76 a share to stock-

Analysts questioned the Rales' explanation, saying there was no evidence of deterioration at Interco and the

cerned that further legal Isgal fight was almost

More crucially, Interco's stock, down \$% at \$63%, is well below the Rales abandoned offer of \$74 a share and a guide to the market's valuation of the recapatilisation

The present level could allow the Rales to come back with a



A full statement for the third q

Royal Insurance

THIRD QUARTER RESULTS

- There was a profit of £252.4m (1987: £259.0m) before an exceptional item of £112.4m in respect of provisions for outstanding claims in the United States which reduced the pre-tax profit to £140.0m.
- The exceptional item arises from a reassessment of the provision for outstanding claims in the USA using more stringent assumptions appropriate to current circumstances, and completed with the assistance of independent actuarial consultants. As a result \$200m (£112.4m) has been added for the year as a whole reflecting the need to increase provisions for the claims arising in 1985 and prior years.
- Outside the USA an overall increase in pre-tax profits of 42% was achieved by the other property casualty operating companies with a particularly strong performance by Royal UK.
- Total pre-tax earnings from Royal Life Holdings increased by over 43% to £39.8m. This life and related financial services subsidiary now has interests in 795 estate agency offices.

Royal Insurance
narter results for 1988 (of which the above is an extract) will be mailed to all lable from Corporate Relations, Royal Insurance Holdings plc, I Combill, I me a copy of Royal Insurance's third quarter statement.

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J. Henry Schroder Wagg & Co. Limited

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S.G. Warburg Securities

Westpac profits leap to record A\$692.7m

WESTPAC Banking with a special dividend of 10 Corporation, the largest of Australia's "Big Four" trading banks in terms of global assets.

With a special dividend of 10 cents, both fully franked, lifted the full year figure to 43 cents. This represents a pay-out ratio yesterday reported a 69 per cent leap in after-tax profits to a record A\$692.7m (\$592m) and declared a hefty pay-out to shareholders.

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The figures cover the 12 The figures cover the 12 months to September and confirm the strong banking sector performance indicated by last week's results from National Anstralia Bank, which announced a 62 per cent

increase in net earnings. Westpac said it had been an Westpac said it had been an "outstanding year" and added that prospects for further profit growth were "encouraging". Its profit figure after extraordinary items was and in the stockbroking firm

This represents a pay-out ratio of 59 per cent, and for 1988-89 Mr Stuart Fowler, managing

Mr Stuart Fowler, managing director, yesterday promised at least 50 per cent.

Discussing the results, he pointed to the high inflow of deposits which followed last year's market crash, a big rise in home lending, higher productivity and controls over the ductivity and controls over the

group's expenses.
The bank saw strong retail and savings bank contribu-

result, at A\$760.7m.

The final dividend of 18 Australia cents per share, coupled capital position, establishing a

ratio of capital to risk-weighted assets of 9.4 per cent, well in excess of the Reserve Bank's minimum of 8 per cent under the newly introduced capital

adequacy rules.

It said its "Tier 1" capital ratio stood at 5.3 per cent, against the Reserve Bank's required 4 per cent, largely as a result of the A\$743m rights

issue in Angust.

Regarding loans to countries rescheduling their external debt, Westpac said it had made a total charge of A\$47m against operating profits through the sale or write-off of its overall exposure. Provisions for its remaining exposure amounted to 57 per cent of the total of US\$236m, down US\$88m on the

The bank also announced that Sir Eric Neal, one of Australia's best-known business-men, would be proposed as its dle Girobank business

Westpac also believes it should have stronger distribution capabilities in Europe for its investment banking, and is looking for acquisition opportunities in countries such as Germany

"We believe we can compete in these markets if we are of requirements.
David Lascelles, banking editor, adds: Westpac is eager

Australian banks are also Europe, and is actively seeking acquisition possibilities in retail and investment banking, somewhat concerned ebout the EC's plans for 1992, because of the possibility that Australia's restrictive policy on foreign bank entry could lead to reciprocal restrictions in the EC. day. He confirmed that Westpac However, Mr Brind said he boped Australia would ease its

policy by 1992.
Westpac did not disclose the details of its European results, bot Mr Brind said the bank had achieved good results, par-ticularly in its treasury and technology and preserving the quality of service through the post office counters which han-

had bid for the Girobank, the Post Office bank being privatised. However, it withdrew after analysing the deal, owing to concerns about marrying

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Matsushita boosts global earnings to Y104.3bn

By Gordon Cramb in Tokyo

MATSUSHITA ELECTRIC Industrial, the Japanese electronics market leader which produces under the National, Panasonic and Technics brands and half-owns JVC, boosted global net profits by a third, to Y104.3bn (\$851.4m) in the six months to September.

The rise from a 1987 interim

moderate only slightly for the full year. Matsushita is forecasting group net profits up 28 per cent to Y210bn, on sales 8 per cent higher at Y5,450bn.

The company is maintaining a Y5 interim dividend and expects the year's total to be Y12.5, including a payment to mark its 70th anniversary. The six months to September.

The rise, from a 1987 interim figure restated at Y78.4bn to reflect the new units consolidated within the group, was drawn from a 9 per cent growth in sales to Y2.687bn.

The trand is expected to the sales to Y2.687bn. ated within the group, was rawn from a 9 per cent rowth in sales to 2,687bn.

The trend is expected to managed to increase first-half

a Y5 interim dividend and expects the year's total to be Y12.5, including a payment to mark its 70th anniversary. Next May it will undertake a one-for-20 scrip issue.

sales overseas by an aggregate 6 per cent to Y1,114bn. It described European and Asian sales as having progressed well, and pointed to the "major growth of overseas produc-

By product group worldwide, Matsushita did best outside the Marsushite did best outside the consumer industries which form its usual mainstay. Communication and industrial equipment, largely for use in office and factory automation, showed turnover up 18 per cent to Y534bn, while the better semiconductor market lifted its

per cent to Y350bn. In video equipment, its largest sector with Y761bn in sales, a rise of 6 per cent was "spear-headed by camcorders and models with enhanced picture quality," the company

chairman wben Sir James

Foots retires in January 1989.

Looking further ahead, the group said it expected to bene-

fit from the reduction in the

company tax rate to 39 per cent and the phased reduction in

statutory reserve deposit

to expand its activities in

Mr Peter Brind, general man-

ager for the region, said yester-

Matsushita said that for its Matsushita said that for its latest quarter alone, net earnings per share were Y25.84 against Y21.17. The parent company, which in April merged with Matsushita Electric Trading, showed pre-tax profits of Y125.70n, up 14.6

electronic components side 12 per cent on an adjusted per cent to Y350bn. Sales rose 9 per cent to

Y2,008bn. The parent's full-year outlook is for gains of 8 per cent in turnover and 17 per cent in profits.

Aiwa, the audio products maker in which Sony has just

over a half share, yesterday reported a return to break-even with Y23Im pre-tax profits for the parent company first half, against a Y1.55bn loss. Sales rose 19 per cent to Y39bn as production was expanded in Singapore.

Japanese shipping sector sees big improvement

By Gordon Cramb in Tokyo-

THE SIX leading Japanese shipping lines, battered by a high yen and worldwide overcapacity, are persevering with a restructuring which is begin-ning to show positive results. A report this week that Mitsul OSK Lines was taking two affiliates out of the shipping business and into leasing is the

latest indication that the industry is changing shape. Although the 300 or so seamen of the two quoted off-shoots, Shin Yei Steamship and Nihonkai Steamship, are being transferred elsewhere in

the Mitsui OSK group, the real-ity of the state-endorsed reha-bilitation plan for Japanese

shipping has brought large-scale job losses and a shift to flags of convenience.

An agreement last December with the strong Seamen's Union gave shipowners more room for cutting overstaffing, estimated at up to 40 per cent.

This opened the way for a

This opened the way for a shake-up earlier this year in the Pacific liner route to North America which had been a big drain on earnings.

(NYK), the largest in the industry, put its scheduled north Pacific service into a joint venture with Mitsui OSK, aimed at

reducing overheads.

The link between the two rivals triggered moves by others on that route: Showa Line withdrew in July, while Japan Line has tied up with Yamashi-ta-Shinnihon Steamship (YS)

and Evergreen of Taiwan.

In spite of the associated costs of early retirement payments exacted by the union, all the big six companies reported In February, Nippon Yusen improved results for the six

months to September, although three remained in loss. NYK's North American launch its second liner next

Japan Line made nearly all its pre-tax profits, of Y13.22bn, against a loss of Y1.2bn, on sales of Y66.3bn (Y64.4bn) from route remained unprofitable, but overall the company was able to lift pre-tax profits nearly 80 per cent, to Y5.71bn from Y3.18bn, on sales of Y217.6bn compared with Y206.8bn, its first interim securities sales. Kawasaki Kisen reduced its net loss, down to Y1.19bn from

Y4.07bn on sales of Y149.3bn (Y147.1bn), as did YS, to Y600m from Y2.71bn on sales of upturn in three years.

Some companies are seeking growth through luxury cruise Y62.7bn (Y60.3bn). Showa Line ships. Mitsui OSK, which reported pre-tax profits of Y2.13bn (Y1.58bn) on sales of Y176.4bn (Y175.7bn), is to was the only one whose revenues fell further, with a pre-tax loss of Y3.21bn (Y3.91bn) on sales of Y47.5bn (Y52.2bn).

Republic of Italy

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November 13, 1988 to May 18, 1989.
Interest Poyoble ¥255,384 per
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¥2,553,836 per ¥100,000,000
denomination. November 18, 1988, London By Calbank, N.A. (CSSI Dept.) Agent Bank

CITICORPO

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November 18, 1988, London
By: Citibank, N.A. (CSSI Dept.), Agent Bank



The Prime Minister was branded a thief yesterday after pocketing a pay increase of £2 million.

"These Treasury pay outs are nothing short of criminal," stormed Beatrice Rideout MP (Grand National Front).

She then hit out at Prime Minister Philip Weston's refusal to pay any taxes, upsetting her wine glass in the process. "If he was a iockey he'd get 3 years for this," she shouted above the growing din. While the opposition launched into their tuneless chorus of fingers in the till Phil! Out!

Out! Out!". Even David Pringle, the PM's staunchest ally, tried to clarify the principles of collective responsibility and restraint. "You absolute burk, Phil' thundered Pringle PM of the Brixton Harmony and Happiness Party, "no-one wins if the

Treasury goes bankrupt." Their anger left Weston visibly rattled but he courageously retorted "they can say what they want — I've still got the Parliamentary majority?

The skirmishing escalated

with his purchase of British Telecom adding it to his already considerable business empire. Informed sources insisted that an election was not far off. Voices and tempers rose leaving Weston to lament in the uproar, "Infamy, infamy! They've all

got it in for mel' Certainly, the players find their business and political talents pushed to the limits. After all, the game Poleconomy is definitely not

Tongaatinterim up by half

By Jim Jones in Johannesburg

HIGHER WORLD sugar prices and better trading by non-sugar interests have led to an interim pre-tax profit increase of almost half for Tongaat-Hn-lett, the diversified food group

based in Natal.

However, the directors forecast somewhat slower growth
in the second half as higher interest rates and import sur-charges affect the economy. The first half's turnover

increased to R1.62bn (\$68m) in the six months to September 30 1988, from R1.29bn in the corresponding period of 1987, the interim operating profit before interest and tax rose to R160.1m from R112.0m and the interim pre-tax profit was R126.2m against R84.8m. In the last financial year

turnover totalled R2.62bn. The year's trading profit was R240.9m and the pre-tax profit

was kissism.

Most of the first half's growth came from sugar, aluminium processing and the building snpplies divisions.

The latter two benefited from strong consumer demand in the early part of the year as spending on durables rose in response to the Government's cheap money and easy credit policies.

On the other hand, the food and textiles divisions operated in what Mr Chris Saunders, the chairman, describes as difficult market conditions. The first half's earnings

were 99.5 cents a share against last year's interim 69.8 cents and the interim dividend has been increased to 23 cents from 18 cents. Last year's total earn-ings were 162.3 cents and the year's dividend was 54 cents. Tongaat is controlled by Anglo American, South Africa's largest mining house.

NEW ISSUE

This announcement appears as a matter of record only.



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Notice is hereby given that the Rate of Interest for the six month period 18th November, 1988 to 18th May, 1989 has been fixed at 4% per cent. The amount payable on 18th May, 1989 will be Yen 229,392 per Yen 10,000,000 Note.

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AMERICAN EXPRESS OVERSEAS CREDIT CORPORATION N.V.

Can\$ 50,000,000 121/4% Guaranteed Notes due 1991 (the "Notes") unconditionally guaranteed es to payment of principal, premium, if any, and interest by American Express Overseas Credit Corporation Limited

NOTICE IS HEREBY GIVEN that pursuant to Article Three, Section 3.02 of the indenture dated as of December 20, 1984, American Express Overseas Credit Corporation N.V. has elected to redeem on 20th December, 1988, all of the Notes at 101 per cent. of their principal amount. Interest on the Notes will cease to accrue from and after the redemption date. The conditions precedent to the

Payment of the redemption price (Can\$1,010 per Note) will be made against presentation and rayment of the Notes together with all coupons appertaining thereto maturing after the redemption date, at the offices of any of the Paying Agents listed below. If such Notes are presented for payment without all interest coupons which mature after 20th December, 1988, appertaining thereto, the face value of each such missing coupon (Can\$122.50) will be deducted from the redemption price. The amount so deducted will be paid, without interest, upon surrender of the relevant, missing coupon(s) in accordance with the Terms and Conditions of the Notes.

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AMERICAN EXPRESS OVERSEAS CREDIT CORPORATION N.V.

DATED: LONDON, 18th NOVEMBER, 1988

New Issue

A&M and **Fondiaria** buy stakes in insurer

By Haig Simonian in Frankfurt

AACHENER und Münchener, West Germany's fifth largest insurer, and La Fondiaria, the fourth biggest Italian insurance company, are paying DM750m (\$441m) each for their stakes of just over 25 per cent each in Volksfürsorge, the German insurance group.

The deal, which was yesterday approved by the German cartel authorities, could be the precursor to further co-operation between the two companies ahead of the European community's planned free mar-ket in financial services in 1992, said Mr Helmut Gies, A&M's chief executive.

Mr Hans Matthöfer, head of the Beteiligungsgesellschaft für Gemeinwirtschaft (BGAG), the holding company for Germany's trade unions, which owns Volksfürsorge, confirmed that the BGAG has agreed to keep just over 25 per cent of Volksfürsorge's shares for at least the next 10 years.

The fate of its remaining holding remains unclear. Mr Matthöfer revealed his

pharmaceuticals groups, Pharmacia and Astra, each reported increased profits for the first nine months in their underlygroup was in talks with a third company over the sale of a fur-ther stake of roughly 25 per cent in Volksfürsorge.

He would not reveal the name of the other company involved, but said it was not an insurance group,

Some analysts have speculated that Swiss Bank Corpora-tion, which has extended a DM1bn credit to the BGAG against part of its Volksfürsorge shares, could be involved.

The party concerned "could contribute a very special ele-ment," he said.

Should the discussions fall, Mr Matthöfer also left open the possibility of other options, which could be taken up in the course of the next year.

As to future cross shareholdings between A&M, which is 20 per cent owned by Royal Insur-ance of the UK, and La Fondiaria, Mr Gies said "this could not be ruled out."

However, he said no steps had been taken so far, nor had Royal Insurance been involved in the latest deals.

Mr Gies confirmed that the A&M's stake in Volksfürsorge would be spread between vari ous subsidiaries.

Navember, 1988

All these securities having been sold, this announcement appears as a matter of record only.

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Volvo edges ahead by 1.7% in third quarter

By Robert Taylor in Stockholm

company's results for 1988. Profit after financial items for the first nine months totalled SKr5.44bn against SKr5.85bn a year earlier. Volvo estimated it lost about SKr1.1bn because of

the stoppage. Yesterday Mr Pehr Gyllen-hammar, chief executive, said volvo hoped to receive a "not insubstantial" amount of cash compensation from the Swedish Employers Federation. An announcement on the exact sum is expected shortly and should help to improve Volvo's financial performance in the

By Sara Webb in Stockholm

ing business areas and remained optimistic about full-

Pharmacia said profits after financial items increased by 19 per cent for its core business

areas (biotechnology, health care, ophthalmics, and diag-nostics) in the first nine months, helped by a 31 per cent increase in the third quar-

The group has sold its rights

to market certain product lines during the last year to concen-

trate on these main business areas, and says that the divest-

ment trend will continue next

year with the group's restruct-

Schering lifts

By Leslie Colitt

in Berlin

year figures.

VOLVO, Swedan's motor, energy and food company, announced yesterday it had lifted third-quarter profits after financial items by 1.7 per cent to SKr1.64bn (\$270.6m) compared with SKr1.60bn for the same period of 1987.

The impact of the six week national strike earlier in the year continues to distort the company's results for 1988.

Mr Gyllenhammar, giving his annual autumn review in Stockholm, said car operations were operating at full capacity and the rate of sales in the US and other markets had increased over the nine-month period.

Pharmacia and Astra advance

Pharmacia said profits (after financial items) for the full-year are expected to exceed the 1987 figure of SKr905m, helped

by the usual peak in sales in

Group sales increased by 12

Biotechnology division sales

increased by 13 per cent to SKr1.29bn while health care

product sales rose by 12 per cent to SKrI,68hn. The diagnos-

tics division increased sales by

19 per cent to SKr864m.

per cent to SKr4.85bn in the

first nine months due to increased volumes and new

first nine months

the last quarter.

However, the actual number of Volvo cars sold in the US declined in the first half of the year, mainly due to the lower exchange rate for the dollar and the increasing competitiveness of American cars, though in recent months the position has improved.

SWEDEN'S two largest uring. As a result of these pharmaceuticals groups, Pharmacia and Astra, each reported increased profits for the first cent to SKr673m (\$111m) in the

have risen by only 0.1 per cent over the first nine months though the market has increased by 4 per cent. The company delivered 5 per cent fewer cars to customers in the Jauuary-September period, down from 321,000 over the same months of 1967 to 304,000.

Truck sales rose by 27 per cent in the first nine months of 1988 to SKr16.06bn. Mr Gyllenhammar said the company was hammar said the company was-actively seeking truck acquisi-tions in Western Europe, although he denied negotia-tions were under way with any particular company.

In the buses sector, the pur-chase of Leyland Bus earlier in the year has meant a 75 per cent increase in nine-month sales to SKr2.41bn. Without the acquisition, there was a 17 per cent growth in sales, though order bookings are down Car sales in Western Europe

Astra reported a 13 per cent

Kri.14bn and said it expects

increase in profits (before appropriations and taxes) to

full-year profits to rise by about 14 per cent from the 1987

figure of SKr1.29 to about SKr1.47bn.

Astra's sales increased by 14

per cent to SKr4.5bn due to higher volumes. Sales of drugs to combat respiratory diseases

jumped 22 per cent to SKrl.10bn, helped by strong demand for antl-asthma

The group said it has agreed to acquire Hoei Pharmaceuti-

cal, a Japanese drug company with annual sales of around

SKr330m, primarily to boost its marketing side before launch-ing new products in Japan.

Ericsson achieves its best results

By Robert Taylor

ERICSSON, the Swedish telecommunications and electronics group, achieved its best results for a third quarter and expects to make profits of at least SKr1.7bn (\$280.5m) for 1988 before appropriations and

In the first nine months of the year, the company lifted profits before appropriations and taxes by 89 per cent to SKr854m from SKr453m a year

earlier. After a long problem period, the company has turned the corner. Mr Björn Svedberg, chief executive, said: "The trend of orders has been so strong that we can report an increasa in total bookings despite the fact that early in the year wa divested operations that formerly accounted for about one fourth

of our sales." Net sales fell by 6 per cent over the nine-month period to SKr20.56bn due to Ericsson's divestment of some operations during the year. On a compara-ble basis, sales rose by 12 per

Order bookings rose by 3 per cent to SKr23.15bn and by 29 per cent for comparable units over the same period of last year. Products demand is year. Products demand is strong, particularly for the AXE switching system, mobile telephones and the MD110 private branch exchanges as wall as in the network engineering and construction business

Ericsson's profit forecast for the year depends on the com-pany receiving substantial compensation from the Swedish Employers Association for the financial damage it suffered at the beginning of 1988 because of a six week strike.

The company declined yes-terday to give a figure of what losses it can attribute to the strike or the amount it is seek-ing from the association.

Elsevier plans takeover earnings by 6% of small publishing rival

ELSEVIER, the third largest operations, leading to improved quality of service for take over Perscombinatie, a Dutch publishing group, plans to take over Perscombinatie, a

SCHERING, the West Berlin-based pharmaceuticals and chemicals company, has reported group earnings in the first nine months of the year rose 6 per cent to DM137m (\$30.5m). Group sales in the same paper market. period were up 13 per cent to DM4bn. Earnings for the par-ent company increased by 15 per cent to DM116m on sales of DM2bn. The improved results are expected to continue for

the rest of the year. Group earnings were mainly held down by lower profits in Japan and the expense of

launching new drugs
Dr Horst Witzel, chairman,
said a recently announced
attempt by ICN Pharmaceuticals, the US drugs company, to
purchase a sizeable block of Schering shares was "unwel-come" and would be blocked.

By Laura Raun in Amsterdam

agents.

smaller rival, in a move that will give it a predominant posi-tion in the Netherlands' news-

Elsevier has stated its intention to survive as one of the world's major media groups. It forged a strategic alliance

in September with Pearson, publisher of the Financial Times, aimed at creating an international chain of financial publications while hedging Elsevier's heavy reliance on scientific journals. It is the world's largest publisher of sci-entific journals.

Elsevier and Perscombinatie said they hoped to "achieve an economically stronger and broader basis for their The partners already jointly own Het Vrije Volk, a weekly

newspaper.
Together they would control ity, national daily newspapers, including NRC Handelsblad, Elsevier's flagship daily, and De Volkskrant

It remains to be seen whether the deal strengthens Elsevier's hand in efforts to parlay its engagement to Pear-son into a marriage. The Dutch newspaper market is so satu-rated that growth opportuni-ties are limited and in recent years Elsevier has looked more abroad than at home for expan

sion. Elsevier will own 75 per cent of the holding company.

Aga ahead on higher sales By Sara Webb

AGA, the Swedish industrial gas group, increased profits after financial items by 17 per cent to SKr811m (\$133.8m) from SKr698m in the first nine months. It expects full-year profits after financial items to reach SKr1.15bn in 1988 compared with SKr1.01bn last year. Sales totalled SKr7.09bn in the first nine months, an increase of 10 per cent for comparable units. Aga sold its

around SKr2bn, with effect from last January 1.

Most of the profits increase stemmed from the strong performance of its gas operations (which account for about 60 per cent of sales and profits) and its Frigoscandia commercial freezing operations.

troubled tool steel division,

which had annual sales of

Marceau presses for closer ties with SocGen

By Paul Betts in Paris

MARCEAU Investissements. the investment group headed by Mr Georges Pebereau, yesterday reaffirmed its desire to collaborate with Societé Génerale, France's largest privatised commercial bank in which Marcean has a 9.16 per cent

Marcean also said Mr Pebereau had the unanimous back-ing of his board, which met on Wednesday. Marceau's state-ment, which added that the investment in SocGen was already profitable, appeared designed to pour cold water on reports that some of its inves-tors were unhappy with the way Mr Peberean conducted his stock market raid on Soc-

Representatives of Marcean and SocGen are due to meet

Bullish outlook for HK Hotels

By Michael Marray in Hong Kong

HONG KONG and Shanghai Hotels, the hotel group subject to a hostile takeover bid from local entrepreneur Mr Lo Yuk Sui's Cathay City, has come out with a bullish profits fore-cast and estimate of the company's net asset value in a defence document prepared by the board's independent committee.

Mr Lo's bid is widely regarded as dead within Hong Kong, but the HK\$6.30 (80 US cents) per share cash and scrip offer is still on the table.

in the document, Hongkong Hotels forecasts a 27 per cent growth in earnings for 1988, and its HK\$8.95 per share figexploratory talks to try to resolve the deadlock between the two camps. Marcean said it did not

today for the first time since the raid was launched for

envisage increasing its stake in SocGen unless forced to defend its interests.

Mr Pebereau also indicated that he would negotiate directly with SocGen share-holders if he failed to negotiate a compromise with the bank's management headed by Mr Marc Vienot, the SocGen chair-Mr Pebereau appears to be

under pressure from some of his own partners to reach a compromise with SocGen. Moreover, Mr Vienot has secured the snpport of new allies to thwart Mr Pebereau.

Pursuant to Clause 7 of the Trust Deed dated 28th October, 1980, under which the above Bonds were issued, notice is bereby given as follows:

ure for the value of the group's net tangible assets is way

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At its meeting on 24th October, 1988, tha Board of Directors of the Company resolved e free distribution of shares of its Common Stock on 20th January, 1989 to the shareholders of record as of 30th November, 1988, at the rate of 0.05 of e new share of its Common Stock for each share of its Common Stock held by them. its Common Stock held by them.
As a renalt, the following adjointment to the Conversion Price of the Bonds will be made:
(1) Conversion Price prior to such adjustment: Yen 540.00
(2) Conversion Price after such adjustment: Yen 540.00
(3) Effective date of the adjustment lat December, 1988 (Japan Time)

MATSUSHITA ELECTRIC WORKS, LTD. mber 14, 1988



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Notice is hereby given that the Rate of Interest has been fixed at 10.5% and that the interest payable on the relevant Interest Payment Date May 18, 1989 against Coupon No. 6 in respect of US\$10,000 nominal of the Notes will be US\$527.92 and in respect of US\$250,000 nominal Notes will be US\$13,197.92

November 18, 1988, London

By: Officiank, N.A. (CSSI Dept.), Agent Bank

CITIBANCE



Siderúrgica Lázaro Cárdenas-Las Truchas, S.A.

U.S.\$65,000,000 Floating Rate Notes due 1989 in accordance with the provisions of the above Notes, notice is hereby given that for the six months from 16th November 1988 to 16th May 1989 the Notes will carry an interest rate of 91% per amount.

The interest psyable on each U.S.\$10,000 Note on the maturity date, 16th May 1989, against Coupon No 14 will be US\$465.07



The Outlook for Oil

London 5 & 6 December 1988

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Unitech to pay \$327m for US power supply group

UNITECH, the UK electronics compouents manufacturer and distributor, yesterday agreed to pay \$327m for Veeco Instruments, a larger US-based power supplies company which makes about half of its profits

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Unitech said the acquisition would create the world's leading independent manufacturer of power supplies - which are used to convert alternating current to direct current and protect against fluctuations in mains voltage – for equipment such as computers and telecommunications installations.

The combined group would

rank first in the fragmented US and European markets and in the top four in Japan, where Veeco's 78 per cent owned sub-sidiary NEMIC-Lambda KK is the leading maker of "standard catalogue" off-the-shelf power

supplies. Mr Peter Curry, Unitech's founder and chairman, said the

demand by customers for multinational sourcing of compo-nents. It also underlined his company's desire to shift resources into manufacturing from less profitable distribution activities.

Unitech is to finance the acquisition through a multi-option loan facility arranged by Lloyds Bank and through the disposal of its UK and contineutal European semiconductor and computer systems dis-tribution subsidiaries.

These sales are expected to raise at least £80m (\$144m) towards reducing a heavy post-acquisition debt burden. Vesco's instruments and auto-mation activities are also candidates for disposal, Mr Curry

The distribution business to be sold accounted for about half of Unitech's £217m sales in tha year to May 28, but a smaller proportion of group

profits fall at Royal

By Eric Short in London ROYAL Insurance, the UK

insurance group, yesterday announced a surprise 50 per cent drop in pre-tax profits at the nine month stage from £259m to £140m (\$252m). The fall stemmed from a \$200m strengthening of its US out-standing claims reserves.

The immediate market reaction was a 15p drop in share price to 362p.

The need to strengthen out-

of a £50m share issue in standing claims reserves is widespread in the US insurmarket price. The capital injecwhitespread in the US insurance industry and not a prob-lem specific to Royal.

The average claim payment is rising faster than expected and the number of claims is greater than anticipated.

But where most insurance tion anticipated a deal such as the one announced yesterday. In London, Unitech shares closed 9p lower at 212p, at which its £139m market capi-talisation is less than three

But where most insurance groups make quarterly out of current trading profits – the AIG group is paying \$600m a quarter – Royal reviews the position every five years with outside consultant actuaries. Royal should have been mak-ing payments in 1986 when US profits were very good.

The trading results from the US show that the market is in the grip of downturn in the insurance cycle with profits of £46.4m against £114.6m at the nine month stage and that trading will worsen in 1989. By making the paymeut in 1988, Royal has in the words of one analyst "pre-empted

some of the pain." The transfer has tended to mask the rest of Royal's results which show that apart from the US, business is good. This is particularly so in the

UK where pre-tax profits at the interim stage are up two-thirds from £63.7m to £107.6m on strong premium growth.

Business in Canada, Australia and the Netherlands has also improved significantly.

Market forecasts put full year pre-tax profits of between £220m-£240m, against £274m in 1987.

This decline looks acceptable against the 1989 profit £340m when other US-oriented composites could be showing much lower growth - a justification for taking immediate



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British research group takes over Marplan

By Philip Rawstorne MARPLAN, the UK market research company widely known for its political polls, has been bought by the pri-vately-owned Reflexions Group, another British research company.

iary of Interpublic, the US advertising and communications group, Marplan was later sold to Unilever which, in turn, sold it to Research International, part of the Ogilvy & Mather advertising group.

Mr Ian Hunt, chief executive of Research International, said yesterday that although Marpian had a good business base with a large range of regular and notable clients, its research strengths and interests lay outside RI's core busi-

The acquisition of Marplan, with a turnover of some £2m (\$3.6m) a year, will make the Reflexions Group, the second largest privately-owned research company in the UK.

GM completes disposal of UK truck operations

By Kevin Done, Motor Industry Correspondent, in London

GENERAL MOTORS, the US automotive group, has com-pleted the final stage of its dis-posal of its UK-based truck and medium van operations with the sale of its Luton design and engineering centre to the pri-vately-owned David J B Brown group of companies.

A year ago Mr Brown took over GM's previously heavily loss-making Bedford truck operations at Dunstable in a deal understood to be worth around £20m (\$36m) and formed AWD; now the largest privately-owned truck maker in West Europe. Mr Brown is planning to cre-

ate a new British automotive design and development consultancy from the GM commercial vehicle engineering busi-ness, to be known as Automotive Development Cen-

He said that the company would operate as an independent engineering, design and test facility separate from the AWD truck business.

The design operation would work chiefly for the automotive industry and would be "capable of working in entirely confidential circumstances to customer briefs" in all aspects of vehicle design from small cars to large trucks. Automotive design and engineering consultancy is a sector

pre-tax profits of £14.7m. In the

nine months to July 3, Veeco

reported income before tax and

minority interests of \$19.9m on

After disposals, the com-

bined group will rely ou power

supplies for 55 per cent of sales, electrical connectors for

28 per cent and control systems

for 17 per cent. Elektrowatt, the Swiss elec-

tric utility, has a 29.9 per cent

stake in Unitech, as the result

quarters that of its target. Uni-tech's \$26.50 bid has been rec-

ommended by Veeco directors.
Unitech is advised by Kleinwort Benson, Veeco by Bear
Stearns.

sales of \$189.6m.

that has grown rapidly in the UK in recent years led by com-panies such as International Automotive Design (IAD). Group Lotus, Ricardo and Hawtal Whiting. The Luton facilities cur-

rently employ some 127 engineering designers, stylists, and test and research engineers. and include four full-scale design studios, eugineering and modelling workshops, computer-aided design and testing equipment, prototype building workshops, test labo-ratory and a cold room with dynamometer capable of oper-ating at minus 40 degrees Cen-trigade.

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7, Lintheschergasse CH-8023 Zurich 1, Switzerland Telephane: (41) 1-219 7111 Telex: 814321 cbk ch Telefax: (41) 1-2197240

General Management: Harst Engel, Walfgang Perlwitz Commerzbank (Switzerland) Ltd. Geneva Branch

86, Rue du Rhône CH-1211 Geneva 3, Switzerland Telephane: (41) 22-288640 Telex: 427010 cbkg ch Telefax: (41) 22-288863 Management:

Jean-Pierre de Glutz

vities have been sold outside the United States of America and Japan. This e

NEW ISSUE

17th November, 1988



MORY INDUSTRIES INC.

U.S.\$50,000,000

51/2 per cent. Guaranteed Bonds Due 1992

Warrants

to subscribe for shares of common stock of Mory Industries Inc. Payment of principal and interest being unconditionally

and irrevocably guaranteed by The Sanwa Bank, Limited

Issue Price 100 per cent.

Nomura International Limited

Sanwa International Limited

Banque Indosuez

Baring Brothers & Co., Limited **Kleinwort Benson Limited**

Kyowa Finance International Limited

Morgan Grenfell Securities Limited

Okasan International (Europe) Limited

Sanyo International Limited **Tokai International Limited** Barclays de Zoete Wedd Limited Robert Fleming & Co. Limited

KOKUSAI Europe Limited

Merrill Lynch International & Co.

Morgan Stanley International Salomon Brothers International Limited

SBCI Swiss Bank Corporation Investment banking

Towa International Limited

TOYOCOM

TOYO COMMUNICATION EQUIPMENT CO., LTD. KANAGAWA, JAPAN

SFrs. 70,000,000

1/2% Convertible Notes 1988-1993



Lead Manager:

Banca della Svizzera Italiana

Co-Managers: Daiwa (Switzerland) Ltd. Sumitomo International Finance AG Bank of Tokyo (Schweiz) AG Nippon Credit (Schweiz) AG Sumitomo Trust Finance (Switzerland) Limited Yokohama Finanz (Schweiz) AG Banca del Gottardo Banca Unione di Credito Bank Leu Ltd Banque Paribas (Suisse) S.A. HandelsBank NatWest Lloyds Bank PLC Morgan Grenfell Securities S.A. Société Générale Swiss Volksbank

NEW ISSUE - This announcement appears as a matter of record only - September, 1988

Unigestion S.A.

INTERNATIONAL CAPITAL MARKETS

Turkey \$ straight well received

By Dominique Jackson

THE REPUBLIC of Turkey made its debut in the dollar made its debut in the dollar straight sector of the Eurobond market yesterday to an enthu-siastic reception, despite a lacklustre day on the second-ary markets with continued pressure on the dollar keeping most investors on the side-

Although primary market activity was generally limited, the Halifax Building Society made its second appearance in the Eurobond market so far

the Eurobond market so far this week with a successful Y30bn five-year deal.

Bankers Trust International was the lead manager on the 10-year Turkey issue. Although it marks the country's first dol-lar-denominated issue in the Euromarkets, it does have out-standing paper in the US domestic market. The borrower has also mado three recent D-Mark-denominated Eurobond issues, the latest of which was a DM300m seven-year bond at 6½ per cent and par via Dresdner Bank, launched late

last month. Turkey does not have a for-mal credit rating and many analysis noted that its track record on both short and lon-ger term borrowings has meant that it often has to pay extremely generous spreads and fairly large fees in order to access fresh funds. Some ana-

US DOLLARS

LIRE ECSC •

US DOLLAR

Republic of Turkey lssue increased: Great Western Bank

YEN Halitax B,Society◆

DANISH KRONER ASLK-CGER IFICO

CANADIAN DOLLARS

I isted are the latest international

SWISS FRANCS Chisan Co.**

lysts said Turkey was on a rough par with its neighbour, Greece, which carries an unsolicited rating of triple-B. Both are Mediterranean, agricultural-based economies where political stability is an important factor when assessing

Bearing the nature of the borrower's credit in mind, the lead manager elected to offer extremely generous tarms on the issue, which it said was largely targeted at retail investors in West Germany, where Turkey has a higher profile among investors following its recent deals and because of the strong cultural affinity strong cultural affinity between the two countries. The bond was sold in relatively small denominations of \$1,000 to aid this process.

The attractive 11% per cent cottoon obviously appealed to many investors in this bracket, while dealers reported that the issue had also been popular with institutions interested in using the paper for asset swap-ping. The initial yield margin on the bid side was 216 basis points over 10-year Treasury issues on a semi-annual basis, ues on a semi-annual basi an obvious attraction to investors buying paper on a spread

An additional feature which clearly helped to make the bonds more attractive, given

NEW INTERNATIONAL BOND ISSUES

(a)

64

10%

45

10¥

100

101%

1013

100%

100%

100%

**Private placement. Floating rate note. Final terms. a) Global FRN increased from \$250m, Euro tranche \$190m; US tranche: \$110m. First year & over 6m Libor, second & over 6m Libor, final year & below 6m Libor, b) Increased from C\$65m (which was increased from C\$50m earlier this week.

FT INTERNATIONAL BOND SERVICE

1991

1989

& Lelc. Bid 94 £.... alom 71. 93 £...

300

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120bn

300

| Second | S

the nature of the credit, was the put option at par after both three and six years offering additional investor protection. additional investor protection.

The lead manager has reportedly spent some time extensively preparing the market for this deal and identifying pock-

INTERNATIONAL BONDS

ets of potential demand. This work appeared to have paid off yesterday as the deal saw persistent and strong demand. Late in the day it was hid at a discount of % and offered at issue price compared with

discount of % and offered at issue price, compared with total 2 per cent fees.

IBJ International brought the Halifax Building Society to the Euroyen sector, where the letast crop of new conventional deals, including last week's issue for the Nordic Investment Bank via the same lead manager, have benefited from the extremely tight supply seen all year in the sector.

The issue follows a five-year

The issue follows a five-year Ecul25m deal via Ecu special-ist Banquo Paribas Capital Markets earlier this week, the first time that a UK building society has made an issue in the composite currency. Both form part of Halifax's current strategy to diversify the cur-rencies in which it raises

Merrill Lynch

14/12 San Paolo Bank

17/14 Sparekassen SDS

78/12 Banque Paribas

n/a

Credit Suisse

1%/14 IBJ Int.

funds, thereby improving its international profile and broadening its investor base.

The Euroyen issue at 5% per cent and 101% was deemed very fairly priced, offering a few basis point pick-up over the Halifax's outstanding fivewers. The per cent European Issue year 5 per cent Euroyen issue. its warm reception appeared to reflect the success of a recent roadshow held by the building. society in Japan. The lea manager said strong demand was detected in both the Far East and Europe and the deal was still trading comfortably within fees, bid at a discount of 1% at the end of the day, although it had traded at even

higher levels earlier on. By contrast, the Ecu-der nated deal was languishing outside the level of its total outside the level of its total-fees yesterday. Dealers said this reflected not merely a price difference in the terms of the two issues but more espe-cially the distinct nature of the investor groups at which each was aimed. More institutions tend to invest in Euroven and tend to invest in Euroyen and buyers of yen paper are more likely to be alert to the signifi-cance of the AA-/AA1 credit rating of this borrower.

Ecu bonds, on the other hand, are traditionally placed with retail investors, largely from the Continent, who may be slow to come into the deal and who are also still not entirely familiar with the credit in question. Further efforts by the building societ-ies, particularly the larger ones such as the Halifax to continue to tap the Euromarkets should help to redress these worries in the longer term.

Bank Leu completes placement

By Our Financial Staff

BANK LEU, the big Swiss bank, has completed a private placing of shares in a move which many bank industry observers interpret as an attempt to head of an unwel-

come takeover bid. The shares, which are reck-oned to have a market value of around SFr249m (\$172m), had been placed with existing and friendly shareholders, Bank Leu said yesterday. It said the placement had been with Adianvest, which is linked to the Adia employment

agency group, and with other major existing Bank Len Lombard, Odier, the Geneva private bank. 38,080 bearer shares and

52,880 of two types of registered share.
Mr Kurt Schilfknecht, Bank
Leu's chairman, was at some
pains to stress yesterday that
the placing was not a defen-

"Wo have always wanted to have a certain stability in the abarcholdings and to have sev-eral large shareholders," Mr Schittknecht said. "We did not want to be taken over some time in the future or to have uncertainty and rumours in the market."

Bank Leu shares have been very firm over the past couple of months, with the smaller SFr100 nominal registered shares particularly active.

Swiss group to help foreigners invest in drugs By William Dullforce

A SWISS holding company, Pharma Vision 2000, has been set up to place funds in the pharmaceuticals industry. It offers an opportunity for foreign institutional investors to buy registered shares in Swiss companies which they would normally not be able to acquire through the stock exchange.

exchange.

Registered in the canton of Glarus, Pharma Vision is under majority Swiss control but includes unnamed foreigners among the dezen initial shareholders.

ers among the dozen initial shareholders.

It has an initial fully paid up capital of SFr250m (\$173m) and available reserves of SFr300m. Capital is divided into 450,000 registered shares with a nominal value of SFr100 and 410,000 bearer shares of SFr500 nominal.

Pharma Vision will remain under majority Swiss control—and thereby be able to buy the registered stock of Swiss companies—but does not exclude new foreign shareholders, Mr Peter Hefti, its chairman, said yesterday.

The company has already acquired a portfolio with a current market value of just under SFr600m which includes 1,500 Roche bearer shares.

20,000 Sandoz registered shares and 70,000 Ciha-Geigy registered shares.

Mr Hefti said Pharma Vision was not interested in takeovers, would huy only minority stakes, and had no intention of moddling in the management of the companies in which it invested.

INTERNATIONAL CAPITAL MARKETS

Bumpy slipway for Prato lifeboat

Alan Friedman on the Italian bank's controversial rescue package

he town of Prato is a busy little textile centre about 20 minutes up the enough paid funds to hand motorway from Florence, with an industrious citizenry and numerous clothing and yarn businesses. Apart from a and possibly a further L300th carly next year, assuming and a brand new museum of contemporary art, Prato is a relatively undistinguished place. Like many other provin-cial market centres in Italy it boasts a Cassa di Risparmio, or savings bank, where most locals deposit their earnings.

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The state of the s

On Wednesday evening the Cassa di Risparmio di Prato – hit by more than a \$1hn of bad debts and a run on deposits by savers that saw the bank's deposit base shrink by 25 per cent — was saved from liquidacent — was saved from Induna-tion. Italy's Deposit Guarantee Fund, which was established last year with the memory of the 1982 crash of Banco Ambrosiano on everyone's mind, has thus embarked upon its firstever lifeboat operation, in this case with a commitment of

The rescue of Prato, however, is not without controversy. It has led to criticism of the Bank of Italy, whose origi-nal lifeboat plan fell away two days ago as several banks balked at putting up cash. It has raised questions about the mechanics of the new Deposit Guarantee Fund, an Italian version of America's Federal Deposit Insurance Corporation (FDIC), funded by pro-rated contributions from Italian

By Michael Marray in Hong Kong

form of illegal gambling, in a test case ruling which looks set to clear the way for hundreds

Finding himself being sued

EQUITY GROUPS

& SUB-SECTIONS

Figures in parentheses show number of stocks per section

1 CAPITAL 6000S (209)
2 Building Materials (28)
3 Contracting, Construction (38)
4 Electricals (11)

6 Mechanical Engineering (56) 8 Metals and Metal Forming (7)

22 Brewers and Oistiliers (21)
25 Food Manufacturing (21)
26 Food Retailing (16)
27 Health and Household (12)
31 Packaging & Paper (17)
32 Publishing & Printing (19)
34 Stores (34)
35 Textiles (16)
40 OTHER GROUPS (72)
41 Agencies (19)
42 Chemicals (22)

59 500 SHARE DIPEX (500)
61 FTNANICIAL GROUP (124)
62 Banics (8)
65 Insurance (Life) (8)
66 Insurance (Composite) (7)
67 Insurance (Brokers) (7)
68 Merchant Banics (1)
69 Property (52)
70 Other Financial (31)
71 Investment Trusts (77)
81 Milling Finance (2)
91 Oversess Traders (8)

91 Oversess Traders (8) 99 ALL-SHARE INDEX (731)

FT-SE 166 SHARE INDEX &

5 Electronics (30)

for HK\$537,000 (\$US\$68,846) by

HK ruling backs broker

In particular, the Deposit Guarantee Fund does not have over the L1,100bn needed to rescue Prato in one go. The fund is promising L800bn down

Finally, just to complicate the picture, there is a strong suggestion in banking circles that an investigation is underway into suspected fraud and embezzlement.

The Prato story, more than anything else, illustrates the difficulty of supervising Italian banks and institutionalising an Italian-style FDIC. Prato does not have the international implications of an Ambrosiano affair, but it is a cautionary tale for the Italian banking sys-

The Bank of Italy has sent inspectors into Prato three times since 1986. In the spring of 1987, clearly concerned, the central bank forced the replacement of top management. Last January, with bad debts piling up as losses hit the local textile industry, the central bank part and the ce tral bank put pressure on other local savings banks to inject L200bn of fresh capital into

Prato. Two months ago, with the run on deposits worsening, the central bank took a more drastic step and sent in commissioners to take over the run-ning of Prato. At the same time the Guarantee Fund stumped up L200bn of its L1,000bn capttal to bolster Prato. In recent weeks Mr Fran-cesco Bignardi, a conservative 68-year-old banker who runs Credito Romagnolo, a private



Carlo Azeglio Clampi: backed original rescue proposal

hard in his capacity as president of the Guarantee Fund to mount the rescue. The plan originally favoured by Mr Bignardi and Mr Carlo Azeglio Ciampi, governor of the Bank of Italy, was for the Guarantee Fund to put up 1650bn, with a further 1350bn coming from other Tuscan savings hanks other Tuscan savings banks and the final L100bn from a

pool of six big national banks led by Banca Nazionale dei Lavoro (BNL), Italy's biggest state bank.

Mr Nerio Nesi, BNL's chairman, has been among the most outspoken critics of the lifeboat plan, and together with other bankers he has balked at putting in money "beyond our contribution to the Guarantee Fund." Mr Nesi says he is "enormously perplexed" about the Prato rescue and says specifically that he has doubts about intervention which effectively makes the fund the majority shareholder of Prato.

The reluctance of BNL and others to join the lifehoat directly has resulted in the Guarantee Fund taking on the entire burden. This reluctance is reminiscent of the way sev-eral French banks refused to join a lifeboat last month for the troubled Al Saudi Banque, which was eventually recapi-talised by a group of commer-cial and financial creditors.

A lack of full and detailed information about Prato means it is premature to cast blame upon the central bank or the fund's original rescue plan. What is being pointed out by the central bank and Mr Bignardi is that Prato is a seminal test case for the Italian banking system. Its degree of success in coming weeks will thus
provide proof that six years
after Ambrosiano a system of
collective responsibility can be
invented and made to work.

By George Graham in Paris

FRANCE'S MAIN financial futures market, the Matif, has announced plans to introduce local floor traders dealing on their own account from the

beginning of next year.

The locals will have to be

Tse Nov 15

the market, whose principal contract is based on 10-year French Treasury bonds.
At the same time, the com-

peting private futures market, OMF, announced the creation of a new European-style option on its stock index future -exercisable only at maturity, and not throughout its life like an American-style option, to to post a personal deposit of only FFr100,000 (around mutual fund managers – as \$17,000).

It is hoped that the locals well as a new futures contract based on five-year Treasury bills.

Citicorp to streamline Scrimgeour Vickers

By David Lascelles, Banking Editor

LOW LEVELS of international dealing volume have forced Citicorp to rationalise its international Asian equities

The New York-based bank-ing group announced yester-day that it will cease crossborder selling of Asian equi-ties from the Far East into London and New York. In Europe, this business will in future be integrated into

the existing UK and European

business, and in New York it will be reduced and consoliwill be reduced and consolidated within Lynch Jones and Ryan, Citicorp's US brokerage.

The changes will result in a loss of 38 jobs in Europe and 37 in New York. Citicorp will try to redeploy affected staff.

The group said yesterday:

This rationalisation is due to the lower levels of activity in "This rationalisation is due to the lower levels of activity in the international equities markets. Citicorp remains committed to building a strong and profitable equities business."

The cut affects chiefly the business of Vickers da Costa, the brokerage specialising in the Far Rast which Citicorp acquired in 1986. The firm's name was later changed to Citicorp Scrimgeour Vickers

Citicorp Scrimgeour Vickers International. Bonds were also undermined German equities index warrants

US TREASURY

GERMANY

US TREASURY bonds once tion were announced. it was not a bad sale, but again tracked the dollar, stabi-lising yesterday morning as the US currency appeared to respond to co-ordinated central there was apparently some optimism about aggressive bidding just hefore the auction that did not materialise.

back can be problematic.

Trading for most of the day was dull, with activity limited

to portfolio adjustments as dealers awaited results of the

US Treasury's auction of new

30-year bonds. The reception for the bonds is likley to set the tone for both Wall Street

bonds and the gilts market.

Also, key UK data is due

Price Change Yield ago ago

Technical Date/ATLAS Price Sources

LONDON TRADED OPTIONS

100-28 -16/32 9.11 8.92 99-18 -21/32 9.17 8.99

to stabilise US Treasuries

Dollar intervention fails

bank support and then slump-The market now faces more ing again as selling pressure on the dollar resumed. supply with a \$9bn auction of two-year notes on November 22 In late trading, prices were quoted as much as % point lower at the long end of the GOVERNMENT

BONDS

bond rose to 9.16 per cent. Yesterday's intervention was and \$7.5bn of five-year notes on the first time the central banks have given a show of strength November 23. Some talk about a higher disduring the dollar's decline this count rate has begun to sur-face and the rise in short-term interest rates in the last three autumn although one US economist still described the effort as half hearted. The participa-tion of the Bundeshank was days now seems to factor in a Fed tightening. temporarily effective as the West German central bank has not been seen in the market supporting the dollar for some

By Janet Bush in New York and Norma Cohen in London

UK GOVERNMENT hond prices closed lower with index-linked issues - the worst hit The dollar took some time to respond to the central bank activity but finally started to rally as the US Federal Reserve was reportedly intervening repeatedly during the New York session sector - giving up nearly a half-point. Dealers noted early huying in conventional issues from accounts eager to cash in on the drop in prices on Wednesday. But there is wide-York session. However, it again turned spread market reluctance to part with stock, since buying it

BENCHMARK GOVERNMENT BONDS

13.500 9/92 109-18 -2/32 10.42 10.27 8,750 9/97 93-13 -1/32 9.89 8.71 9.000 10/08 98-30 +2/32 8.11 8.03

No 105 5.000 12/97 102.2978 -0.381 4.86 4.57 4.76 No 2 5.700 3/07 107.5210 -0.522 4.92 4.89 5.06

FRANCE BTAN 8.000 10/93 97,7052 - 8.58 8.52 8.55 OAT 9.500 5/98 104.0250 +0,125 8.84 8.80 8.87

CANADA* 10.290 12/98 100.6250 0.000 10,15 10.09 9.74
NETHERLANDS 8.7500 10/98 102.4200 -0,130 6.48 6.41 8.32

AUSTRALIA 12.500 1/98 102,4085 -0.362 12.05 11.93 11.90

London closing, 'denotes New York closing Yields: Local market standard Prices: US, UK in 32nds., others in decimal

8.750 8/98 102.5000 -0.400 6.42 6.37 6.41

lower in afternoon trading to be quoted in late husiness at Y122.15 compared with an earlier high of Y123.10 and at DM1.7230 from DM1.7375 ear-

yield curve and the yield on

the Treasury's benchmark long

yesterday by figures showing a much larger than expected 7.2 per cent jump in housing starts in September and, in the afternoon, prices slipped after the results of the 30-year bond auc-

9.250 8/98 9.125 5/1S

today, including the retail price index for October, and dealers were reluctant to adopt fresh positions. In particular, the markets are awaiting the bank and huilding society lend-ing data for October, expected to be lower than September's £7.7bn. But if lending does not show signs of moderating - as it should with current high

interest rates - the markets could give up more ground.

> FRENCH government hond prices closed unchanged. although slippage for the franc prompted all sorts of speculation about imminent interest rate hikes to defend it. The French franc slipped to just above its floor against the D-Mark within the EMS of FFr3.43. As a result, there was widespread speculation that the Bank of France would raise its 7% per cent intervention rate at its securities repurchase tender in early afternoon. It left the rate unchanged and added nearly FFr5ihn to the money markets, replacing about FFr5ihn in materials. maturing securities, suggesting that it is willing to meet nearly all the market's need for

liquidity.

Among longer dated issues the 8½ per cent Ohligations Assimelees du Tresors (OATs) due 1997 were unchanged at a yield of 8.70 per cent, aided hy some encouraging data showing inflation for September at a year-on-year rate of about 3 per cent. Dealers said that any rise in short term rates will be seen as a temporary phenomenon aimed at defending the currency and that longer rates are unlikely to move with them.

IN WEST Germany, govern-ment bond prices closed five to 10 basis points easier after having opened 20 to 30 hasis points helow Tuesday's levels. On Wednesday, government bond markets were closed for a national boliday.

Dealers said prices of hunds had edged down, in line with prices of US Treasuries, in light turnover.

Matif plans 'local' floor

Year ago (approx)

Mon Nov 14

A HIGH COURT judge in Hong Kong yesterday ruled that trading in Hang Seng Index Futures Contracts was not a trading activities were con-trary to the 1710 Gaming Act. an obscure law which still applies in Hong Kong, where horse racing provides the only

of actions to recover debts incurred by investors in the wake of last year's stock market crash.

the application. Some HK\$1.8bn was needed abroker, Richardson Green to bail out the Futures shields of Canada, Mr Keung Exchange after the October Chak-kiu, a local vegetable 1987 stock market crash.

FT-ACTUARIES SHARE INDICES

These indices are the joint compliation of the Financial Times,

Day's Change %

1825.24 1579.13

431.84 508.26 281.08 1355.52 1062.12 1140.55

957.27 1831.78 1843.81 1422.47

548.54 3438.91 732.48 583.49 907.42

1069.59 1038.55 1250.86

972.68

Thursday November 17 1988

Est. Gross Est. Earnlogs Div P/E sd adj. 1988 (Act at (25%)

| Change | Chilar | Chet at | Chet | Lo date | Ro. | R

| Index | Day's | Day's | Day's | Nov | Nov | Nov | Nov | Year | No. | Change | High to | Low (b) | 16 | 15 | 14 | 11 | 10 | ago | ... | 1823.6 | +16.3 | 1824.1 | 1802.2 | 1807.3 | 1802.3 | 1794.3 | 1802.7 | 1826.2 | 1639.1

sponsored by a corporate mem-ber of the Matif and clear their transactions through that member, but will have

By Dominique Jackson DEUTSCHE Bank (Suisse) and Bankers Trust in Zurich are joint lead managers on an

issue of warrants on the Frankfurter Allgemeine Zei-tung equity market index. The warrants have a maturity of around three years and entitle the investor to purchase call and put warrants on the FAZ index, which is the most popu-lar share index of the German exchanges and is calculated daily from the spot rates of 100 shares quoted on the Frankfurt Stock Exchange.

The lead managers said these warrants represent the first options on the German stock market as a whole.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Funds Corporations, Dominion and Foreign Bonds Addustrials Financial and Properties Plantations Wines Others	366 118 29 25 25 22	103 20 356 140 25 0 66 138	26 854 409 50 11 98 84
Totals	568	848	1,539

	LONDON	RECENT	ISSUES
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FIXED INTEREST STOCKS									
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E.	100	Date	High	Low	300	£ .			
100p 100p 100.3p	F.P.	:	960 100% 100%	93p 100p	AMEC New 61-p (Net) Cur Cv Rd P1 50p Arlington Sec. 91-pc Cur, Rd. P1, 2006	93p 100p	-3 -1		
100.89			10312	100150 100170	Blackwood Hodge 9pc Cm, P7, £1 British Sogar New 10 t pc Deb, 2013 Coloroff Grp 9pc Cm Rd Prf 2005 10p	100120	-		
197.34	5.0 530	28/10	靈	躁	Ests & Gen 6pt (Net) Cm Or Rd P7 £1 Grand Met. 5.75pt Or. Uns. Ln. 1989 Land Securities 10oc 1st Mto. Deb	號	+5		
100p	F.P.		98a 100	97	Mecca Leisure Grp. 7.25p Cr. Pf, 20p	970	-4,		
\$100p	FP.	20/1	107p	1060 99	Paridield Grp. Con Rd P1 2010/13 E1 #Quarto Grp Inc. 8% pc (Met) Cu Con P1 ISS8 Group 10% pc Le. 2008	96p 107p 994			
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RIGHTS OFFERS										
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UK COMPANY NEWS

GPT helps Plessey advance 10% to £75m

By Terry Dodsworth

THE PLESSEY Company, the UK electronics group which received a £1.7bn takeover bid from General Electric Com-pany and Siemens earlier this week, yesterday announced a 10 per cent rise in profits on a sales increase of 15 per cent for the half year to September 30.

The figures, towards the lower end of City expectations, included the first six months' results from GPT, the joint

telecommunications company set up with GEC earlier this

its amounted to £75m against 268.2m in 1987, with earnings per share rising to 6.37p from 6.03p. Turnover jumped to £692.6m, of which £247.6m was attributable to GPT, compared to £603.4m in the same period of last year. The board lifted the interim dividend 10 per cent to 2.621p. Sir John Clark, Plessey's

chairman, said that the results confirmed his view that the company was back oo a growth path, although a great deal of integration work remained to be done on the company's Following a contribution of £20.4m from Plessey's 50 per cent stake in GPT, pre-tax prof-not expect some of these bene-

fits to flow through before 1989/90," he said. Plessey's shares, which rose by 48%p in the wake of the bid, fell back by 2½p yesterday to 221½p, 3½p below the 225p-ashare cash offer from the GEC-

Siemens consortium. Analysts generally attri-buted the decline to a combination of uncertainties over wbether the offer would be referred to the Mooopolies and Mergers Commission, and dis-appointment that Plessey had not met the more bullish City

GPT and Plessey's micro-

two strongest performers among the group's five operat-ing divisions. At GPT, operating profits leapt by 51 per cent to £21.7m (£14.4m), while sales rose to £247.6m (£231.8m). Profits in the micro-electron-

ics division were up by 46 per cent to £7m (£4.8m), while sales inmped to £96.9m (£68.6m).
These figures, however, included the results of the Ferranti Semiconductor division acquired about a year ago.
The defence business, Plessey's largest single division, showed only a marginal increase in operating profits at £22.5m (£21.3m), despite a rise

in turnover to £248.9m (£214.4m). Aerospace operating profits rose to £10.2m (£9.2m), with turnover np to £60.4m (£54.6m), while the computing services division saw profits rise to £8.7m (£7.2m) on a sales. rise to £3.7m (£7.2m) on a sales increase to £48.3m (£32m). Despite a substantial growth

in the Plessey order book, up to £2bn (£1.44hn), analysts were largely sceptical about the group's ability to meet earlier City forecasts of pre-tax profits of about £200m for the year. Some forecasts are now being scaled back to about £195m, which would put the shares on a p/e of just over 13.

Tough trading in second half holds Burton rise to £211.7m

FURTHER evidence of difficult trading conditions in retailing came yesterday from Burton, which reported results for the year to end August. Group sales rose by 19 per cent, from £1.34hn to £1.6hn, but growth

£1.34m to £1.6m, but growth in profits was less strong, up 15 per cent from £183.4m to £211.7m. The shares fell 7p to 190p on the news.

A final dividend of 6p (5.2p) is proposed, making a total for the year of 8.4p (7.2p).

Sir Ralph Haipern, chairman, said retailing conditions were tough in the second half of the year, and predicted more difficult times to come.

Mr Michael Wood, finance director, said turnover from the retailing businesses was 20

Novel solution to convertible interest

BURTON showed other issuers of convertible bonds with put options a way to avoid providing for the interest which would be payable if the put is exercised. It has changed the terms of its £110m convertible

Messey ... Redfeam .

600 Group

been a squeeze on margins, particularly in the second half when Burton had to mark down stocks to clear them. Trading margins fell from 12.6 Trading margins fell from 12.5 per cent to 12.1 per cent.

Sir Ralph said that Debenhams, acquired in 1985, had increased sales by 28 per cent and profits by marginally more than the group average.

Good performances came from the Top Man, Principles for Men, Champion (sportswear), Derothy Perkins (womenswear) and Evans (womenswear) and Evans (womenswear) and Evans (womenswear).

at a price of 136.5 per cent of the par value in August 1992, if they have not converted the bonds into shares by then.

The conversion price is 315p

and with Burton's shares lan-

guishing at 190p, down 7p yes-

terday, conversion does not

fell 11 per cent, despite a rise in sales. Sir Ralph said the number of 15 to 19-year-old customers had declined and Top Shop would be repositioned to capture the market from 20 to 30-year-olds. Harvey Nichols had been disrupted by its modernisation programme.

pedi

had been disrupted by its mod-ernisation programme.

Mr Wood said higher interest rates squeezed financial ser-vices margins, trading profits rose only 6 per cent to £34,3in. Burton's property develop-ment and trading activities con-tributed £14,2m to trading prof-Sir Halph Halpern, chairman, said retailing conditions enswear) and Evans (womenswear tough in the second half of the year, and predicted more difficult times to come.

Mr Michael Wood, finance director, said turnover from the retailing businesses was 20 per cent up at £1.5bn, while trading profits were 15 per cent higher at £180.7m. There had wear). Dorothy Perkins (womenswear) and Evans (womenswear) and Evans (womenswear) at Evan Wood said debt had risen dur-ing the year from £222m to £275m and gearing had edged

Gradually prodding a slumbering giant into action Terry Dodsworth profiles Siemens and charts the way it is preparing itself for 1992

[EMENS is one of West becoming more aggressive, less Germany's most respect-able blue-chip companies. as solid as a bank, and almost as predictable. Indeed in Germany, it is often jokingly accused of actually being a bank, a reference to its cash hoard of almost £7bn, and its aversion to spending any of it. So its collaborative bid with the General Electric Company for Plessey reveals a new streak of adventurousness.

This is not to say that Siemens does not play the acquisition game. It does. But its purchases are generally small, and when they are larger they are normally agreed. It is not the sort of company to expose itself to the burly burly of a bostile takeover battle in the full glare of City publicity.
The fact that the company

has decided to pitch into the UK acquisitions scene there-fore underscores two points. First of all, large-scale takeovers, however messy they might be, are now a key ele-meot in expanding rapidly in the overcrowded European telecommunications market the sector at which Siemens seems to be mainly aiming in the Plessey hid. The option of steady organic growth is disappearing for the larger compa-nies in the region. For them, the pressure is on to move quickly to establish strong market positions as the trade barriers come down in 1992.

switch of direction. But in the 1980s, since the arrival of Mr Karlheinz Kaske as chief executive in 1981, the group has taken two crucial initiatives which will mark its future for better or worse throughout the rest of this century.

• in the electronics field, the

company has taken a hig finan-cial gamble on an attempt to move into the memory chip This is the area of semicon-

ductor manufacturing which the Japanese electronics industry has come to dominate in the last 10 years, driving out most of the main American competitors in the process. Mr Kaske, however, decided to back the drive into memories on the grounds that the production technology for these chips was a critical ele-ment in the ability to make other kinds of more complex

semiconductors. He has pushed Siemens steadily towards an increasing interest in electronics, developing an integrated structure in which the group is able to supply the components for other activities, such as factory automation controls or car electronics, where semiconductors are an integral and important part of the end product. On the management side, Mr Kaske is now attempting to

reorganisation Siemens has introverted and steadily more flexible in the way that it does seen in decades. things. This evolution is a slow one, unmarked by any sudden

In common with many West German companies. Siemens is run on highly bureaucratic lines. At the top of the company there is a large, 33-strong executive board. Mr Kaske heads this as a sort of primus inter pares, but decisions are essentially collective. Because of the size of this executive committee. they tend to emerge agonisingly slowly. A constant theme of Mr Kaske's period in office has been the need to react more

ditions more flexibly and to bring new products to the mar-ket more swiftly. n an attempt to tackle these issues, the McKinsey management consulting company was brought into Sie-

mens last year. Since then, the company has developed a new organisation structure, which is now being introduced. In broad terms, this is designed to break up the group's seven main operating divisions into 18 smaller, and more focused enterprises. while pushing a large part of the central administrative divisions out into the operating

organisations. Thus a large part of the finance, marketing, personnel and research and development activities are being shunted out of the central headquarters

down to around 10 individuals. fost of these will be executives without direct day-to-day divisional operating responsibilities. The aim is to reduce the conflict of interest that has existed between the different divisions with their large representation of operating management on the present execu-tive board. Instead, the new central committee is intended

to be able to adopt a more strategic view of the future. While these changes have begun, they are moving slowly. Indeed, there is a great deal of scepticism in the financial quickly. He wants the company to respond to market concommunity that Siemens, with its huge 350,000-strong workforce, can ever bring itself to move with the speed that char-acterises many of its US and Japanese competitors. But crit-

ics and supporters alike agree that change is vital. One example is in the telecommunications field, where Siemens is one of the world top tbree or four anppliers. Its prices tend to be higher than those of most of its competi-tors, and even the Bundespost, the faithful customer oo which Siemens' strength in this field has been built, has recently begun to complain vigorously about its failure to deliver com-

This is precisely the sort of shows that Siemens is Itself Mr Kaske is now attempting to changing. The company is push through the most radical tive board is being trimmed growing, competitive market place which Mr Kaske believes

petitively-priced products on time in the fast-developing

field of mobile communica-

Siemens has to conquer to ensure its future.

One point that Siemens has in its favour in this process is its size and potential for improvement. With its large cash balances it can carry the big investment in reorganisation and research and develop-ment on which it has embarked And it has a collection of soundly-based and largely cash-generative husi-

n factory controls, for example it vies with Hone-ywell of the US for world leadership, a position which is helped by the healthy demand for production line equipment in West Germany. The group's medical electronics company is reckoned to be second only to that of General Electric of the US, and in power engineering it dominates the German scene. It is also one of the leading indigenous European computer soppliers, a position which is again helped by its position in West Germany.

Yet despite all these strengths, Siemens, like all the other European giants that have grown fat on protected markets, is now under the pressure of time. The one thing it cannot control is the process of market integration launched by the European Commission.

It has to react now - and that is what it has done in its uncharacteristically aggressive

move into the British market.

issue to make early redemp-tion at the holders choice less likely, writes Maggie Urry. Holders of Burton's 43, per cent convertible, dated 2001 issued in February, 1987, are

tion at the holders choice less likely, writes Maggie Urry. Holders of Burton's 4%, per cent convertible, dated 2001. issued in February 1987, are entitled to demand redemption make sense. Thus Burton would have had to make a provision against its profits for the redemption premium spread over the intervening years.								
DIVID	ENDS	ANNO	UNCE	D .				
	Current payment		Corres - ponding dividend	for year	Total last year			
BAAint Beachemint British Telecomint Burtonin	3.5 6.32 4.25	Feb 13 Feb 17	3 5.6 3.75 5.2	8.4	7.25 14.3 9.5 7.2			
C'bridge Instrumint Capital Radiofin	0.24 7	Jan 20	.0.22	10	0.77 6 6.25			

2.46 1.25 1.31 4.7 Dividends shown pence per share net except where otherwise stated. "Equivalent etter allowing for scrip issue, 10n capital increased by rights and/or acquisition issues. \$USM stock, \$SUnquoted stock, \$Third market, \$Carries acrip option. \$Second interim. \$Total to date, \$To

Now Burton is giving bon-dholders an extra chance to redeem the bonds, in August 1997, at a price of 190.65 per cent of par value, giving a yield to redemption at the same rate as to the 1992 put.
In so doing Burton is encouraging holders to keep the bonds until 1997, giving the shares a further five years to reach a price where conversion becomes sensible. Burton can force holders to convert if

the share price reaches 410p.

By reducing the probability

of a forced redemption in 1992, Burton does not need to pro-vide for the possible payment. It is also taking powers to increase the conpon on the bonds and to resell any bonds which are put in 1992.

Some other companies which have such bonds outstanding have provided for the interest which may become due – such as Next, Ratners, Storehouse and Argyll. Tesco did not make such a provision in its recent interim figures. because its share price was not as far adrift from the conversion price. Ratners said yester-day that it was looking at Burton's solution and at others.

The trustee to the hond issne, Law Dehenture, has approved the changes, which do not detruct from bondholders rights. S. G. Warburg, the merchant bank, devised the

new terms.

THE BURTON GROUP PLC

1988 ANNUAL RESULTS

The Burton Group is pleased to announce the 8th successive annual increase in profits, earnings per share and dividends.

- TURNOVER UP 19% TO £1.6 BILLION
- PROFITS UP 15% TO £211.7M
- **EARNINGS PER SHARE UP 16%**
- **DIVIDEND UP 17%**
- CAPITAL EXPENDITURE UP 28% TO £188M

UK COMPANY NEWS

600 Group tops £4m to beat estimates

By Clare Pearson

THE 600 GROUP, restructured machine tool company, yesterday beat analysts' expecta-tions with results for the six months to end-September showing pre-tax profits up from £1.45m to £4.32m. The property surplus of £673,000 (£211,000) and trad-

ing profits of £3.51m (£1.85m) both came out better than the City had anticipated.

The company amounced a 5 per cent increase in the interim dividend to 2.46p and said there were sufficient grounds to believe the improved trading performance would continue, despite eco-nomic uncertainties.

Mr Noel Davies, chief executive, said order books for machine tools were at the best levels seen for some years. At the same time, the company was now much better placed to deal with any downturn in demand because it was sub-

demand occause it was suicontracting out more of its
manufacturing work, and continuing to diversify.

All three divisions — UK
manufacturing, UK trading
and overseas — grew in terms
of turnover and profit. The
best margin improvements best margin improvements were seen in the overseas operation, where buoyant demand for machine tools, particularly in the US, was currently run-ning ahead of supply. Ealing Electro-Optics, the

optical equipment group bought in the summer, was performing up to expectations, and made a one-month contribution of about £100,000.

Group turnover amounted to 668m (£59m). Tax took £1.03m (£31,000) and earnings per share came out at 6.9p (3.2p).

The recovery story at 600 Group started rather later than many of the others in the UK manufacturing sector and evidently has further to run, since its British machine making constitute constitutes to be since its British machine-mar-ing capacity continues to be scaled down and upgraded. Meanwhile, the pruning pro-cess should be providing the useful side-effect of property gains at least up to the end of next year, as sales from the relocation of the Colchester factory come through. How-ever, the shares already look ever, the shares already look fully-valued on a prospective p/e of about 9.5 assuming the company makes £8.5m, and the increase in the dividend to provide a yield of about seven per cent only puts them back in the running with other 105p....

BT boosted by UK postal strike

A STRONG rise in the volume of both domestic and international phone calls, stimulated by the UK postal strike, helped British Telecom achieve a 10.9 per cent increase in pre-tax profits for the three months to the end of September. Pre-tax profits for the second

quarter rose to £629m, taking the cumulative total for the first half to £1.24bn. Most amalysts had been expecting a result in the 2510-2615m range, and the shares were duly marked up 7p to 254p.

Earnings per share advanced by 15.4 per cent to 6.7p. At 4.25p per share, the interim dividend was 13.3 per cent higher than the payout in the first half of last year.

BT's volume of income from inland calls showed a year-on-year increase of 10 per cent, while revenue from interna-

John D Wood

tional calls rose by 15 per cent. The number of business and residential lines grew by 9.3 and 3.4 per cent respectively.

Mr Graeme Odgers, group managing director, explained that September's postal strike delayed the despatch of bills to

customers and the collection of receipts. As a result, trade debtors surged and the group's net cash flow from operations fall by £230m to £31m. Nevertheless, the net impact of the strike on earnings was posi-

The group's total sales over the second quarter showed an increase of 9.9 per cent to £2.78bn; over the first half as a whole, sales grew 10.2 per cent to £5.41bn. Other sales and services, which include the 60 per cent-owned Cellinet operation and the Yellow Pages directo-ries, grew 13 per cent to 2613m.

than the rate of increase in operating profits. Capital expenditure absorbed

£549m over the three months. totalling 1.24bn over the half Mr Odgers refused to give his views on the GEC/Siemens

No one set of figures from a company as large as British Telecom will ever set the market alight. Nevertheless, yes-terday's second quarter results provide more evidence that the giant company is capable of generating strong growth in earnings and revenue, despite a freeze in the prices for the bulk of its UK services which dates back to November 1986

Net operating costs grew at and will last at least until 10.2 per cent, 0.5 per cent less August next year. The rate of August next year. The rate of increase in revenue from both domestic and international calls will slacken over the full year, but that in itself is no reason why the company should not match the market in terms of earnings growth over the next five years. The bid for a Plessey, a major BT

shares still sit on a sub-market prospective multiple of around 9%, assuming pre-tax profits of \$2.500 in the full year. This reflects fear about increased competition and a squeeze on margins after next summer's move to a less generous pricing formula, and yesterday's figures can be seen only as one more milestone on the road to BT's rerating as something other than a militar to other than a ntility. In the meantime, the shares look stractive, yielding a prospec-

Young checked by bad summer

YOUNG & Co's Brewery, London brewer, reports pre-tax profits of £2.42m for the six months to September 30, an

increase of 9.4 per cent on the previous year's £2.23m.

Earnings per share were 12.19p, compared with 11.14p, and the interim dividend is 4.7p per share, against 4.5p. Turnover was £23.43m

(£22.48m) with trading profits at £2.42m (£2.28m). Property disposals, less investment write-offs, contributed £346,000

(£148,000).
Young, the products of which include Young's bitter and Ram Rod ale, said a poor summer had caused a 4.2 per cent drop in beer sales and

Measures taken by the board, including re-organising the free trade sales, were starting to show improve-

The group is seeking to develop hotels at several of its pub sites and planning permission has been obtained for the first, a 69 bedroom hotel at S. & W. BERISFORD PLC

arranged for its wholly owned subsidiary



to issue

£75,000,000

10¾ per cent Redeemable Debenture Stock 2013

at an Issue Price of £102.4833 per cent

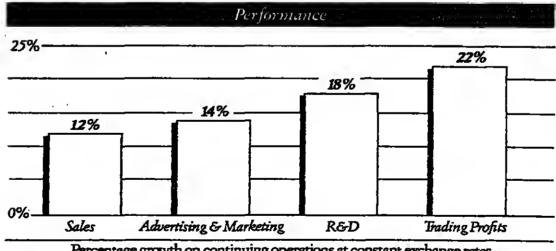
The Issue was underwritten and placed by

BARCLAYS de ZOETE WEDD

rogress

Dividends per share		6.3 pence	up 12.5%	
Earnings per share		1751 pence	ир 17.5%	
Pre-tax profits	-	£216.8 million	ир 15.6%	
	Results for	r the six months ended Septembe	7 1988	

Profits rose in all business sectors, and margins increased. At the same time investment in research and development and marketing grew.



Percentage growth on continuing operations at constant exchange rates

Our prescription medicines made sales advances, and our newest introductions - for skin infections, arthritis and heart attacks – are being well received.

Over the counter medicines recorded higher market shares for many products: the U.S. for example recorded the strongest ever brand position for Turns antacid, which has recently been extended with a liquid formulation.

Profits from toiletries, drinks and other consumer products were ahead, and cosmetics recorded substantial profit improvement. Sales of U.K. drinks grew 22% and the U.S. had higher sales following the introduction of new tartar-control Aquafresh toothpaste.

We have a more clearly defined strategy – concentrating on health and personal care, and a new management structure including top professionals in research, product development, marketing and finance, all of whom are committed to continuing Beecham's growth.

Quality products and brands. Innovative research. Imaginative marketing. Committed employees.

Beecham Group p.l.c.

The Right Prescription for Success.

For a copy of the Interim Report please write to: The Corporate Communications Director, Beecham House, Brentford, Middlesex, TW8 9BD.

suffers substantial decline By Andrew Hill

A DEARTH of well-heeled buyers and sellers of London homes has hit first-half profits at John D. Wood & Co, the upmarket residential estate

Wood's shares fell 15 per cent yesterday after the com-pany warned that profits for the six months to October 31 would be more than halved to about \$430,000, compared with £1.02m in the equivalent

Mr George Pope, joint chair-man and finance director, said the price of quality London property continued to rise, but homeowners had become cautions, especially in the second quarter of the financial year. "I know that if we had some

good things to sell at the moment we could sell them. said Mr Pope. Wood, which said that its agricultural and country prop-erty divisions were increasing sales, added that full-year profits would not match the 1987-88 figure of £1.46m before tax,

although trading conditions might recover.

Mr Pope said the group, which came to the USM in Feb. ruary 1987, had borne the cost of opening a new headquarters in London's Correct in the first half. It had also had to maintain heavy promotional spending on advertisements in such publications as Country

Life and the Financial Times. The shares fell from 123p to

Wembley forges US links

leigh, property group, yester-day announced that it was taking a 20 per cent stake in United Tote, a US-based computerised wagering equipment

The stake is being acquired operate racetracks in the US, by Wembley Inc. a wholly-wembley will have 60 per cent owned subsidiary, through a of UTM, and UT the remainder.

WEMBLEY, the sports stadium ing will amount to 418,000 proprietor which recently had shares, which wembley abortive talks with Mount- will acquire at \$16 apieca. In addition to the direct

stake, Wembley and UT are forming a joint venture com-pany, United Track Manage-ment, which will acquire and \$6.7m (£3.72m) private place—Wembley's initial invent of UT shares. The hold—will be about \$300,000.

Wardle increases bid pressure

By Clare Pearson

equipment company, yesterday said he would now "stop pull-ing the punches" in the £85m bid for Armstrong Equipment. Wardle expressed disappointment that Armstrong had issued a smart rejection of the offer announced on Wednes-

MR BRIAN TAYLOR, chief executive of Wardle Storeys, plastic sheeting and survival equipment company, yesterday said he would now "stop pull-record is," Mr Taylor

said. The offer of three Wardle shares and 640p in cash for every 16 of Armstrong's yesterday valued the shares at 160p. They closed up 1p at 169p.

Redfearn rises to £5.26m and attacks PLM's offer By Nikki Tait

REDFEARN, the UK's third Rossendale, and is providing largest glass container producer which is currently lighting a \$54.6m cash offer from the Swedish PLM group, yea-terday unveiled a 29 per cent increase in pre-tax profits to \$5.26m in the 53 weeks to Octo-

The figures were disclosed in the figures were discussed in the British company's defence document, which argued that the offer represented an attempt to "buy the company on the cheap".

During the year, Redfearn argued that the multiple offered by PLM compares unfactions of the cheap of

(£70.24m), partially reflecting the acquisition of Flexpack in the summer of 1987.

On the rigid containers side, operating profits were up to 25.82m (£153m), although Red-fearn said there was a £350,000 loss in PET, where "vigorous action" was being taken. Flexible packaging, which made a small loss in the first half, contributed £815,000 in the year overall, compared with the £178,000 for the two months

for costs of more than \$500,000 and asset write-downs of

At the earnings per share level, the figure is helped by the low 7 per cent tax charge, but there is still a small drop to 48.88p (49.69p). The final dividend goes up sharply to 11p, after an unchanged interim, to

ples offered in the UK glass industry recently, and that since PLM is acquiring a "European Community bridgehead" should pay a significant

Last night, SG Warburg, PLM's adviser, said that it saw nothing in the document which was not expected in the mar-ket, and added that sharehold-ers could be forgiven for think-ing that the dividend increase was defensive.

post-acquisition last time. Shares in Redfearn added 1p.
The company is closing a to 532p yesterday, still below
Flexpack co-extrusion plant at the 545p-a-share offer terms.

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eriter figures, price was no n the concer-" wild rester arking at Bord at others. ter the bond urnture, ba magre, which ear leadage Warburg the devised the

Davy rises

2.5p (2p). There will be a scrip

Lord Jellicoe, chairman, said that modifications to a fine gas desulphurisation plant in West Germany had been completed ahead of schedule and recommissioning had started.

Problems with the plant domi-nated the results for 1987-88, when taxable profits were halved to £10.5m after a provi-

A review of the basic design of the desulphurisation pro-cess was nearing completion.

and a vigorous campaign was planned to win a substantial

share of the market, Lord Jel-

licoe said.

During the six months Davy acquired the construction engineering division of Dravo Corporation in the US and Meta Machines, high technology vision guidance company. The group also disposed of its 49 per cent stake in Senelco, electronic surveillance company, for £7.8m.

Lord Jellicoe said the strong intake of orders referred to at

intake of orders referred to at the beginning of the year had continued and orders in hand were substantially ahead of

Tax took £2.17m (£1.56m) and dividends absorbed £2.43m (£1.9m). The cash posi-tion remained strong, although at a lower level than at March 31.

In marked contrast to the

In marked contrast to the frosty reception that met last year's announcements, the market was impressed by these results and pushed the share price up 10p to 163p. The grounds for the entinesissue is Davy's chunky order book: its

added value was up by nearly 40 per cent. That gives Davy a secure position for at least a year ahead which should be

reinforced by its good pros-pects thereafter. Davy is well placed to benefit from the

boom in capital investment in Germany, the UK and the US, where, in particular, it is poised to get substantial orders to upgrade steel mills. The caveat attached to all this

enthusiasm is Davy's paper thin margins. At between one and three per cent, they leave little leeway when things go

wrong, as they did spectacu-larly with the West German desulphurisation plant last year. That said, the shares are

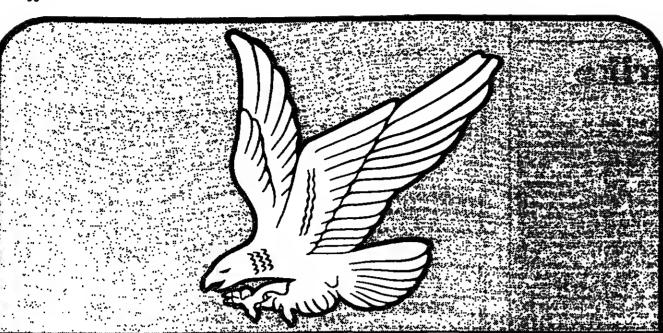
on an undemanding price/

last year.

. COMMENT

sion of £17.5m.

39% to



1988-THE FIRST NINE MONTHS

HIGHLIGHTS	First Nine Months 1988 £ million	First Nine Months 1987 £ million	Change
RESULTS OF CONTINUING OPERATIONS			
SALES REVENUE	831.1	857.8	-3%
PROFIT	31.2	30.8	+ 1%
REPLACEMENT COST PROFIT	53.3	24.3	+119%
CASH FLOW	111.8	100.8	+11%

OUTLOOK

"The acquisition of Blackfriars Oil & Gas Limited and the Wilmington Refinery in Los Angeles have considerably strengthened the Ultramar Group. We now have four core businesses, all with good internal growth opportunities, which give a functional and geographic balance to the Group's

"Our downstream operations in Eastern Canada and California are well placed to take advantage of the strong refining and marketing environment in North America."

"In the longer term, we have an extensive oil and gas reserves position which has been strengthened by the Blackfriars acquisition. These reserves will benefit from the higher prices we expect to see in the future."



Chairman

1987

restated

£'000

273

2.87p

26,612

156.5p

£'000

1,104

4.31p

0.25p

19,570

115p

3.4p

ULTRAMAR PLC, 141 MOORGATE, LONDON EC2M 6TX

Australia Investment Trust plc

Results to 30th September 1988

For further information please call 01-248 3399

First Union Corporation U.S. \$150,000,000 Floating Rate Notes due 1996

John Darby

The rate of interest per annu on First Union Corporation's U.S. \$150,000,000 Floating Rate Notes due 1996 for the interest period beginning 16th November, 1988 and ending 16th February, 1989 the next interest payment date, will be 91/4% The amount of interest payable for such interest period on each \$10,000 princiamount of the Notes will

NOTICE OF INTEREST BATE KINGDOM OF DENMARK ECU 150,000,000 Floating Rate Notes Due 1990

NOTICE IS HEREBY GIVEN that the interest rate covering the interest payment period from November 15, 1988 to February 15, 1989 (92 calendar days) has been fixed at 8,389%. The accumulated interest rate factor per ECU 1,000 denomination is 21,4386.

CITIBANK, N.A., Agent

UK COMPANY NEWS

Beecham above estimates with 16% rise to £217m

BEECHAM, pharmaceuticals and consumer-products company, yesterday reported a 16 per cent rise in interim pre-tax profits and said it had largely completed its programme of selling peripheral businesses. Mr Bob Bauman, chairman, said the group, which has since 1986 sold roughly 20 businesses worth a total of £350m, was now concentrating on expand-

worth a total of 1350m, was now concentrating on expand-ing core activities.

Taxable profits of £216.8m for the six months to Septemfor the six months to September 30 1988 were slightly above observers' expectations, and were achieved on sales of £1.2bn, which, reflecting the disposal programme, was 0.5 per cent less than for the same period of 1987.

Earnings per share rose by 17 per cent to 17.51p and the interim dividend is set at 6.3p (5.6p). Trading profits were 9 per cent higher at £203.9m (£186.6m).

Beecham arrived at the pre-tax figure after making a upward adjustment to its profit

level for the first half of 1987. This was to account for amorti-sation of goodwill that had arisen from earlier acquisi-

Without restating last year's profit, which Beecham said was necessary to provide a more accurate view of the company's growth, the pre-tax rise would have been somewhat higher at 30 per cent

higher at 20 per cent. Mr Bauman, who effected the disposal programme after taking over as chairman in September 1986, said that mar-gins in all business segments had improved, reflecting tighter efficiency and financial controls.

Beecham was committed to spending more on research and development across the whole of its operations, Mr Bauman said. Spending in this area during the period rose 15 per cent to £63m.

In pharmaceuticals, which accounts for roughly a third of Beecham's sales but some 70 per cent of trading profits, the

£8.69m midway company had benefited from strong sales of its Augmentin and Timentin antiobiotics and its Relifiex anti-arthritis drug.

The company gave the following breakdown of sales and trading profit for its different divisions, not counting those business activities disposed of prescription pharmaceuticals, \$401m and £135m (growth of 7 per cent and 13 per cent); DAVY CORPORATION. DAVY CORPORATION, engineering and construction group, has reported a 38 per cent rise in interim pre-tax profits from £6.23m to £8.69m. Turnover was ahead at £417.35m, against £378.63m, an increase of 10 per cent. Earnings per share came out at 6.8p (4.9p) and the intering dividend has been increased to 2.5p (20). There will be a scrip

per cent and 13 per cent); over-the-counter medicines, £128m and £38m (4 per cent and 12 per cent); tolletries, drinks and other consumer products £440m and £57m (4 products, £440m and £67m (4 per cent and 13 per cent) and cosmetics, £220m and £27m (7

per cent and 43 per cent).
Business activities sold, which over the past two years have included areas such as food and drink sales, home improvements and the company's US cosmetics businesses, accounted for £13m in sales for the first half of 1988 and a net trading loss of £300,000.

Morland climbs 63% to £6.2m

By Lisa Wood

MORLAND Oxfordshire-based brewer, yes-terday reported a pre-tax profit of £6.2m for the year to September 30 1988, an increase of 63 per cent on the last time.

The results were assisted by property disposals amounting to £2.5m compared with £837,000 last year, when the company decided to take such profits above the line.

Coloroll has sold Wollimex, a Swiss carpet company acquired

in its £207m takeover of the

John Crowther textile group earlier this year, to a private Swiss concern for SFr11.5m Coloroll is also attempting to

sell McCall, a paper pattern business in the US, McCall has been up for sale since the sum-

Wollimex makes and distrib

ntes needlepunch carpets, chiefly for sale to the motor

trade. In the 16 months to December 31 it made pre-tax profits of £690,000 on turnover

of £5.8m. The business has been sold to P & P industrie-holding.

Hanover Druce, estate agent

and property mangement com-pany, raised pre-tax profits by 29 per cent from £902,000 to

£1.16m in the six months to

August 31. Sales advanced 45 per cent from £7.96m to £11.53m.

The directors are raising the interim dividend to 1.5p (1.35p) on earnings per 10p share up 25 per cent to 10.4p (8.3p). Mr Isidore Redstone, chairman, said

Hanover Druce

Coloroll disposal

Earnings per share were 58.5p (35.3p) and the final divi-dend of 6.25p contributed to a total dividend of 9.05p. Operating profits were £3.5m compared with £2.7m last year

on turnover which increased to £23m from £18.8m. Sir Humphrey Prideaux,

chairman, said the results included a full 12 months' con-tribution from Bell Amuse-

ments. This company had lived up to expectations, he said, and he looked forward to continu-

ing growth in the division.

The Monopolies Commission inquiry into the tied house system made it even more difficult than usual to make forecasts, but the company was in excel-lent trading shape and ha looked forward to the current year with confidence, he said.

Senior Engineering buys TI offshoot for £9.75m

By Andrew Hill

SENTOR ENGINEERING Group has bought TI Flexible Tubes from TI Group, special-ist engineering company, for 59.75m cash. Senior aiready owns a metal-

Senior aiready owns a metallic flexible hose business — Phoenix Flexible Tubes — and said the TIFT acquisition would enable it to snpply metallic flexible hose, expansion joints, rubber and composite hose products worldwide.

TIFT, based in Middlesex, also has subsidiaries in Aus-tralasia, Singapore, France, West Germany, the Nether-lands and the US.

will be about £25m, said Senior, generating pre-tax profits of £1.4m. Net assets stand at 18.8m, excluding the freehold of a site in Enfield, which will

Senior, which specialises in construction services, engi-neering products, thermal engi-neering and heat treatment, is concentrating on the expan-sion of existing business areas and the elimination of periph-

eral operations.
Last week, Senior sold Penn
Machine, its US mining equip-ment subsidiary, to Edgecliff Investments of Ohio for a total Turnover at TIFT in 1988 of \$6.5m (£3.58m).

Hestair in £2.3m acquisition

By Vanessa Houlder

Hestair, vehicle engineering, employment agencies and con-sumer products group, yester-day announced the acquisition of Cindico, a UK nursery prod-Price paid was £2.3m in cash

chairs, bouncers, rockers, cots and baby walkers, is expected to complement the buggy range of Hestair Maclaren. In the year to August 31, Cindle made was transfer. Cindico made pre-tax profits of £100,000 on sales of £7.6m.

earnings mulitiple of 8, assuming an upgraded profits fore-cast of £27m for the full year. Net assets are approximately Paisley lifts Stirling stake

> clothing manufacturer, has increased its stake in follow Marks and Spencer supplier Stirling Group by 8.6 per cent to 27 per cent. Mr Edward Leighton, chair-

Paisley Hyer, an unquoted

man of both companies, said that Paisley Hyer had no intention of launching a full bid at present.

Mr Leighton was appointed chairman of the Stirling board last week after the purchase of the initial 18.4 per cent holding.

ray Johnstone, a shareholder in Paisley Hyer which is deemed to be acting in concert with it.

and paper. Cindico, which makes high the current half-year had **Barratt plans European growth**

By Andrew Taylor, Construction Correspondent

BARRATT Developments, housebuilder, is moving into traditional housebuilding in Continental Europe, with a series of joint ventures to build appartments and family homes in southern France.

The company already builds time-share holiday homes in Spain but has no other interests within the European Com-

The formation of a new Barratt subsidiary to build homes in southern France was announced by Sir Lawrie Barratt at the company's annual meeting yesterday. Sir Lawrie

of this year. The company's first developments in France will be undertaken jointly with Les Nou-vaux Constructeur. Barratt has previously worked with the French developer in California. The first of the joint ven-tures will be at Antibes where

retires as chairman at the end

the developers plan to build around 800 homes about 70 shops and a hotel Barratt's share of the venture will be about 200 sea front appart-ments and about half the

shops.

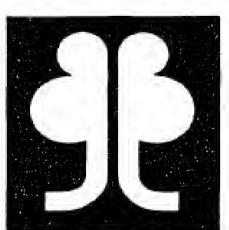
The two companies are also

seaside appartments near Tou-lon and to provide family homes near Nice. Sir Lawrie said that the

group's management accounts showed a significant increase in profits during the first four months of its financial year compared with the same period He said there had been some

reduction in demand and prices had levelled out for new homes in southern England but the group had benefited from higher prices in other parts of the country.

Paisley Hyer now controls 29.9 per cent of Stirling, including a stake held by Mur-



Profit before taxation

- paid

proposed

Net Asset Value

Earnings per 50p Ordinary share

Dividends per 50p Ordinary share

Net Asset Value per 50p Ordinary share

To coincide with our move to larger premises last week, the company you knew as Sallmann Barrington Laurance are now known simply as Sallmanns. We're sure that the international property market as a whole and our clients in particular, will recognise that this name change ties in neatly with our philosophy of keeping everything we do-

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UK COMPANY NEWS

Trevian leaps to £1.35m

BAA prepares for further traffic rise after £158m result

By Michael Donne, Aerospace Correspondent BAA, formerly the British forecasts indicated an overall Airports Authority, earned pre-tax profits of £158m in the six months to September 30, up 16 per cent on the £136m in the

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Davy is rel fut from the

comparable period last year. This was due primarily to increased traffic. Passengers handled rose by 5.3 per cent to 38.3m and aircraft movements by 4.1 per cent to 377,000.

But delays to passengers during the height of the sum-mer because of air traffic con-trol problems throughout Europe resulted in increased catering, car parking and other charges, although costs also increased, especially at Gatwick where the new North Terminal was brought into operation this year.
Sir Norman Payne, chair-

man, reporting these results yesterday, said revenue in the six months increased by 18 per cent from £307m to £385m. Earnings per share rose 18 per cent from 17.8p to 20.8p. The interim dividend is increased by 16 per cent from 3p to 3.5p.
Demand for the company's services was continuing to grow. October traffic results showed that BAA's seven air-ports (Heathrow, Gatwick, Stansted, Glasgow, Prestwick, Aberdeen and Edinburgh) col-lectively handled 6.2m passengers, up 8.1 per cent on a year earlier, with aircraft move-ments up 3.6 per cent to 61,300. The overall growth in pas-sengers for the first seven

months of the financial year was 5.7 per cent.

For the longer term, BAA's aging."

increase in passenger traffic of between 3 and 4.5 per cent a

year to the year 2005.
"The forecasts clearly show
the underlying long-term
strength of the core airport
business, and reinforces our
confidence in the long-term future of the company," Sir

Norman declared.

Plans for the expansion of the business to meet this

expected growth were "proceeding well."

The £110m expansion of terminal three at Heathrow would be completed in 1990, and the final details were being cleared of the £190m rail link between Paddington Station in London and Heathrow. A Bill to implement the rail plan would be laid before parliament soon.

The £300m new terminal at Stansted was on schedule to open in 1991 and the £50m expansion of Glasgow had

begun. Sir Norman revealed that earlier plans for BAA to take over part of the US Ramada hotel group's operations had been abandoned because of difficulties over agreeing on mar-keting and control.

instead, BAA was expanding development of its own hotels, and had recently announced two big new hotels at Heath-row and Stansted, together with a hotel at Gatwick, collectively costing over £100m. The results of the Lynton property group, acquired in July for £220m, were "encour-

Capital tunes into £9.3m profit

By Flone Thompson

SHARES IN Capital Radio, the London commercial station, rose by 42p to 486p yesterday when the company announced pre-tax profits of £9.28m for the year to September 30, substantially above analysts' forecasts of £5.5m made at the interim

The advance from £3.94m was made on turnover 36 per ahead at £30.45m (£22.34m). Earnings per share more than doubled from 16.3p to 37.2p and a final dividend of total for the year of 10p (6p).

Main reason for the improve ment was the strength of advertising demand, said Mr Nigel Walmsley, managing director. "In the second half of the year, especially in the last

TREVIAN Holdings, USM-quoted property developer, trader and consultant, reported a leap in pre-tax profits to £1.35m in the six months to October 5 1988, compared with £93,000 in the comparable period last year and £1.03m for the full year ended April 5 1988.

Turnover grew to £5.14m

against £1.6m last time, while the cost of sales increased to

£3.5m (£1.3m). The interest

quarter, the rate of advertising revenue grew very strongly."

Advertising revenue, which accounts for the bulk of turnover, increased at Capital by 30 per cent, compared with the commercial radio sector generally which saw growth of 25 per cent. Advertisers increasingly see radio as a cost effective medium, said Mr Walms-

The pre-tax figure was also given a £1.5m boost by the decision of the Independent Broadcasting Authority to reduce to zero the rate of sec-ondary rental, with effect from October 1,1987. Prior to this decision, contractors had to pay a 20 per cent tax on profits. Capital Radio Investments contributed 2416,000 to pre-tax profits. It has holdings in 13

charge was reduced to £190,000

(£227,000). After tax of £520,000 (£35,000)

earnings per 10p share were up 7.6p to 8.9p. Directors propose an interim dividend of 1.25p,

and anticipate a total payment for the year of at least 3p. Mr David Dutton, chairman,

said the results were very sat-isfactory and reflected comple-tions of several of the com-

pany's projects and the results for the Davis & Coffer estate

independent radio stations. There were aggregate losses of £352,000 on three new ventures entered into during the year, Independent Radio News, Sat-ellite Media Services and Radio Riveria, but Mr Walmsley believed they held potential for

There was egg on the faces of not a few analysts yesterday. They described themselves as "shocked" and "stunned". although in their defence, Nigel Walmsley has always been excessively cautious in his guidance, stressing the extreme volatility of advertis-ing revenue, as indeed he did again yesterday. In addition, it appears the really big jump came in the last two months.

The trend in radio advertising has been very strong in the past two years, and Capital, with its potential audience of 10m high spending London listeners, is the station the adver-tisers want. However, in spite of Capital's good management and profit margins of 35 per cent, the risk is always there that the rate of growth will slow. Although as yet it shows no such signs, if it does Capi-tal's new AM service playing classic hits of the past 30 years, Capital Gold, will go some way to underpinning any drop. While understandably cautious about forecasting, most analysts are now looking for pre-tax profits of about £11m for this year, which puts the shares on a prospective p/e of 10.5, fair value.

Locker falls to £582,000

A SUBSTANTIAL reduction in the profitability of overseas subsidiaries and the associate company have hit the first half results of Thomas Locker (Holdings), screening and filtration engineer, and wire

However, there was indica-tion of much improved profit for the second half, the directors said.

In the six months ended Sep-tember 30 1988 turnover rose

by £1m to £16.94m, but the pretax profit fell from £1.04m to £582,000, with the associate going from a profit of £117,000 to a loss of £2,000.

Earnings dropped to 0.79p (1.47p) and the interim dividend is 0.37p (0.375p). Orders for the current half

were considerably up on last year, and the order book stood at a record, directors said. In the full 1987-88 year the group made £1.92m pre-tax. This announcement appears as a matter of record only

INTRUM INTERNATIONAL N.V.

Has raised £5,250,000 Through the issue of 15,000,000

New Ordinary Shares at 35p each

The U.K. Financial Adviser to Intrum International N.V.

was

I.S. GADD & CO. LIMITED

Glynwed to expand with £25m acquisition

By Clay Harris

GLYNWED INTERNATIONAL, the industrial group, is to pay \$25m for JB&S Lees, a manu-facturer and distributor of specialist cold-rolled steel prod-ucts. Lees, like Glynwed, is based in the West Midlands.

Lees is being sold by Quote-plan, the private company formed earlier this year to take over Cope Allman Interna-tional in a deal with ADT, the international services com-pany. ADT holds a 49 per cent stake in Quoteplan.

The disposal completes Quo-

teplan's exit from engineering. in August, it sold Long & Crawford, a switchgear maker, to the General Electric Com-pany for about £13m. Mr Richard Grogan, Quote-plan chairman, said yesterday: We had the intention from the start to sell these businesses for strategic purposes. Both companies have gone to-logicalbuyers where their futures are

Lees, which has assets of filon, achieved net profits of f3.9m on sales of £21.3m in the year to June 30.

Quoteplan has reorganised its remaining activities into two subsidiaries: specialist packaging in Cope Allman International, accounting for about three quarters of group sales, and amusement machines in Bell Fruit Interna-

Bulgin more than doubled

Good trading conditions in the electronics industry helped A F Bulgin, Essex-based electronic and electrical component maker, to more than donlle pre-tax profits, from £211,000 to £442,000, for the six months to

Turnover rose 22 per cent to £6.62m (£5.44m). There was an exceptional debit last time of 280,000. Directors said that Cirkit Holdings, which was in loss last time, traded profitably, and the power conversion division was profitable for the

first time.

There is again no interim dividend as further working capital is needed for development. Earnings per 5p stock unit advanced to 1.02p (0.48p).

John Foster up 85% at midway

A strong order book and improved manufacturing effi-ciency enabled John Foster to show continued growth in the half year ended September 2

Improved output of mohair and worsted cloths, particu-larly for export, led to turnover rising 37 per cent to £16.75m (£12.27m) and pre-tax profits advancing 85 per cent to £1.42m (£766,000). Earnings were up to 9.3p (7.6p) and the interim dividend is raised by

0.25p to 1.75p.

The installation of eight Dornier looms, backed up by additonal warping capacity, will assist in meeting continuing demand and achieving a satisfactory second half.

Iain Vallance, Chairman, British Telecom

"INVESTING FOR THE FUTURE IS PAYING DIVIDENDS"

Second quarter and half year results to

30 September, 1988

As you can see from a glance at our financial results for the half year and second quarter ended 30 September 1988, British Telecom is a large and financially successful company.

In fact, it's one of the world's largest telecommunications companies. Together with its subsidiary and related operations, BT is playing an increasing role in worldwide telecommunications and information services, and one that will become even larger as BT benefits from its policy of investing for future growth.

British Telecom is investing nearly \$50 million (US\$85 million) a week in state-of-the-art communication technology and services. 300,000 miles of optic fiber have been laid, 4.4 million digital access lines have now been installed, and demand for domestic and international calls is growing by 10% and 15% respec-

Turnover 2,779 2,528 5,411 4,909 Operating profit 630 1,401 1,270 Profit before taxation 557 1,239 1,135 Taxation 205 440 412 Minority interests 2 Preference dividend Profit attributable to 349 794 ordinary shareholders 256 Interim dividend Earnings per ordinary share 6.7p 5.8p 13.2p 11.6p Interim dividend per ordinary share (net) 4.25p 3.75p The interim dividend will be paid on 13 February 1989 to shareholders on the register on 12 January 1989.

The benefits to our customers of all this work are quicker, clearer, more reliable connections and a range of extra services.

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At British Telecom, we will continue to build a modern, efficient, telecommunications network. One that's strongly positioned to benefit from the growth in global demand for better communications.

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British Telecom is traded on the Stock Exchanges of New York, Toronto, London and Tokyo – ticker symbol BTY.

If you have any enquiries as an investor, please write to: John Doherty, Investor Relations Manager, British Telecom, 81 Newgate Street, London ECIA 7AJ. Telephone: +44 1 356 4909.

North American investors should contact: Ashley Rayfield, Vice President Financial Relations, British Telecom Inc., 150 East 52nd Street, New York, NY 10022. Telephone: (212) 319-1945.

British Telecommunications plc, 81 Newgate Street, London ECIA 7AJ.

British TELECOM-Investing for growth

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Prices taken at 5pm and change is from previous close at 9pm

Greenwell Montagu Stockbrokers

have acquired the private client business of

Robert Wigram & Co. Ltd.

Greenwell Montagu Stockbrokers have completed the acquisition of the private client base of Robert Wigram & Co. Ltd. Mr Tim Hobson, Mr Kevin Thompson, Mr Brian Morley and Mr Michael Pallett, directors of Robert Wigram & Co. Ltd., are to be appointed to the Board of Greenwell Montagu Stockbrokers.

Investment Management and financial planning services for private clients will be carried out under the name of Greenwell Montagu Stockbrokers.

The directors and staff of Greenwell Montagu Stockbrokers would like to take this opportunity to welcome their new colleagues and clients.

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Perpetual Floating Rate Subordinated Notes For the six months 16th November, 1988 to 16th May, 1989 the Notes will carry an interest rate of 91/61% per annum with a coupon amount of U.S. \$230.96 per U.S. \$5,000 Note, and U.S. \$2,309.64 per U.S. \$50,000 Note, payable on 16th May, 1989.

Bankers Trust Company, London

SCOTLAND The Financial Times proposes to publish this survey on:

9th December 1988

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FINANCIAL TIMES

Redfeam plc

1987/88 RESULTS

ANOTHER SUCCESSFUL YEAR

Strong second half performance

Pre-tax profit for the year up 29%

Dividend increased by 47%

Continuing low tax charge

Strong balance sheet

UK COMPANY NEWS

Gold Fields shuns Minorco banks

CONSOLIDATED Gold Fields, the UK-based mining and construction materials group, announced yesterday that it intended to sever relations with the Chemical Bank in the US and the Dresdner Bank in

West Germany.
Gold Fields said the decision was taken in view of the banks' continuing support for Minorco, the South African-controlled investment com-

controlled investment com-pany, in its endeavours to acquire Gold Fields. Fall-out from the decision includes cancelling the con-tract with Texas Commerce Benk, the subsidiary of Chemi-cal which handles the payroll cal which handles the payroli
of Hydro Conduit Corporation.
Hydro is part of ABC America
Group, construction materials
group and itself a subsidiary
of Gold Fields. In addition,
Gold Fields has an unutilised
US \$25m loan facility with
Dresdner. This will be terminated. Other relationships are
under review. under review.

under review.

Last week, lawyers acting in the US for Gold Fields, called for Chemical and Dresdner to produce in court documents which, they claim, relate to the hostile £2.9bn bid by

The two banks were part of a consortium which would have provided Minorco with about £1bn in cash to complete the offer, which lapsed last month after it was referred to the Monopolies and Mergers Commission.

ommission. Gold Fields believes the Gold Fields believes the banks were given extensive information by Minorco about the reasons for the offer and its plans for Gold Fields if the bid had succeeded.

It also believes that there is a special relationship between Dresdner and Mr Harry Oppenheimer, whose key companies, Anglo American Corporation and De Beers, control Minorco.

and De Beers, control Minorco. The documents would be used in the appeals in connec-tion with the preliminary injunction issued by the US

Federal Court in New York on October 25 which prevented Minorco proceeding with the bid for Gold Fields. Gold Fields felt the West German bank might have had documentary evidence to show whether Minorco would be granted as much independence from its parent as it claimed

during the bid.

In his decision, the judge said: "The public at large face



Harry Oppenheimer — his key companies control Minorco

imminent harm from the take-over's effect in decreasing competition in the world gold market." Between them, the Anglo American group and Gold Fields control about 32 per cent of world gold produc-tion.

The judge added that he was taking immediate action to stop the offer until a full hear-

ing of the anti-trust allega-tions against Minorco could take place, because "once a takeover has occurred it is dif-ficult, if not impossible, for courts to unscramble the

Gold Fields pointed out that the injunction, if upheld on appeal, would have just as serious an impact on Minor-co's plans as the MMC refer-ence. Even if Minorco said it would not bid again, Gold Fields would consider continu-ing the US action.

It said it wants the courts to stop Minorco using its current 29 per cent shareholding in Gold Fields to influence the UK commany's actions. More-over, it argued, any sale of Gold Fields shares by Minorco should be subject to court approval because the sale might give rise to further anti-trust concerns in the US given the structure of the Angle American/De Beers group with its many cross-shareholdings.

If the US court decided it

had jurisdiction but Minorco defied its ruling, Minorco's substantial assets in the US

Mr Brown says GFMC has ached the stage where it has

In the year to June, GFMC

Mr Brown says that he would like to see GFMC floated

ness, but because sentiment was running against gold min-ing companies.

tively in 1986-87.

Borrowing costs hit Cambridge Instrument

By Andrew Hill

INTEREST charges cut interim pre-tax profits at Cambridge instrument, the scientific and optical equipment group, by 17 per cent, but operating profits rose 30 per cent.

Pre-tax profits fell to £2.29m (£2.77m) in the six months to September 30, after borrowings increased to 27 per cent of shareholders' funds, pushing interest charges up to £562,000. This compared with £587,000 of interest earned in the equivalent period on funds raised by the flotation in April 1987.

First-half operating profits First-half operating profits rose to £2.85m (£2.2m), on turn-

over up to £2.5m (£2.2m), untili-over up to £63.7m (£51.5m). Earnings per share fell 13 per cent to 2.14p (2.46p).

Mr Terence Gooding, chair-man and chief executive, said substantial restructuring had improved the performance of the factory in Cambridge, although it was still only breaking even because of unused capacity.

The group is to sell or close its industrial products operation and part of its troubled semi-conductor business. Weakness in the semi-conductor. tor market was one of the main reasons why profits in the year to March 31 1988 dropped more

than 50 per cent.

Mr Gooding said the money saved by disposal of the semi-conductor business would be reinvested in the electronic optics operation in Cambridge. The interim dividend is increased to 0.24p (0.22p).

COMMENT

Despite a concerted polishing campaign, Cambridge's City image is still tarnisbed and cries out for the lustre of impressive results. The transfer of the Swedish manufacturing business to Heidelberg and produced a pre-tax profit of £48.4m on sales of £81.1m, up from £26.2m and £51.6m respec-Vienna has been successful, but though group sales are high - compared with, say, would like to see GFMC hosted on the New York Stock Exchange. The matter has been discussed on several occa-sions with Gold Fields in the past 2½ years and trial pro-spectuses have been written. The time was not propitions at present, however, not only because of stock market weak-VG Instruments and Oxford Instruments - margins are tiny. The group believes it will take one or two years to get margins from Buffalo, New York – where Bausch & Lomb is now located - and Camis now located - and Cambridge up to the same level.

That may eventually be worth waiting for, but in the meantime, progress could be pedestrian and dollar exposure - half of turnover now comes. half of turnover now comes from the US, where demand for onhthalmic equipment is still slack — is a worry. The shares dropped %p yesterday to 55%p and look pricey on a prospec-tive p/e of more than 11, based on the most pessimistic foretax in the full year.

The business of mining an abusive vein Kenneth Gooding on one man's opinion of Minorco's lapsed bid

INORCO's £2.9bn hid for Consolidated Gold Fields may have lapsed, but the bostility between the companies remains almost tangible. And nowhere more so than in the 32nd floor offices of Mr WK "Bill" Brown in the Helmsley Building in New York.

Asked his opinion of Mineral the Selection of Mineral the Mineral th

Minorco, the colourful chief executive of Gold Fields Mining Corporation, says simply: "They stink."

Moreover, be adds, Minorco's North American subsidiaries, Hudson's Bay Mining and Smelting in Canada and Inspi-ration Resources in the US, have "an abysmal track record".

As for Minorco's parent group, Anglo American Corpo-ration, Mr Brown has bitter memories of the time he tried to do a mining deal with the South African company.

"Anglo American was impos-

sible to deal with because of the bureaucratic, intellectual arrogance that affects that

organisation," he recalls.

Minorco's stated desire to impose "hands-on" management of the assets it controls has Mr Brown shuddering. "I can think of many people whose hands I'd like on me but not Minorco'a." In any event, Mr Brown is fairly cer-tain that if Minorco took over Gold Fields, "they would fire me".

Behind all the hearty abuse, Mr Brown has some serious points to make. He sees Minorco as the kind of big, unwieldy organisation which tends to be unsuccessful at

finding new mines.
In contrast, Mr Brown points
out that GFMC, a whollyowned subsidiary of UK-based Gold Fields, has discovered three highly profitable mines in three different geographic and geological environments in

African ownership. this year the company will produce more than 350,000 troy oz of gold at a cash cost of only \$125 an ounce, making it one of the lowest cost producers in the necessary earning power to continue with a high level of exploration expenditure — \$22m this year — without financial assistance from the parent Gold Fields group.

Mr Brown says that Minorco probably did not comprehend the extent of anti-apartheid —
and hence anti-South African
— sentiment in the US before
it pounced on Gold Fields.

The exploitation of natural
resources is a business which

attracts great attention from politicians and environmentalists. GFMC would find it very difficult to operate if the com-pany was controlled by a South African group, Mr Brown insists. It already has enough problems because of Gold Fields' South African invest-

During the bid some GFMC employees had indicated they would "not feel comfortable" if the company fell into South

Jessups up and £5m cash call

dealer, announces a 32 per cent increase in profits and a 19 per cent rise in dividend for the year ended August 31 1988, and plans to raise £5m net by the creation of preference shares.

Ordinary holders will be offered 5.27m convertible redeemable preference 50p shares on the basis of five for every eight ordinary, at £1 each. Proceeds will provide additional working capital and reduce borrowings, and be available to finance acquisi-

With stable market condi-tions and all aspects of the

over was lifted from 2.75.98m to ordinary for every 100 shares over was lifted from 2.75.98m to ordinary for every 100 shares at an effective price of 192.5p.

12.04m to £2.7m. Earnings were on redemption in 2004 they carry the right to receive £1. JESSUPS, Vauxhall-Opel motor group performing well turn 1991-2002 at the rate of 51.948 (5.25p) total.

Better margins were achieved on increased new car sales together with improve-ments in volumes and profits on used vehicles. Contribution from after-sales activities

increased significantly.

The rights issue has been underwritten by CL-Alexanders Leing & Crukshank. The

on December 13.

shares carry a dividend of 7.3p and are convertible between

Brewmaker yesterday revealed proposals to diversify from its home-brewing and soft drink concentrates businesses through the acquisition of Tyro, an importer and packager of cat litter.

Announcing a further decline in interim profits down from £28,650 to £3,394 in the six months to July 31 - directors of the USM-quoted group said that despite expec-tations of seasonally higher second half sales, home-brew earnings for the full year were ilkely to be unsatisfactory. Turnover was £2.23m

(£2.57m). Tax took £1,188 (£9,168) and resulted in nil earnings per lp share (0.11p). The consideration for Tyro

Teacher Marks

International Business Communications (Holdings), the newsletters and conferences group, has postponed until further notice the planned stock market flotation of its Teacher Marks Deal sub-sidiary, a commercial estate agent and property consultant.

McCaughan Dyson CapelCure, stockbroker to the issue,
said it had fallen victim to
"adverse market conditions".

BOARD MEETINGS

Brewmaker moves into cat litter comprises an initial £609,424 and a further amount equiva-lent to twice Tyro's adjusted pre-tax profits for the year to end-September 1988, to a maxi-

mum of film.

The initial sum is to be mainly satisfied by the issue of 6.08m new Brewmaker shares at 10p, representing 10.8 per cent of the enlarged capital. Shareholders will be invited to participate via an open offer on a 3-for-25 basis.

M.I.M. Holdings Limited

(the "Issuer")

NOTICE TO THE HOLDERS OF **FLOATING RATE NOTES DUE 1994**

The Issuer hereby gives notice of its intention to redeem all the Floating Rate Notes due 1994 having the Serial Numbers set out below on 14th December 1988.

Nos. 51-100 (50 Bonds of US\$100,000.00 each) Nos. 601-1000 (400 Bonds of US\$100,000.00 each)

18 November 1988

BA Asia Limited Reference Agent

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(registered in England No. 1335858)

issue of

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Details relating to Lloyds Chemists plc and the new 7.5p Cumulative Redeemable Convertible Participating Preference Shares of 5p asch are available in the Extel statistical service. Copies of the listing particulars are available for collection only during usual business hours up to and including 21st November, 1988 from the Company Announcements Office at 46-50 Finsbury Square, London EC2A 1DD and may be obtained during usual business hours on any weekday (Saturdays and public holidays axcepted) up to and including 2nd December, 1988 from Lloyds Chamists plc, Manor Houas, Manor Road, Mancetter, Atherstone, Warwickshire, CV9 1QY and

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18th November, 1988

52 weeks ended 53 weeks ended 27th September, 1987 1st October, 1988 Change £'000 **Profit and Loss Account** Turnover 70,241 110,249 +57% Operating profit before interest 4,831 6,634 +37%Net interest payable 754 . 1,211 Exceptional charge 160 Profit before taxation 4,077 5,263 +29% Extraordinary items Profit attributable to shareholders 3,517 4,910 49.69p Earnings per ordinary share 48.88p -1.6% Dividends per ordinary share +47% 14.0p **Balance Sheet** Shareholders' funds 33,759 36,787 Net borrowings 2,849 6,026 Gearing 8.4% 16.4% Interest cover 6.4x5.3x Net assets per share 337p 367p

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TECHNOLOGY

wo years ago Stuart Broughton, a subsidiary of Courtaulds
Textiles making nightDerby, began an experwear in Derby, began an exper-iment. It notified six of its sup-pliers that it would be monitorcut out ing their deliveries for the next six months. When the results rolled in, Broughton realised that the suppliers were even less effi-

inefficiency cient than it had thought. Little more than a tenth of its deliveries had arrived on schedule and only a third had come within five days of the agreed delivery date. The delays not only disrupted pro-duction but also increased Alice Rawsthorn examines the benefits brought by information costs becausa Broughton's technology to Courtaulds employees were working many

operate in mature markets now identify the fastest selling with little price elasticity garments and expect suppliers because of intense competition from imports. There is thus constant pressure for them to cut costs by increasing effi-

ciency. In theory, the simplest solution would be to boost productivity by maximising economies of scale. But this could conflict with the companies need to respond quickly to changing patterns of demand in the increasingly complex clothing market. clothing market.

The days when multipla retailers placed huge orders for long production runs of stan-dardised garments are over. Today these retailers need more sophisticated styles in smaller quantities, delivered more rapidly and more frequently.

Advances in automation retailers like Marks and Spenhave armed retailers with cer and BhS. Most of thesa companies, like Broughton, sales trends. The multiples can garments and expect suppliers to be able to provide replacement orders on demand. The successful suppliers are those that respond most speedily to the retailers' requirements.

The need to cut costs, com-

bined with the changing nature of its market, means that Courtaulds must ensure that garments flow more quickly and efficiently through its factories. It has already invested heavily in manufacturing technology - such as computerised cutting and auto-mated handling systems - to speed up the production pro-

But there is a limit to the extent to which clothing production can be automated. In the textile industry, automation is most advanced in areas like spinning and weaving, where the products are most standardise Garments are not standar-

Production planning Company data control system Garment style Customer Costing control Links to Manufacturing **Cutting** and Finished garment ledger and warehousing and planning sewina work-in-Links to retali progress control purchase ledger deliveries network Fabrics and Purchasing Personnel accessories stock recording

dised and the fabric used in their production is often too malleable to be handled by machine. The level of automation has increased but, for the foreseeable future, clothing will continue to be a labour

intensive industry.
"Wa realised that we needed to get a grip on our operations and that information technology had an important role to play," says Colin Dyer, chief executive of Courtaulds' Contract Outerwear division.
"But the textile industry is a

long way behind other areas of manufacturing in terms of its use of information technology. Moreover we were not dealing with a vast oil refinery, but with 30 or 40 factories of different sizes making different types of products "

in 1984 Courtaulds brought in Nolan Norton, a computer consultancy, to map out its IT requirements. Nolan Norton was also briefed to devise a

strategy to ensure that each of the 40 clothing companies would he operating a basic business system by 1990.

The first stage in implementing the strategy was to recruit Mike Fisher from GEC as information technology executive. When he arrived at Courtaulds Clothing in 1985, the level of IT was very low. Half the companies were equipped with no more than an Apple personal computer to handle payroll. Only a handful had stock recording systems on PC.
At tha time there was no

suitable system on the market to meet Courtaulds' needs. So Fisher began to work with an IBM agent to develop one. The specification was that the system should give the factory managers all the information they needed to run their busi-

It had to keep track of indi-vidual orders by identifying the style, colour and size of

garment required and monitoring its progress through the productioo process. It also had to track the flow of raw materials through the factory, check-ing whether supplies arrived on schedule and whether the

quantity and quality matched the original specification.

Once the factory managers were armed with this information, they would be able to plan production more effi-ciently and act quickly to eradicate bottlenecks. They would be able to gauge how many plastic bags or hangers were needed for each order and what stage each garment had

The first PPCS was installed at Broughton in 1986. It is now being introduced to the other clothing companies in a £1.5m programme. The exercise begins with an education course for senior managers and the appointment of a full-time

project manager from the exist-

ing management team.

The project manager conducts an audit of the business to scrutinise existing proce-dures and to identify necessary changes. This information is used to create a plan for the business. The hardware and software is installed and then the managers go through a more detailed training programme. Six months later, the system's performance is

One of Courtaulds' initial concerns was that its factory managers — many of whom had no previous experience of data processing — would find it difficult to use an IT system. In practice, says Fisher, this has not been a problem. One of the principal difficulties, how-ever, has been how to adapt the culture of the clothing

companies to accommodate the discipline of IT. Clothing is still an entrepre-neurial industry and Cour-

of its subsidiaries. "Not surprisingly some companies found it difficult to adapt to a system which involved running their businesses in a planned manner, rather than by fire fighting," says Fisher. Nevertheless the PPCS has

taulds' commitment to a decen-

tralised management structure has accentuated the autocomy

produced results. Broughton can cite its success in chivvying along recalcitrant suppli-ers. The system has also played an important part in its attempts to cope with changes

in the nightwear market. Nightwear has become much more fashionable in recent years. Styles change more swiftly and individual garments are more complicated. Since 1985 the oumber of styles in Broughton's range has quadrupled and the company's sales have risen by 50 per cent. Yet it has managed to reduce the level of "seconds" (sub-standard merchandise) to 1 per cent and to cut its raw male

rial stocks by 30 per cent. Courtaulds plans to extend the system to embrace other parts of the business. Eventu-ally the PPCS will form part of an integrated system begin-ning with a designer creating a style on a Cad (computer-aided design) screen and ending with the garment being delivered to the retailer.

"What we now have is an embryonic system for the exchange of information," says Fisher. "Eventually our cus-tomers will want to know exactly wben we put fabric on the cutting table so that they can change the size or style of the garment. Soon we will be able to respond."

REDNOSEATNIGHT -GRAPES ARE ALL RIGHT

hours of expensive over-time.

ton's supplies arrive on time and three quarters are deliv-

ered within five days of the delivery date. The company has achieved this, not by

brow-beating its suppliers into submission, but by the installa-aion of an information technol-

ogy system.
The Production Planning
Control System (PPCS) enables

Broughton to use an IBM System 36 minicomputer to moni-

tor the progress of every piece of raw material and evary

product passing through the factory. It now operates in 14 of Courtaulds' clothing compa-

nies and will be introduced to 10 more in the next year or so. A group like Courtaulds has

a clear rationale for investing in IT. Courtaulds Clothing is

composed of 40 companies

making garments for multiple retailers like Marks and Spen-cer and BhS. Most of thesa

Today, a third of Brongh-



orecasting the wine harvest—
an annual event surrounded
by a certain mystique—is ona
of the least exact of sciences. It
relies principally on the powers of
human observation, the size of the grapes and the density of the bunches. The margin of error can be considerable, even just before the harvest ends, and can create havoc with budgeting and marketing plans. But all that could be history in a few years, if a forecasting method based on the pollen count during the flowering period fulfils its present promise. The technique was devised in France by Professor Pierre Cour, a researcher from the National Scientific Research Centre (CNRS), at the Languedoc Montpellier Science and Technology University in the south of France. The results have nearly always been nearer the final production figures than traditional forecasts, as well as being available

earlier in the season.

the size of crop, and is 10 per cent at

On July 1, when the first forecasts are produced, Cour claims his error margin averages 5 per cent, compared with 20 per cent for conventional techniques.

Predictions are complicated by the

fact that the wine production data do not always provide a true picture. Distortions have occurred in recent years in the Hérault department, for example, because growers have tried to stabilise output in order to comply with the European Community (EC) rules aimed at drying up the wine lake. In many cases, producers evaporate the surplus rather than store it until a subsequent light crop

needs bolstering.

Forecasting is also made more difficult by the replacement of high. The margin for error is usually yield varieties with lower yield,

Why wine growers are beginning to count on the pollen less than 5 per cent, regardless of higher quality strains. Since these grapes are smaller, the ratio of har-vest to pollen changes and the calculations have to change too, Cour

explains.

Matters will be simplified when the vine stock stabilises in 1990, after the Community stops subsidising efforts to reduce output

The application of Cour's theory to wine was a matter of chance, as he had hay fever sufferers in mind when he started out on his basic

He first turned to the grape in the Hérault vineyards of Languedoc-Ronssillon in 1973, and was prompted by a simple process of deduction: the more pollen in the vines at the moment of pollination, the more numerous the fortilized the more numerous the fertilised blossoms, the fuller the grapes and the more abundant the harvest. The amount of pollen per cubic metre of

air reflects the health of the vine at a key point in its growth.

The equipment for Cour's process,

developed and patented by the government research agency ANVAR, is uncomplicated and inexpensive. It consists of a weather vane, an anemometer (to measure wind force) and a series of filters in plastic frames. The silicone coated absorbent gauze, in five thicknesses, is changed twice a week. The initial investment comes to about £1,000 and operating costs run at about £500 pounds a season for the filters and laboratory analysis.

Since its introduction in Langue doc. the technique has moved into the champagne district, the Gironde area of the Bordeaux region and Catalonia in Spain. More recently, it has started to make its way into the Medoc, Listel, Montbazillac, Cognac and Cotes-de-Bordeaux areas.

Not that the technique is without its drawbacks. The Champagne Wine Growing Association points out that it makes no distinction between varieties of vine, and does not allow for a breakdown by local area.

Wet weather also remains a potential stumbling block, as hail or tor-rential rainfall at the end of the growing period can upset both the harvest and the projections. This happened in the Hérault in 1983, when heavy rain in August followed an earlier heatwave. For the hilly terrain of the Champagne district, more stations are needed to achieve the same reliability as in flatter regions like the Gironde.

However, the chances of official recognition are increasing. Cour has been invited to tender for an EC research contract to test the technique on the wine and olive crops in

three countries. The contract will call for 15 pollen installations to operate in France, Spain and Italy between 1989 and 1991. If successful, the technique could be introduced on a Europewide scale.

"We would continue to supervise the operation, but would have to set up a company to carry out the work," Cour says. One important test will be how effective the method is on the same crops, but in different climates. According to Cour, it is proving its worth on citrus fruit in Morocco, hazeinuts in Spain, honey in France and palm oil in Colombia "It worked very well in equatorial conditions."

The new method may take some of the romantic mystique out of the wine harvest, but it will also reduce the element of speculation that pitches growers against traders in a permanent battle to minimise the damage caused by uncertainty.

Barbara Casassus

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR
in respect of AS30,000,000 13% Notes due 1991 of Hamburgische Landesbank – Girozentrale –

Notice is hereby given that with effect from and including 20th December, 1988 HAM-BURG LB INTERNATIONAL Limited (the "INTERNATIONAL"), and institution incorrection of the Bank in respect of the substituted as principal debtor in respect of the S00,000,000 13% Notes due 1991 (the "Notes") of Hamburgische Landenbuck — Givenente Danie in respect of the Notes on grantice — (the "Rank").

The Bank would be remained on the next to pay additional amounts pursuant to Conditions of the Conditions of t

Dated 18th November 1988

Girozentrale

Gerhart-Hauptmann-Platz 50 - 2000 Hamburg 1 · Federal Republic of Germany

NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS30,000,000 141/2% Notes due 1989 of Hamburgische Landesbank - Girozentrale -

Notice is bereby given that with effect from and including 20th December, 1988 HAMand including 20th December, 1988 HAMattrict of the Notes to substitute the interpretated and resident in Hoog Kong, will be party in the place of the Notes. The INTERNATIONAL as principal debtor in respect of the Notes. The INTERNATIONAL as principal debtor in respect of the Notes. The INTERNATIONAL as principal debtor in respect of the Notes. The INTERNATIONAL as principal debtor in respect of the Notes. The INTERNATIONAL as principal debtor in respect of the Notes. The INTERNATIONAL is minor than 90% directly owned by the Exchange, and the former description "Hamburgische Landesbank - Ginozentrale -, Hamburgische Landesbank - Ginozentrale - (the "Bank").

The Bank would be required on the next interest Payment Date in respect of the Notes of all y gurantee the payment obligation of the Notes by a deficional amounts pursuant to Conditional amounts pursuant to Conditional amounts pursuant to Conditional amounts pursuant to Conditional amounts pursuant to Conditions of the Notes and it is consequently exercising its right pursuant to Condition 11 of the Terms and Conditions of the Notes.

The Substitution of Debtor requires neither are exchange of Notes nor that the existing interest of the Notes will be fasted on the Lixembeurg Stock Agency of the Bank will be party in the place of the State and the existing of the Bank to the existing Fixed Agency of the Exchange, and the former description "Hamburgische Landesbank - Ginozentrale -, Hamburgische Landesbank - Ginozentrale -, Hamburgische Landesbank - Ginozentrale in the Order of the Notes will be followed by the description "(HAMand from 20th December, 1988.

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This notice is given by: Hamburgische Landesbauk - Girozentzele
Gerhart-Hampungische St., Communication | HAMBURGISCHE |
2000 Hamburg 1,
Federal Republic of Germany

Dated 18th November 1988

Girozentrale

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NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR

in respect of AS50,000,000 141/4% Notes due 1989 of Hamburgische Landesbank — Girozentrale —

Notice is hereby given that with effect from and including 20th December, 1988 HAM—
SURG LB INTERNATIONAL Limited (the Notes to substitute the INTERNATIONAL, which is accordance by the Bank, will by an instructed and resident in respect of the Notes on and form 20th December, 1988 (the "Deed Poll") agree to associated and resident in respect of the Notes on and form 20th Poll of the General Poll") agree to associate (the "Bank").

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This sedice is given by: Hamburgische Landesbeek - Givenmentele
Gerhart-Hamburg 1.
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Given State See Community

Communit Girozentrale

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NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR

in respect of AS50,000,000 15% Notes due 1991 of Hamburgische Landesbank - Girozentrale -In respect of AS50,000,000 15% Notes due 1991 of Hamburgische Landesbank — Girozentrale —

Notice is hereby given that with effect from and including 20th December, 1988 that and including 20th December, 1988 that in respect of the Notes to substitute the interest of the Notes. The INTERNATIONAL is mixed that the solution incorporated and residem in Hong Kong, will be about the substituted as principal debtor in respect of the Notes. The INTERNATIONAL, as principal debtor in respect of the Notes. The INTERNATIONAL, have the interest payment of the Bank in respect of the Notes on and from 20th December, 1988 (the Polit to be dated 19th December, 1988). The Bank would be required out the next Interest Payment Date in respect of the Notes to pay additional smooth provided that in respect of the Notes of the payment of the Interest Payment Date in respect of the Notes to pay additional smooth provided that is not expected to the Notes of the Interest Payment Date in respect of the Notes of the Interest Payment Date in respect of the Notes of the Notes of the payment of the Interest Payment Date in respect of the Notes of the Notes of the payment of the Interest Payment Date in respect of the Notes of the Notes of the Notes of the Interest Payment Date in respect of the Notes of the Notes

This notice is given by: Elamborgische Laudesbank – Girozentrale

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LANDESBANK

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Dated 18th November 1988

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NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR

In respect of CanS75,000,000 81/4% Notes due 1990 of Hamburgische Landesbank — Grozentrale —

Notice is hereby given that with effect frees and including 20th December, 1988 HAM—
and including 20th December, 1988 HAM—
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Dated 15th November 1988 HAMBURGISCHE

This moder is given by: Henthersische Landestenk - Gronzatrale

Gerhart-Hamptensis-Plats 50,

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NOTICE OF SUBSTITUTION OF PRINCIPAL DEBTOR in respect of AS75,000,000 Zero Coupon Notes due 1992 of Hamburgische Landesbank - Girozentrale -

in respect of AS75,000,000 Zero Coupon Notes due 1992 of Hamburgische Landesbank — Girozentrale —

Notice is hereby given that with effect from and including 20th December, 1988 HAM-BURG LB INTERNATIONAL is principal debtor in respect of the Notes to substitute the INTERNATIONAL, an institution incorporated and resident in Hong Kong, will be substituted as principal debtor in respect of the substituted as principal debtor in respect of the substituted as principal debtor in respect of the AS75,000,000 Zero Coupon Notes due 1992 (the "Notes") of Hamburgische Landesbank — Girozentrale — Including 20th December, 1988 the INTERNATIONAL in the existing Notes to stamped in any way. The Notes will be party in the place of the Bank to the existing Stock beauting 20th December, 1988 (the "December, 1988 (the "December, 1988 the INTERNATIONAL in the party in the place of the Bank to the existing stock beauting 20th December, 1988 (the "December, 1988 to port the Notes of the Standard and the former description "Hamburgische Landesbank — Girozentrale — Hamburgische Landesbank — Girozentrale — Hamb

This notice is given by: Hamburgische Laudesbank - Girozestrale

Corbant-Hampursan-Platz 50.

Dated 18d

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Federal Republic of Germany Girozentrale

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THE PROPERTY MARKET

Paul Cheeseright, Property Correspondent, examines two different office schemes for the out-of-town market

edfont Lakes is 800 yds away from Terminal Four at Heathrow Airport, so. when it is completed, it will fit into the M4 corridor office market. But what makes the scheme significant is not so much Its exact location as the fact that it is on land prised out of the Green Belt, one of the very rare cases where this has been done. It was fear that British Aero-

space might make profits on the redevelopment of land on the Green Belt that contributed to the recent row over its purchase of Royal Ord-nance from the Government. Yet the argument about preserva-

tion of the countryside generally, and the Green Belt in particular, is complicated by the fact that both have some very scruffy landscapes the detritus of old industrial activity or husinesses which

ISION Park is of Cambridge hut not in it – three miles north of the city centre in the village of Histon and about a mile from the M11. The A45 is the rough border hetween the Cam-bridge City Council and the South Cambridgeshire District Council and Vision Park is in the area of the

The question of planning jurisdic-tion is important because the District Council has been more relaxed about the nature of the space at Vision Park than the city would

Tartan Developments, part of a Cambridge architectural and prop-erty group, brought Merivale Moore the prospect of a deal on a former Chivers jam factory site in June 1986. Their approach to the District Council led to a broadly drawn planning permission for the 11 acres site. When the Use Classes Order

Green Belt trade-off

remained after the designation of environmentally protected areas.

Apart from exceptional cases, the Government has ruled the Green Belt out of bounds for development. Belt out of bounds for development.
But Mr Nicholas Ridley, the Environment Secretary, did not intervene in the granting of planning permission by the Borongh of Hounslow for Bedfont Lakes.

Technically this was because the scheme had been scrutifised in least public appropriate. Practically

local public enquiries. Practically, it was because Bedfont Lakes was on land that nobody wanted to do anything about: a total area of 248 res, mostly scrubland, once used

was reworked in 1987, the park was given a general husiness classifica-

Merivale Moore thought that the initial tenants at least would be

high technology companies: a natural assumption given the growth of

such husiness around the university

and the success of the Cambridge Science Park, In fact, 90 per cent of

the inquiries for space came from pure office users and the first two tenants were Barclays Bank and

Two things seem to have been bappening here. The first is the spread of high technology compa-

Anglia Water Authority.

for gravel extraction but filled in during the early 1970s. In addition, the land was privately owned and closed to the public. In Green Belt terms, it acted as a lung for the

area hut had no recreational use.

In 1984 Rutland Group, a private property company, and RMC, the aggregates group, presented a scheme to the local planners which was essentially a trade-off. If some of the land could be used for companying development, then the second mercial development, then the rest could be restored to parkland for Hounslow Council.

This is what is happening. The old fill is now being replaced by

The Cambridge effect

in any case growing in importance as a regional centre, thus increasing

the space demands of service com-

panies. Second, there is very little space in the city itself. Hence office

users have been pushed outwards into Vision Park or one of the other

half dozen business park develop-ments bringing space on stream in and around Cambridge.

Merivale More seems to have made its move into the market just

in time. It paid £3.225m for the 11

acres and now considers that the level of rents suggests land prices of around £1m an acre. Starting off

this relatively low base, it is making a running yield on costs of just

fresh clay so that there will be no trace of contamination. Eventually there will be over Im sq ft of com-

mercial space, including low-rise office buildings, and housing on 56 acres of the site (see map).

The basis of the deal is that sverybody wins. The public gain open space. Hounslow obtains more housing and johs. Entland and PMC obtain a prime desclorant. RMC obtain a prime development site to feed a growing market. Rutland, in fact, is now the sole owner because it bought out RMC

last August. Its advantage in the Heathrow area, which is attractive to companies pushed out of central

Rents at Vision Park have been up to £15 per sq ft. But while rents in the London area tend to diminish

away from the central area, in Cambridge there is little disparity between the inner and outer districts.

Merivale Moore, having been able

to build into a rising market, has now found that changes to the Cam-

bridgeshire Structure Plan are working in its favour. Mr Nicholas Ridley, the Environment Secretary,

has made it clear that development should be pushed out along the A45

and is prepared to see part of the Green Belt lopped off to provide for that. Vision Park, then, finds itself

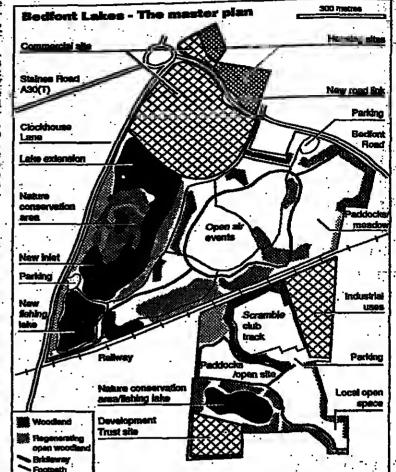
London by much higher accommo-dation charges or expansion, is that it has unfettered BI planning con-sent. That is, the buildings can be used either as offices, the commer-cially attractive side for Ruiland, or for light industrial use, or for

But it has been a costly process. Basic infrastructure and four years of the planning process have cost around \$20m. It is not the sort of undertaking that a company like Rutland could contemplate if it had to start again tomorrow, simply because land values have escalated. As it is, Butland will have to pre-sell parts of the development, in order to retain parts of it. There will be no speculative huilding. So far Butland has been able to absorb the effect of higher interest rates because its land costs were relatively low. tively low.

growth.
This is financial convenient. Merivale Moore's initial plan was to sell on the the units — one 26,500 square feet building in Phase One, four buildings with a total of 55,370 square feet in Phase Two and the yet-to-be-started 80,000 square feet of Phase Three.

But its own growth, from assets of £27m in June 1996 to assets now worth £71m, makes it easier to retain the buildings for investment purposes. Yet the fact that Vision Park is not isolated, but will be abls to feed off the growth of the imme diate locality, makes retention

The company has been using straightforward bank finance, part of a general facility taken on the balance sheet, to fund the develop-ment, a practice facilitated by the strong cashflow it receives from house miding.





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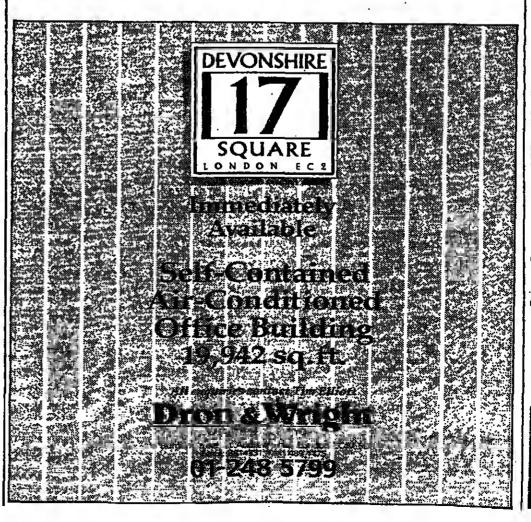
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PUBLIC NOTICES

INQUIRY BY THE MONOPOLIES AND MERGERS COMMISSION Merger of Consolidated Gold Fields PLC with Minorco SA

Monopolies and Mergers Commission is investigating the Merger of Consolidated Gold Fields PLC with Minorco SA. Any person or organisation wishing to give information or views, particularly on its effects on competition in the markets for minerale and metals such as titanium and zireon, should write as soon as possible to:

he Reference Secretary. (Minorco - Gold Fields Inquiry) Monopolies and Mergers Commission New Court, 48 Carey Street, LONDON WC2A 2JT





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The Financial Times proposes to publish this survey on:

20th January 1989

For a full editorial synopsis and advertisement details, please contact:

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FINANCIAL TIMES

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The price at which units may be bought.

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The price at which units may be sold.

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The special price and between the offer and hid prices is determined by a formula laid down by the appearance. In practice, unit trust managers quote a stuch narrower spread. As a result, the different is drives set well above the continuous permissible price which is salied the cancellation price is drive set well above the laid price might be moved to the cancellation price in the table. However the bid price might be moved to the cancellation of the large study of the cancel and the set of the cancel latter price is which they is K large excess of sellers of solts over bint trust. The large shown alongside the fund manager's some is the time at which the unit trust dealing prices are cormally set unites another time is indicated by the symbol alongside the individual mit trust came. The symbols are as follows: \$\phi\$ - 0001, 10, 1100 hours; \$\phi\$ - 1101 to 1400 hours; \$\phi\$ - 1200 hours; \$\phi\$ - 1001 to midelight.

The latter is denotes that the managers will deni on a historic price basis. This means that investors can obtain a firm quotation are not he tone of dealing. The prices shown are the tasts available before publication are not he has the prices dealing heads towards.

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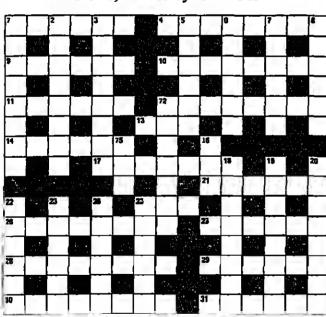
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- **ACROSS**
- 1 Warning device which smells? (6)
 4 Enraptured engineer returns to stable (8)
 8 Climbing frame (6)

- 8 Climbing frame (6)
 10 Ring someone? (8)
 11 Late going down? (6)
 12 Crazy jokes about turning in (8)
 13 Settle quietly, always (3)
 14 Cruet split over model vessel (6)
 17 Wanted O'Coonor to ride
- round (7)
 21 Frank arranges credit (6)
 25 Hawthorn's mother said why (3)
 26 Wild boar not assumed to be tree dwelling (8)
 27 For about a pound in coin (6)

- (6)
 28 When still cooking, diet (8)
 29 For years Dan worked on programme (6)
 30 Changing to late shift, telephone (8)
 31 Stopped when cold and relaxed (6)
- DOWN
- DOWN

 1 BA the footballer? (4-4)

 2 Throwing bread out when hard (6) 3 Leave works before Ted's promoted (8)

- 5 Gay gives fare to youth leader (6) 6 Ditch fish outside back door
- 6 Ditch fish outside back door
 (6)
 7 Instruct engineers to raise counter (6)
 8 Embrace scares cook (6)
 12 First letter of London? (7)
 15 Left supporter blushing (3)
 16 Day to get married (3)
 18 I involved Olga in proper conversation (8)
 19 Which run in races? (8)
 20 Normal pay for a back doctor (8)
- 20 Normal pay for a back doctor (8)
 22 Pictures things before God arrived (6)
 23 N. Bates turns sway (6)
 24 Hole right under old car (6)
 25 Enrage people: join in (6)
 Solution to Puzzle No.6,788

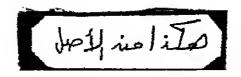


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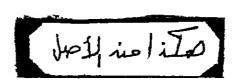
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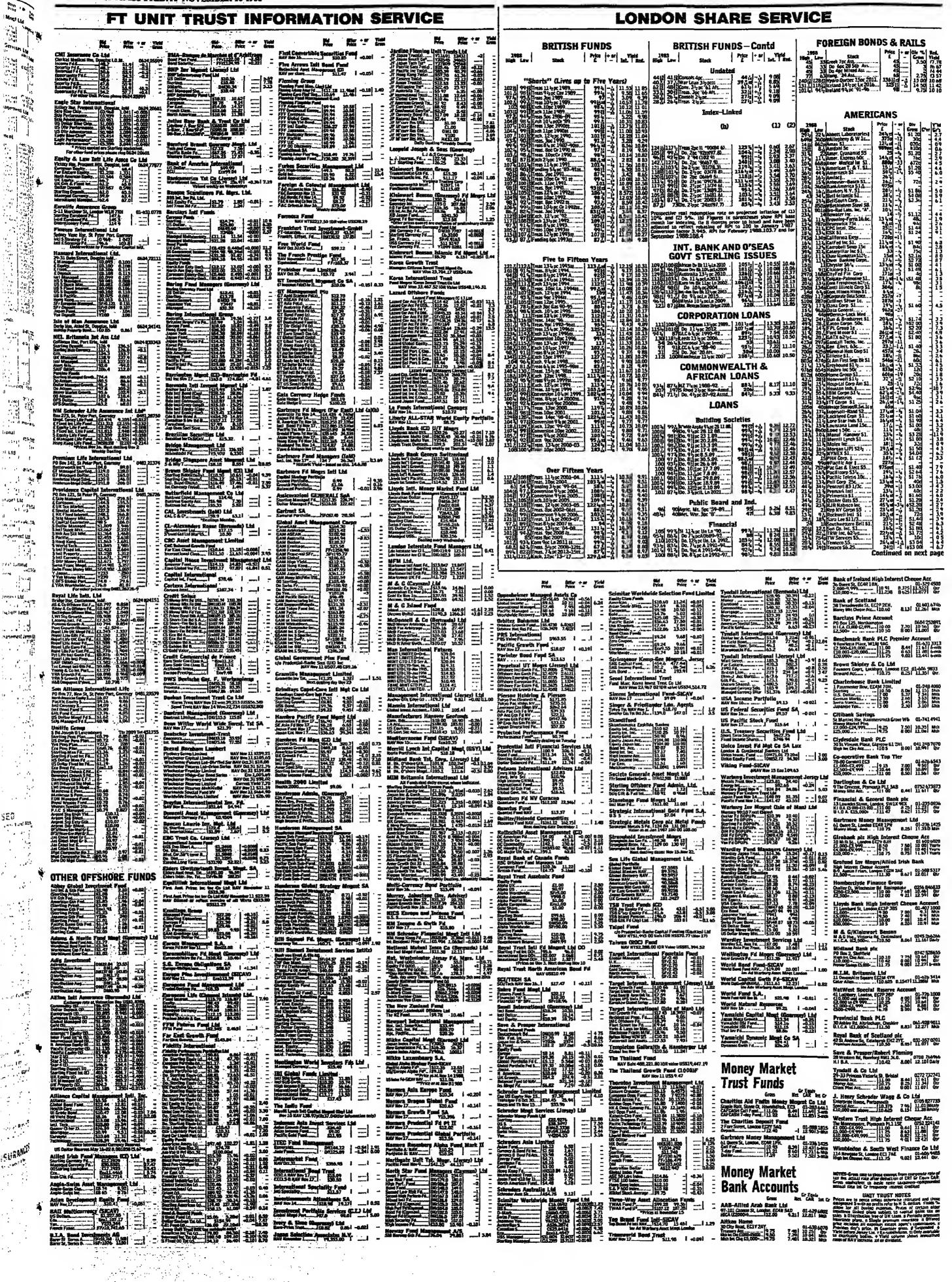
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

G7 help boosts dollar

CO-ORDINATED CENTRAL, bank intervention pushed the dollar charply firmer in currency markets yesterday, although it retained its bearish undertone and finished below the best level of the day, the best level of the day, despite later help from the US Federal Reserve Board.

Early trading was very subdued, as traders waited for some reaction to the dollar's

fall to a ten month low against the yen in Tokyo. Traders were content to hold square posi-tions, on fears that central banks would intervene. The cautious tone proved to be justified, as G7 central banks lent

support.
However, intervention in itself is not seen as a cure for the underlying factors depress-ing the dollar, and merely huys time. Short-term investors were quick to adjust their posi-tions in tune with the dollar's trend, but there is little to suggest that the longer term bear-ish view on the dollar does not

remain true. Early trading saw the dollar confined to a narrow range, with sentiment influenced not only hy the prospect of G7 intervention, but also by the gentle rise in US interest rates and the growing possibility of a rise in the US discount rate. Sentiment had been influenced by dollar purchases estimated

	£	N NEW Y	ORK
	Nov.17	Latest.	Previous Close
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CURRENCY MOVEMENTS						
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OTHER CURRENCIES						
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MONEY MARKETS

UK rates l	higher
INTEREST RATES in London continued to rise yesterday, despite a stronger dollar, which reduced the possibility of higher US interest rates. The latest UK economic data, while broadly in line with expecta-	In the afternoon, it bought 194m of hills on a revised shortage of £600m, and gave late assistance of £320m, making a total of £589m. The Bank of France left its money market intervention

Short-term rates in Frank-

Short-term rates in Frank-furt continued to decline as commercial banks enjoy com-fortable liquidity levels. This is despite a net drain of DM4.8bn on Wednesday, after the Bund-esbank allocated only DM6.9bn to replace a maturing sale and repurchase facility of DM11.7bn. Longer term rates were little changed after the

were little changed after the Bundesbank left key lending

rates and credit policies unchanged at its central coun-cil meeting. The next meeting is scheduled for December 1.

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INTEREST RATES in London continued to rise yesterday, despite a stronger dollar, which reduced the possibility of higher US interest rates. The latest UK economic data, while hroadly in line with expecta-tions, did little to counteract rate unchanged at 7.25 p.c. at yesterday's sale and repuran underlying feeling that the strength of the UK economy chase tender. Recent pressure on the French franc from a and concern about rising infla-tion, are likely to keep interest stronger D-Mark hed led to euggestions that the French rates at current levels - or higher · for the time being. authorities would increa rate. Yesterday's tender resulted in allocations of FFr38.8bn, coinciding with a maturing facility, which drains The key three-month interbank rate was quoted at 12%-12% p.c. unchanged from

UK clearing bank base lending rate 12 per cent from August 25 & 25

Wednesday, while the one-year

rate rose to 12½-12½ p.c. from 12½-12½ p.c.

The Bank of England forecast a shortage of around £650m and factors affecting the market included repayment of late assistance and a take up of igte assistance and a take up or Treasury bills, together with hills maturing in official hands draining £740m. Banks brought forward balances £15m below target, and there was a rise in the note circulation of £60m. These were partly offset by

Exchequer transactions which added £150m to the system.

The Bank gave assistance in the morning of £175m through outright purchases of eligible bank bills in band 4 at 111 p.c.

ever, although the dollar has touched its lowest level since late last year against the yen, it is still up by nine per cent egainst the D-Mark over the same period, which makes the Bundesbank's position that much more difficult. The dollar closed at DM1.7285 from DM1.7230 and

Y122.60 compared Y122.50. Elsewhere it finished at SFr1.4495 from SFr1.4455 and FFr5.9075 compered with FFr5.8925. On Bank of England figures, the dollar's exchange rate index rose to 93.7 from

Sterling finished below its best level after late dollar strength, but still closed up from Wednesday's close. Its exchange rate index finished at 77.2, down from 77.3 at the opening, but up from 77.1

EMS EUROPEAN

Wednesday. Against the dollar, it was unchanged at \$1.8215, hut rose against the D-Mark to DM3.1500 from DM3.1400 and SFr2.6400 against SFr2.6325. It was was also higher against the French franc at FFr10.7600 from FFr10.7325, but was unchanged against the yen at Y223.25.

The Japanese yen managed to make limited headway against the D-Mark, despite against the D-Mark, despite further yen sales against the dollar by the Bank of Japan. Dealers suggested that the yen retains a bullish undertone against the D-Mark, and that the previous distortion caused by the Bundesbank's absence from the market is now resolved. The D-Mark opened vesterday at Y70.98 - having yesterday at Y70.98 - having briefly broken through resistance at Y71.00 on Wednesday -and slipped to Y70.91 during the morning, before finishing

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CUR	RENCY L	JNIT RA	TES .
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Fr. Franc Italian Lire 8. Fr. (Fin) . 8. Fr. (Con.) Yen		· 1000000000000000000000000000000000000	1 15	5-101, 1-73 73-7 7-31	1115 74.7 73.		1 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	85-8 114-1 74-7 75-7 44-4 85-8	1	83.83 113.1112 73.71 43.44		90.95 90.89 Groc. flys. not lay's open lat	90.92	35 (634)
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Long ter years N/A pe	m Eurodol er cent pos					_			95-95 185, 000	percept; five days' solice.	Dec Mar Joe	88-00 87-20	88-09 87-27	8
		EX	CHA	NGE	CRC)\$S <u>!</u>	RATE	S			Estimated	Volume 910 lay's open int	6 (9754) 1465B C	5169
Nov.17	3	5	OM	Yes	F Fr.	5 fr.	RFL	Lira	CS	8 Fr.		DHAL SERM		
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F Fr.	4.478 0.929	_	2928 1193		10	2.454	3.299 1.345	2175	2.087 0.851	61.38	Previous d	Volume 573 ay's open lat	10567 (1	_
S Fr.	0.929	0.640 0.515		207.5 84.58	4.076	1	1.345	886.4	0.851	25.02	Spot 1.8215	CFOREIGN E	3-cmth.	_
Lira	0.427	0.779	0.687 1.346	62.90 95.43	3.03L 4.598	0.744 1.128	1.517	459.2 1000.	0.960	28.23	_	LEIG Sc per	1.8085	1.
8 Fr.	0.445 1.514	0.811 2.759	1.402 4.769	99 42 338.1	16.29	1.175 3.997	1.581 5.375	1042 3543	3.400	29.41 100.	Dec	Lates 1.813	1.8258	ı

FINANCIAL FUTURES

Slightly better tone

SHORT STERLING futures ended the day on a slightly firmer note in yesterday's Liffe market, as co-ordinated central bank intervention supported the dollar and eased upward pressure on interest rates, both in the US and UK.

Three-month sterling deposits for March delivery opened at 87.82, down from 87.85 on Wednesday, but rose to finish at the day's high of 87.89.

at Y70.93. A further rise by the Austra-

Strike Price 165 170 175 185 190 195	Calls-set Dec 1670 1170 670 298 92 16	Jan 1670 1170 68b 353 147 48	Pass-se Dec 0 5 39 173 467 893 1377	Jan 4 23 92 257 553 954
Estimated : Predigis da	rotume tot ry's open k	al, Calls (R. Calls 1	Pats 4 22 Pats 30	502
PHILADEL 631,250 (c	PHIA SE S ents per E	/S 6PT10	15	
String Price 1.700 1	Dec	Calls lan Fi 70 11	eb Ma 80 11.6	Dec 5

ESE GOVI. Low Pres. 107,36 108.24 106,43 107,38

(12505)

Low Pres. 87-28 86-09 87-20 85-27 97.04 96.50 6-exth 12-mth 1.7956 1.7755

FT LONDON INTERBANK FIXING (11.00 a.m. Nov.17) 5 months US delians

	N	ONE	RAT	ES		
NEW YORK			Treasur	Bills and	Bonds	
Two month 7,87 Four year 8,8						8.97 8.96 9.03
Nov.17	Overeight.	(Ine Manch	Two Months	Three Mouths	Şix Montis	Lombard
Frankfurt Paris Zarich Antsterdam Tokyo Millan Brussels Geblin	4.46-4.55 712-713 34-33 531-543 359375 105-11 6.10 75-74	4.60-4.75 712-814 4-414 5.25-5-35 4.09375 11 12-12 714-714 74-714	4.70-4.85 6à-5à 73-0	4,75-4,90 0 \(\frac{4}{2}\) 4\(\frac{4}{2}\) 531-537 434375 11-12 7\(\frac{2}{2}\) 8-8\(\frac{2}{2}\)	4,30-4.95 84-84 84-85	5.00 7.25 - - - - -

			_			
L	ONDO	N MC	NEY	RATE	\$	
Nov.17	Overnight,	7 days notice	One Month	Three Months	Six Moeths	One Year
Interbank Offer Interbank Bild Interbank Bild Sterling CDs. Local Authority Bonds. Distance Mist Deps. Company Peposits Finance House Deposits Treasury Bill (Stay) Fine Trade Bills (Buy) Fine Trade Bills (Buy) SDR United Dep Offer SDR Linked Dep Bild ECU Linked Dep Offer ECU Linked Dep Offer ECU Linked Dep Bild		115	1124 1124 1124 1125 1125 1125 1125 1125	12121212121212121212121212121212121212	12 4 12 4 12 4 12 4 12 4 12 4 12 4 12 4	12 5 12 5 12 5 12 5 12 5 12 5 12 5 12 7 12 7 12 7 12 7 12 7 12 7 12 7 12 7
Treasury Gills (sell) comments 1.15 per conditions 1.15 per conditions 1.15437 pc. 6 Agreet areas for period Schemes II & III: 13.72 Scheme IV&V: 12.035 pc. 15 pc.	n: three mo CGD Fixed November I.c. Refere I.c. Local As ISSES Base Ra ISSES Base Ra I	nths 11 B r Rate Sterin 26,1988 to nice rate for Itherity and Itte 12 g fro st. Certifics er cent, one line-twelve	per cent; Ting Export Fl o December or period Oct Finance Ho min Novembe ates of Tax (-three month months 93	easury Bills; nance. Mak 25 , 1988, ober. 1, 1988 usen seven der 1 , 1988; Deposit CSeri hs 9 per cent oer cent; Un	: Average to the up day October Scheme I: I to October tays' notice, Bank Depos tes 6): Depos	nder rate of 131 , 1988. 13.07 p.c. 31 , 1988. others seven it Rates for It £100.000

limpted volume total, Calls 72 Puts 675 vious day's open lm. Calls 5488 Pues 5554

Long gilt futures finished lit-tle changed on the day, as

investors took a longer term view on interest rates and the UK economy. While recent eco-

nomic data has pointed

towards continued strong eco-nomic growth and the possibil-

ity of higher interest rates, reaction in gilts has been affected to some extent by the lack of any fresh issues of stock in effect, gilts are potentially in departs of heavy in

tially in danger of becoming

Esta Previ	tated vok Ogs day's	open int.	Calls 556	2 Parts 63	23 ·	Presio	s day's o	ne total, per int.	Calls 27	61 Pets	2434
			£12,5	OH SE \$/:	S OPTIONS per SID						
0.26 0.48 0.91 1.58 2.55 3.69 5.26	Feb 054 055 1533 226 4577 6112	Mar 0.94 1.45 2.15 2.45 4.25 5.37 6.91	Stri Pris 1.65 1.75 1.80 1.85 1.90 1.95 Estim	Dec 15.65 11.10 13.40 13.40 175 175 175 175 175 175 175 175 175 175	115 115 115 115 115 115 115 115 115 115	11.30 7.20 4.20 3.05 1.65 alls h/A 5	16.20 13.50 7.55 4.70 2.75 1.60 1.40	0ec 8.35 0.45 0.40 1.40 3.80 9.95 17.60	Pats-se Jan 0.45 0.60 1.50 2.40 7.00 11.15	1.30 2.45 4.50 7.50 11.35	Mai 0.99 1.8 3.11 5.30 8.32 11.92 20.40
U.S. 1	REASUR		(CAT) 8%		—	JAPAN Y12.5e	ESE YES	(D90)			
Dec Mar Jun Sep Dec Mar Jun		Latest. 88-07 87-26 87-13 87-02 86-24 86-14 86-00	High 88-09 87-28 87-15 87-02 86-24 86-14 86-00	87-27 87-15 87-15 86-29 86-24 86-10	Prev. 88-05 87-25 87-13 87-02 86-24 86-15	Dec Mar Jun Sep		Latest 0.8385 0.8277 0.8386 0.8500	0.8235 0.8330 0.8426 0.8520	0,8176 0,8268 0,8380 0,8500	0.82 0.83 0.83

	87-13 87-02 86-24 86-14	87-15 87-02 86-24 86-14 86-00	87-05 86-29 86-24 86-10 86-00	87-13 87-02 86-24 86-15	drum Sep	0,8380 0.8500	0.8426 0.8520	0.8380 0,8500	0.839
	86-00	80-00	86-00	85-20	DET/TSCH DEC/25,00	E MARK (EM) 80 \$ per 344			-5
isr pri	-	:		85-11 85-02	Cec Mar Jus	0.5789 0.5846	0.5859 0.5859	0,5770 0.5825	0.583 0.588 0.595
S. TREA	SURY MILS of 100%					19671) EURÓDO 15. of 198%		IME)	
ec lar sp ec lar	92.16 92.38 92.40 92.40 92.40	92.19 92.40 92.40 92.40 92.30	92.10 92.32 92.37	Prev. 92.12 92.34 92.35 92.35 92.26 92.30 92.28	Dec Mar Jun Sep Dec Mar Jun Sep	Latest, 90.94 90.97 90.96 90.96 90.93 90.83 90.77 90.69	High 90.87 91.02 90.99 90.94 90.82 90.85 90.77 90.69	1.04 90.78 90.92 90.93 90.89 90.79 90.82 90.74 90.66	90.8 90.9 90.9 90.9 90.7 90.8 90.7 90.6
VESS FR	ANC (BNN) M S per SFy			<u> </u>	STANGA 3500 ti	to & POORS 5	00 DERE		
	Laters	High	Lon	Desir		Latest	High	300	Pro

attractive for their scarcity value. The December long gilt prise opened at 95-23 and closed at 95-25, compared with 95-24 on Wednesday.

US Treasury bonds spent a rather depressing morning, as tha dollar showed little sign of recovery. However central bank intervention in the afternoon lifted prices from the morning's lows to finish little changed on the day. LIFFE FT-SE MOEK PUTURES OFTENS

Price 17000 17500	1310 811	Dec 1323 868	No.	
18500 19000 19500	56	231 87 25	246 692 1190	12
Estimated Prerious d	-			
LUTE SI				
Strike	Callson	denteits	Pats-ex	tile.

	225	234 47 68	877 880 882 885		12	45 X X X	18 N	数ない
5 650 Pe	nts 100 nts 632	,	Estima Previou	end votes is day's o	ie total, per lot.	Calls 645 Calls 274	Pats 93 61 Pats 2	2434
LONDON £12,540	SE S/S	691700/S tr \$1)						
Strike Price 1.650 1.750 1.850 1.850 1.950 2.950 Estimate Previous	Dec 15.65 11.10 13.40 3.25 1.75 0.45 6 volume day's op	Calls and Jan 16.15 11.15 6.75 3.15 2.45 1.15 en int. Calls and Jan 16.15 Calls and Ja	11.30 7.20 4.20 3.05 1.65 dis 16/A F	Mar 16-20 13-50 7-55 4-70 2-75 1-60 1-40 1-40 1-40 1-40 1-40 1-40 1-40 1-4	Dec 8.35 0.45 0.40 1.40 3.80 9.95 17.60	Pas-set Jan 0.45 0.60 1.50 2.40 7.00 11.15	130 2.45 4.50 7.50 11.35	Mar 0.90 1.80 3.15 5.30 8.35 11.95 20.40
T) 8%			JAPAK	ESE YES	(000			

6.12	6.91		nated volum	me total, C	alls N/A Pag		_	•	20.40
AGO									
	rý Bonens ds of 100°		6			PER YEM COME			
	Litest. 88-07 87-26 87-13 87-02 86-24 86-14	High 88-09 87-28 87-15 87-02 86-24 86-14	87-27 87-15 87-15 86-29 86-24 86-10	Prev, 88-05 87-25 87-13 87-02 86-24 86-15	Dec Mar Just Sep	0.8385 0.8277 0.8380 0.8500	0.8235 0.8330 0.8426 0.8520	0.8176 0.8268 0.8380 0.8500	Pres. 0.8205 6.8296 0.8399 0.8501
	86-00	86-00	86-00	85-20	DEVISCH DED25,B	E MARK COM			
	-	:		85-11 85-02	Cec Mar Jus	0.5789 0.5846	0.5859 0.5859	0.5770 0.5825	0.5831. 0.5887 0.5950
EASU	100%	(DAM)			TRUEE-M	ONTH EUROC	LLAR (D	IMO	
	Latest	Hilati	Low	Prev.	Sim pole	s of 100%			
	92.16 92.38 92.40 92.40 92.30	92.19 92.40 92.40 92.40 92.30	92.10 92.32 92.37	92.12 92.34 92.35 92.35 92.36 92.26 92.30 92.28	Dec Mar Jun Sep Dec Mar Jun Sep	Latest. 90.87 90.97 90.94 90.91 90.80 90.83 90.77 90.69	90.87 91.02 90.99 90.94 90.82 90.85 90.77 90.69	90.78 90.92 90.93 90.89 90.79 90.82 90.74 90.66	Pres. 90.82 90.95 90.94 90.99 90.79 90.82 90.74 90.66
	(IMINO per SFY	_		<u> </u>	STANDA/	to & POORS 5	66 DEED		<u> </u>

At By of Nine Strong Shiples Strong Shiples Shipe St. C. Back Rederland Central Capital Strong Bank Shiples Sank Shiples Shipl

EUROPEAN OPTIONS EXCHANGE 25.A 8.80 5.70 A 3.10 A 0.90 2.30 4 6.50 8.50 38 11 49 30 3.30 B 1.80 2.20 A 4.20 A 353 - 36272 - - N9731395 223 76 58 30 111 TOTAL VOLUME IN CONTRACTS: 36,995

BASE LENDING RATES ABN Bank
Adam & Company
AAB - Allied Arab Bk
Allied Irish Bank
Henry Archacher
AKZ Banking Group
Associates Cap Corp
Astherity Rank Chylesdale Bank Comm. Bk. N. East. Provincial Bank PLC..... R. Raphael & Sons..... Contes et co Cyprus Popular Bk Dondar Bank PLC Doncari Lawrie Equatorial Bank plc Bank of Barnda Banco Bithen Vizzaya Bank Hapoalim Bank Lenni (UIO Standard Chartered Rebert Fraser & Pters... Girobaek Girobaek Mahon HFC Bank plc...... United Bk of Kowait United Mizrahi Bank Bank Credit & Comm Nambros Bank
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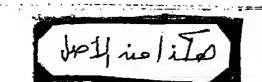
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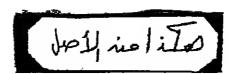


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Nature of Business



Low



LONDON STOCK EXCHANGE

Dollar support helps equity sectors

Beecham and Burton.

equity market was encouraged yesterday by the determined move by Central Banks to put a floor under the US dollar. Share prices quickly brushed off Wall Street's heavy overnight fall and moved ahead to turn in the best performance for a week. The final hour of trading saw a renewal of take-over enthusiasm, with Lonrho heading a list of revived hid

The market took a favoura-ble view of the latest economic data on UK unemployment, average earnings and unit wage costs. The figures the top of the present trading announced yesterday range was a further batch of suggested that UK growth is good Interim reports from

Tiret Dealings: Oct 31 Nov 14 Mov 24 Dec 5 Dec 6 Dec 19

"slowing down and becoming more sustainable", according to Mr John Whitehead at Rob ert Fleming Securities.

Also fuelling the market recovery towards the FT-SE 1850 mark which is regarded as

opened a mere five points off, despite the alarm bells ringing on Wall Street overnight following warnings on the twin US deficits from Dr Alan Greenspan, chairman of the Federal Reserve. However, it was soon clear

British Telecommunications,

that UK equities were scenting the substantial intervention by global authorities to support the dollar and shares moved ahead as the US currency rallied. Turnover was modest at first and the market appeared to be settling below its best

Equity Shares Traded

400

300

200

levels when an ontburst of takeover speculation sent Beecham and Burton.

There was some surprise when the London market in the electronics sector in the wake of the GEC/Siemens move against Plessey.
At the close, the FT-SE Index

was a net 16.3 higher at 1823.6, virtually the day's best. Seaq volume of 496.2m shares compared with 549m on Wednesday, when volume was boosted by the Plessey bid.

Takeover speculation found renewed support yesterday towards the end of the trading session. Lonrho rose back above the 400p level after the return of bid talk. The decision by Nestlé, the Swiss chocolate

GEC settled unchanged at

tree of the UK in a hard-fought bid battle earlier this year, to allow foreigners to buy its registered shares and to seek a capital increase in the near future, brought speculative gains in UK food stocks as investors searched for a likely target for Nestle's attentions. However, some UK analysts believe that Nestle has its sights set high – perhaps even on RJR Nabisco, now that Forstmann Little, the US buy-out specialist, has backed off. Oil shares came in for late

huving support as London awaited news from the meeting in Vienna of the Opec pricing and strategy committee.

Since Compilation High *5*6 28 127 4 87.94 88.12 88.37 88.33 88,08 97.28 97.20 1452.5 1461.2 Ordinary Ord. Ol. Yield
Earning Yid *a(tuli)
P/E Ratio(Net)(*2)
SEAQ Bargaine(5pm)
Equity Turnover(£m)†
Equity Bargaina†
Shores Traded (mi)† 4.78 12.to 10 09 24,003 12.14 9.97 21.107 772.68 23,180 1068.85 2S 130 437.9 5 - Oay average

FINANCIAL TIMES STOCK INDICES

TRADING VOLUME IN MAJOR STOCKS

● Opening ● 10 am. ● 11 am. ● 12 pm. ● 1 pm. ● 2 pm. 14722 1477.4 1483.3 1483.5 1484.5 1484.1 DAY'S HIGH 1488.7 OAY'S LOW 1472.1 Basis 100 Govt. Secs 15/10/25, Fixed Int. 1928, Ordinary 1/7/35. Gold Mines 12/9/55, SE Activity 1974, ☆Nil 10.00 (Excluding intra-market busi

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Royal provision shock

The UK's biggest composite insurance group, Royal Insur-ance, provided the market with one of the day's biggest shocks by revealing a \$200m (£112m) provision against outstanding claims in the US, along with its third quarter results. "The news came out of the blue and caused some hard selling, commented one dealer. Royal shares immediately

slumped and triggered a gen-eral slide in other composites, although most of the latter rallied quickly from their lowest levels. Down to 362p immedi-ately following the results Royal subsequently picked up to close a net 11 down at 366p. turnover totalled a much-big-

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The provision for US claims severely dented Royal's nine-months pre-tax profits which slumped to £140m compared with £259m. Before the extraordinary item the profit figure came out at £252.4m.

Analysts were dismayed by this latest blow at Royal, which comes hard on the heels of the move by California's electorate to vote for the Ralph Nader-instigated Proposition 103, which calls for a 20 per cent cut in insurance premi ums in the state. "The only prop for the sbares is the yield," said one analyst.

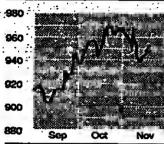
Beecham bulls Beecham reported interim

results which were at the top of the range of forecasts. Fol-lowing no analysis, meeting of 5m. Pre-results speculation of a rights issue or major acquisition came to nothing. Dr Arnab Banerji of Nomura Research commented: "What industrial division."

was pleasing about the results was that there was organic growth from all divisions." He rates the stock a strong buy and thinks the company deserves a high rating. "Next year should see continuing margin improvements and gradually smaller tax charges. The only negative point is that Beecham needs to improve its marketing in soma key mar-kets, notably Japan, and there is some question as to how they will do this."

Other analysts genarally agreed with this judgement. Hoare Govett has slightly raised its full-year forecast by 25m to £480m and continues to rate the stock a buy. The major dissenting voice came from the team at Citicorp Scringeour Vickers where Mr Paul Woodhouse said: "While the figures

FT-A All-Share index



are good, we remain cautious and continue to have doubts about the R&D programme." He suggested switching out of the shares into Glaxo or

Boots quandary

Boots was one of top three turnover stocks, but business was mostly of a intra-market nature. Some genuine invest-ment was noted but, contrary to market hopes, little evidence emerged of a stakebuilding exercise. Nonetheless, many investors seemed happy to be speculating on stakebuilding and on a host of other possibilities, incloding an impending property valuation, a division of the group's retail and industrial businesses, or a takeover bid by either Unilever or Han-

There is little doubt that one particular buyer has purchased large numbers of shares recently. This has resulted in a stock shortage and persistent small huying yesterday forced marketmakers to square their book positions. The shares thus moved higher quickly to close 7 np at 232%p, after tun-

Analysts are looking for lowing an analysis meeting interim profits of around sentiment became bullish and £110m and £115m, compared the shares responded with a with £104.7m, when Boots gain of 10 to 465p in turnover reports next Thursday. Most expect a relatively strong per-formance by the retail side, but stress that adverse currency. influences could affect the

New Lourho play

The Lonhro casino began play in earnest late yesterday. Shortly after 3.30 pm specula-tion became rife that tha

NEW HIGHS AND LOWS FOR 1988 Gandalf Tech. Inc., Houston Inde., Ingersoll-Rand, Texas Instr., USX, CARADARS 19 Gons. TVX Min. Corp., Scho Bay Mines, Gulf Caneda, Imperial Oil, CHIMSCALS (1) Hercules Inc., STOMES (5) Blacks Leisure Orp., Courts, Goodman Gr., S. & L. 31 2p. Pt. Woolworth 8-2 pc. Le. 2000, ELBCTHECALS (5) Motorole. Norsk Data 'A. Nit. Telscom, Orchid Tech., Personal Comps., MNUSTRALS (6) Baxter int', Inc., Bluebirt Toys, Dover Corp., Pawton 11p. '94-'02. Shiloh, SmithKline Beckman, NEWEPAFERS (1) Portam th & Sand., NEWEPAFERS (1) Portam th & Sand., NEWEPAFERS (2) KLP Grp., Lawson Marrion Grp., PROPERTY (2) Rockfort Orp., Savilla. TUCTLUS (1) Teart al. Iray, TRUSTE (3) TR Toch., Stam Pund, Thal Euro Fd., O&S (1) Scopter Res., IsiMac (10) Bractan, Corn. Mod'Isla,, Beatht Mines, Duke Grp., Julia Mines, Pelear Res., Butte Mining, Hersio Gold Mines, Highwood Res., Homedtake Mining, THERD MARKET (1) Far East Res.

Oct much-mooted offer from Bond Corporation was imminent.

Traders held their breath, watching the screens anxiously for an announcement, and the shares zoomed to 412p. None came, tha price wobbled for a few minntes and then moved back up to end a net 27 higher at 408p, after volume of 14m Late in the evening a trader

said: "A market raid will come first, possibly this morning, and then the bid. Mr Alan Bond, head of the Australian group, will probably pitch his offer low just to see the response from the Lonrho camp. Market ideas on the terms ranged from 430p to 480p. Prior to the late hurst of activity, Lonrbo shares had

fluctuated narrowly.

Mr Paul Spicer, a Lonrho director, said he was aware of the rumours and joked that he and the rest of the board would be in very early this morning, "with bayonets fixed."
The telecommunications and

slectronics sectors attracted another day of major activity, stimulated by the GEC/Sie-mens/Plessey takeover situation, talk of further bids in the defence grouping, a bid approach for George Scholes d good results from British

said the move against Plessey
"marks a full stop to the long
bear market in electronics."
Plessey attracted selling pressure after the interim figures - "disappointing" according to one analyst - which showed pre-tax profits of £75m, at the bottom end of estimates; at the close Plessey were 21/2 easier at 221 %p on turnover of 16m.

MEW HIGHS (23)

BURLOHNGS (3) Eve Gris., Pontina, RIMC, CHEMICALS (1) Chestoay Int's.

ELECTRICALS (6) Drivick Hitigs., Int's. Colour, Guest Grp., Voice Grp., ENGREERING (2)

Hampson Intica., Victora, POODS (1)

Sutherland Hidgs., NOTELS (1) Resort Hotels, BEJUSTRIALS (6) Celestion, Els. ISA Int's., Powell Duffyn, Suscholey, LESRHIE (3)

Alrouxs, Capital Radio, Shallo Gry 'A'.

NEWSPARS (3) Hearnaint Exhibits. Codina William, Daily Mail 'A', PROPERTY (3) Bifton (P). Cep. Reg. Prop. Rundsworth Tat., SHEPPING (1) Hersey Dt. Units., TEXTILES (1) Palma Grp., THUSTS (5) Drayon E. Wirmss., Electra Inv., Tex., Marray Ventures.

Do. Wirmis., St. Andrew: 'Isc.

NEW LOWS (85).

BERTISCH FURIODS (6) LOAMS (2) Straids 123 por

178p after turnover of 8.5m, but the accolade for the day's big-Turnover by volume (million) gest turnover went to Ferranti Where some 22m traded as the shares edged up 2½ to 103½p. The past two sessions has seen 50m shares, around 8 per cent of the company's capital, change hands. British Telecom's second

quarter results (pre-tax profits of £629m compared with most estimates of around £615m) were ahead of expectations and analysts were apparently impressed by the post-results meeting with the management. Demand for Talacom was strong and persistent - "the safest bet in the sector" said one dealer - and lifted the shares 7 to 254p after turnover

of more than 7m. George Scholes leapt to 285p prior to closing a net 55 higher at 275p after announcing it had received a bid approach. Deal-ers immediately focused attention on Delta, which made an unsuccessful attempt on Scholes over a year ago, but there were also hints that another group - Emess Lighting was mentioned - could be interested. Software house Logica, also regarded as a bid tar get, moved up 5 to 389p. But Unitech were marked down 9 to 212p after the move to

Hanson caught the eye, ris-ing 3 to 149%p in good turnover of 11m shares. Dealers reported the presence of a very rge hnyer and the resurgence of talk that Hanson might bid for Boots.

acquire US gronp Veeco for

The brewery sector was dull hut firm, with leading issues generally making little progress. Nevertheless, dealers reported little selling pressure. Grand Metropolitan was the exception, rising 11 to 458p in turnover of 5.1m amid renewed Telecom a reason turnover of 5.1m annot renewed talk that Pillebury might he captured the limelight again.
Miles Saliter at Hoare Govett said the move against Plessey bid for Grand Met despite the fact that the UK group now has acceptances for well over two-thirds of Pillbsury shares. There was a feeling in the market that no one wanted to be short of Grand Met shares.

Irish Distillers crashed 39 to 385p after the ruling in favour of Pernod's bid, while there was some switching out of Whitbread, down 2½ to 292p following Wednesday's disappointing results. Burton year-end figures were

much in line with expecta-tions, but the shares fell steadily to close down 7 at 190p with some 8.2m changing hands. Analysts had two worries about the figures: a hidden interest charge and a 53rd week which added more than £14m to the accounts. Several downgraded their forecasts for the current year from £235m to

Davy Corp rose 10 to 163p helped by a 40 per cent rise in

interim profits. Hoare Govett, which has been a big buyer of The following is based on trading volume for Alpha securities dealt through the SEAO system yesterday until 5 pm, the stock for the past year, has increased its forecast for Davy's full year profits by £1m

Vickers gained 7 to 188p on the interest in defence stocks aroused by the bid for Plessey and suggestions that Sir Ron Brierley and Mr John Spalvins were building stakes in the

600 Group, which trebled its interim profits to £4.3m, rose 5½ to 119p, while Locker (T) saw its "A" shares drop 2 to 29p with half-time profits down

37 per cent. Takeover issues in the Food sector had a perky day run-ning ahead strongly late in the session as news of the Nestlé decision filtered throught to London. Amid persistent talk that a major bid migbt be launched soon, old favourites United Biscuits and Unigate rose 8 to 297p and 298p respec-

tively, although dealers said both looked distinctly squeezy. Blue Arrow consolidated the ground gained during the previous session as speculation continued over the group's current market valuation. This is considerably lower than any direct US or European competitor and is said to be attracting predatory attention. Of special interest is the US Manpower snbsidiary where a management huy-out or sale has been suggested recently. After high volume of 0.0m, the shares settled firmer at 94%p. Mid-term results slightly bet-

ter than market forecasts nndged BAA higher to 283½p. Capital Radio reported excel-lent figures and its shares ran 42p ahead to 486p in a huge squeeze. Analysts were

extremely bullish following the post-results meeting. Mount Charlotte rose again, up 6 to 165p in what has become a market with not enough stock to go around.

William Collins rejected the hid from News International and its shares sported well above the offer price. The Ordinary shares rose 142p to 685p, while the "A" shares were 116p better at 569p. Analysts said News International would have to raise its offer to have any chance of success.

Mountleigh and Arlington up 4 to 182p and 180p, respectively.

JD Wood, the residential and agricultural estate agent, fell 18 to 105p as directors said half-year profits would be more than 50 per cent lower and issued a warning on figures for

the full year. A flurry of speculative buying interest produced some ontstanding performances in an oil market which shrugged

off the poor showing of crude oil prices. Brent for December delivery closed around 35 cents down at \$12.30 a barrel as the first of the series of OPEC meetings got underway in Vienna. Ultramar, where Sir Ron Brierley has a near 14 per ceot holding and Premier Consoli-

dated, a stake of some 2 per cent, raced higher to close 13 Bid speculation pushed up at 248p ahead of a presenta-tion to oil industry analysts and following "huy" recommendations from several brokers. Premier jumped to 56p before closing 3 np at 54%p. Aran Energy, regarded by analysts as one of the best of the smaller oil groups, surged

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ahead and closed 714 up at Activity in Traded options reached the high level of 59,270 contracts, comprising 45,235 calls and 14,035 puts. Plessey domimated dealings, as newly iotroduced exercise prices came into play, on the back of the GEC Siemens bid. The February 220 calls showed the opening of interest of 2,020 calls and the February 240s that of 917. The effect oo the electronics sector of the bid for Plessey was reflected in trading in other stocks in the sec-tor, such as Racal.

 Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 27

New Life Assurance Reference Library to be constructed:

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APPOINTMENTS of FIRST NATIONAL

Standard Chartered board promotions

Mr Bill Brown has been appointed deputy group chief executive, and Mr Patrick Macdougal has been appointed an executive director of STANDARD CHARTERED. The following have been promoted to the board of group subsidiary Standard Chartered Bank: Mr Ron Altringham (credit and other risk management); Dr Henry Fabian (group personnel); Mr Peter Gwilliam (international Eurocurrency banking); Mr Martin Hayman (chief legal officer); Mr Patrick Macdougall (group director, merchant banking); Mr John Maxwell (treasurer); Mr Peter McSloy (Asia Pacific region); Mr Ian Paterson (UK and North America); and Mr Alan Wren (Europe, Africa, Middle East and South Asia).

≝ Sir Ian Trethowan, chairman of Thames Television, has been appointed president of the Cinema and Television Group of the European Commission, and is a member of the Community's committee of cultural consultants

 BURMAH has appointed Mr Geoffrey Thomas as director. personnel, Castrol (UK). He was with Mars G.B. Mr Jim M.J. Prophet becomes personnel director, Castrol, in February, 1989. He is



personnel director of Burmah Speciality Chemicals, where he will be succeeded by Mr Brent Thomas, associate director employee relations for Sericol. Mr Steve J. Turley is made personnel director of Sericol Group. He is corporate personnel manager, Burmah head office.

BALFOUR BEATTY DEVELOPMENTS, property subsidiary of BICC, has promoted Mr John McKie and Mr Stephen Brimfield to the



■ THE SCOTTISH MUTUAL ASSURANCE SOCIETY has appointed Mr James M. Joyce as agency development manager, based at head office, from January 1.

■ THE QUARTO GROUP INC., publisher, has appointed Mr Michael Mousley to its main board as finance director. He was chief financial officer. Also joining the board is Miss Jennifer Manstead. She is sales and marketing director of Quarto Publishing

■ Mr. Thomas Carty has been appointed underwriting manager of HIR (UK) in succession to Mr L. Pereira.

 UNISYS has appointed Mr Jan Poort as vice president, industry and commercial line-of-business marketing. at its Europe-Africa division headquarters at Uxbridge. He was with Digital Equipment Company in Holland.

■ LONDON & EDINBURGH INSURANCE GROUP has m.Mr.P.LJ. Doe has been promoted Mr. Clive Fletche appointed an associate director to director, personal lines promoted Mr Clive Fletcher

claims; and Mr Nigel Dyer to research and development director, personal lines. ■ THE NORTHERN DEVELOPMENT COMPANY

has appointed Mr Yoshihiro Soeda to the Japanese desk as London representative (Japan). He has had 33 years in banking, including 13 years with Barclays in the City.

■ Mr John Wright has been appointed director and general manager of THYSSEN LIFTS & ESCALATORS, Streatham.

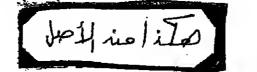


Mr Tony Garner has become chief executive officer of MEL-VILLE TECHNOLOGY, Letch-worth, Hertfordshire, and of its subsidiaries Sigma, Herald Engineering Equipment, Select Gauges, and United Metrology Inc. He was chief executive of Henry Sykes, and master-minded its sale to SPP. He is a non-executive director of

Winchmore, and of Alco Stan-

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COMMODITIES AND AGRICULTURE

Gorbachev mounts £70bn assault on food wastage

By Quentin Peel in Moscow

THE SOVIET Union is to spend 77bn roubles (£70bn) over the next seven years on upgrading food processing and agricul-tural storage — the most critical area of wastage affecting food supplies.

Details of the massive investment programme bave yet to be revealed, but its scale underlines the Soviet authorities' deep concern at continu-ing food shortages throughout the country, causing a growing consumer backlash

Mr Mikhail Gorhachev, the Soviet leader, who this week took a gathering of top Communist Party officials on a two-day tour of collective farms and leasehold operations 200 miles outside Moscow, says that radical improvements in transportation and storage would produce a dramatic

improvement in supplies.
However a leading agricultural researcher warned yesterday that the buge investment programme would be wasted if the spendiog were left to government ministries.

Academician Vladimir Tikhonov, of the Lenin Agricul-tural Science Academy, said billions of roubles had already been wasted in "grandiose plans" by central government.

He suggested even more alarming figures for crop wastage than have been pub-lished before. The Soviet Union produced 87m tcnnes of potatoes a year — more than China the US, both Germanies China, the US, both Germanies and Britain combined. Yet in recent years not a single Moscow dweller. . bas been lucky enough to be able to buy 3 kg of good quality potatoes freely in spring, without

queueing. Based on his own researches over several years, he estimated that of the 60 kg per capita of potatoes produced on collective farms, only 19.7 kg actually reached the shops. The largest part of the difference "goes to the town

Writing in the weekly newspaper Moscow News, be said nine tonnes of reinforced concrete had been poured for every bead of cattle in the country, but just as 30 years ago, one farm worker still looks after no more than a

"Of course these billions are needed," be said. "But the main question is how we are going to use them." The answer was that the Rs

the ministries and the Gosagro-prom (state agri-industrial committee) of the Soviet Union, but to the local organs of Soviet power: the republi-can, regional and district Soviets of people's deputies. New buildings and storage facilities should be organised

"mainly on a co-operative basis" and transferred by the local Soviet to working collec-tives on a leasehold basis. The only direct relation with the state would be payment of the lease, and income tax.

lease, and income tax.

Such radical thinking coincides with the message Mr
Gorbachev was pushing to his party officials in Orel this week - although he clearly saw the need to deny that it meant any departure from true socialism.

"The most important thing is that it is not a matter of socialism as such, but a matter of our weaknesses, our inability really to tap the huge potential of socialism," the Soviet leader said. "We must now use costaccounting, lease-contracting, co-operation, and restructuring economic relations to bring man back into production as master and overcome his alienation from the means of

Canada launches platinum coin

By Halg Simonian in Frankfurt

THE ROYAL Canadian Mint yesterday launched platinum and silver versions of its highly successful Maple Leaf coin in respondse to the booming interest among investors in platinum coins.

Mr Maurice Lafontaine, President of the Royal Canadian Mint, said the Platinum Maple Leaf, which is being issued in 1/10th, 1/4, 1/2 and 1 troy ounce sizes, marked a further extension of the Mint's range. The new coins will be legal tender with nominal values of C\$5, C\$10, C\$20 and C\$50. On the London bullion market yes-terday platinum fell \$7.10 to \$575.5 an ounce, while silver was 631 cents an ounce down 7

cents.
"We have heard the call" from financial institutions and investors, many of whom bad gone so far as to call the Mint,

The new platinum coins follow the Australian Koala, launched in September, which topped its 100,000-oz annual sales target two months later. Responding to questions about the success of the Koala, Mr Lafontaine was cautious in

his forecasts for the platinum Maple Leaf, which also has a 100,000 oz sales target for the first year. "If we see that worldwide demand is evolving differently, we will alter our projection," he said.

Demand for the new platinum coins is expected to come mainly from Japan, where the strength of the yen against the US dollar has stimulated buying. Japanese purchases of piatinum equalled the 1987 level within the first nine

months of this year. Mr Lafontaine said little about the source of platinum for the new coins. The raw material would be coming from Canada the Americas and the Soviet Union, he said. Accord-ing to the Mint, Canada produced 13.5 tonnes of platinum group metals iast

THE FUTURE of the world platinum market "is by no means assured," according to Metals & Minerals Research, the London-based consultancy.

secondary output are already well documented." MMRS says, while "consumption may even now be past its point of

That scenario would suggest a quick return to surplus and

year, representing 5.1 per cent of world supply.

The success of the Koala, and the fact that a number of other countries are believed to be waiting in the wings with coins of their own, bas triggered speculation about demand exceeding supply.

The silver Maple Leaf will be issued in the standard 1 troy ounce size, with a Canadian dollar \$5 denomination. Output, which is expected to go mainly to North American markets, is targetted at 800,000 ozs in the first year.

largest refiner and supplier of

"Expected rises in mine and

lastest growth. inevitable pressure on the platinum price, the consul-

Its statement is a response to the bullish tone of the interim review of the platinum market published earlier this week by Johnson Matthey,

Close Previous High/Lov

COCOA E/tonne

which claims to be the world's

platinum gronp metals.

That review saw a bright future for platinum jewellery and continuing progress in demand from the European automotive sector, which uses platinnm as an exhaust cleaning catalyst.

However. assumptions about European motor industry requirements "are not necessarily correct," because "the lion's share of the (EC) agreement on emis-sion control has still to be decided." It also points out that European catalyst manu-facturers are already producing some way above demand.

Tin case settled out of court

By Raymond Hughes, Law Courts Correspondent

A £23.8m claim against J.H. Rayner (Mincing Lane), part of the S. & W. Berisford group, by two Shearson Lehman Hutton companies has been settled on undisclosed terms.

Lawyers for Rayner said yesterday that the terms of the settlement were confidential. The settlement was reached on the 59th day of the High Court hearing of an action by Shearaon against Rayner, Maclaine Watson, a subsidiary of Drexel Burnham Lambert, and the London Metal

The claims against Rayner and Maclaine Watson were both for money said to be due under tin contracts.
That against the LME is a challenge by Shearson to the validity of Rule M, brought in by the LME after the international tin market collapse to fix a so-called ring-out price

prices.
Shearson issued its writ in March, 1986. In December, 1986, the Court of Appeal awarded it a £5.2m interim payment against Rayner on the ground that that was the minimum Shearson would recover at the

overlding existing contract

full trial. The bearing of the action began in June. It had been delayed for some months by an intervention by the International Tin Council, which tried unsuccessfully to stop its internal documents, or copies of them, being used in the liti-

gation. The action, which is continulng against Maclaine Watson and the LME, is not expected to end until after

No date has yet been fixed for judgment to be given on the move by the members of the ITC to strike out actions against them by bank and bro-ker creditors of the ITC. The case was beard in private for three weeks in September.

Trimming the fat off beef support Tim Dickson continues our series on EC farm budget curbs "ALL FARMERS need to do these days is to pick up a tele-phone, rather than make an effort to market their heef," lamented one Brussels expert

sector. He was referring, of course, to the generous system of guar-anteed "buying in", which assures producers a safe and trouble free ontiet for their meat but which represents, as critics see it, a costly and inefficient means of income

as he summed np the main

problem at the moment in the

support.
Proposals tabled by the
European Commission earlier in the autumn and under dis-cussion for the first time in the Council of Ministers this week are designed to tackle this issue head on. The aim is to push through the sort of com-prebensive reform for beef agreed for most other se at the February Summit of EC heads of government. In particular the Commission wants to restore the publicly financed intervention system to its intended role of providing a safety net for producers, rather than a "normal" commercial outlet, as it has come to be

regarded. Significantly the plan in part reflects Brussels' overall strat-egy of trying to shift the emphasis of the Common Agri-

emphasis of the Common Agri-cultural Policy away from price support to more accurately targeted direct help for smaller producers.

In many ways the Commis-sion's political timing is perfect. Market prices have firmed over the last 12 months (to 73.5 per cent of the guide or target support price this Octo-ber across the Community, against 63,5 per cent a year ber across the Community, against 68.5 per cent a year earlier); weekly EC purchases have tumbled from 10.000 tonnes earlier in 1988 to less than 5.000 tonnes at the moment; and Mr Frans Andriessen, the EC's Farm Commissioner is in deter-Commissioner, is in deter-mined mood to round off his four year spell in the job with a December deal for this impor-



tant but persistently trouble-

some regime.

Notwithstanding the Commission's public display of confidence, however, the indications at this week's meeting were that next month's negotiations will be tough. True were that next month's negoti-ations will be tough. True, there are those, like Britain's Farm Minister Mr John Mac Gregor and his Dutch counterpart Mr Gerrit Braks, who argue that production may take off again in the early 1990s on the back of rising prices, and that Brussels plans to tighten up the system are thus fully justified.

There are others, however, like the Italian Government, who stress more pointedly the current position — whila the community now produces 7 per cent more than it consumes, this surplus is likely to drop to 2 per cent this year and to turn into a 1.3 per cent shortfall in 1989. They paint a bleak picture of looming deficits in production which would reassert the need for strong public price support. France, which initially seemed to embrace the need for change, and Ireland are among those arguing strongly against signiflcant departures from the

status quo. If there is one major lesson of recent years, it is that making projections about the EC beef market is a perilous task Many had hoped that the dramatic 13 per cent cut in intervention prices and the partial modification of the system negotiated under the British presidency of the Community by Mr Michael Jopling in December 1986 would be enough to do the trick — but they reckoned without the effect on supply and prices of widespread slaughterings of widespread slaughterings of dairy herds as farmers strove sion proposals covers the dairy herds as farmers strove to keep within tough new limits imposed on milk produc-

The level of guaranteed EC beef purchases into interven-tion stores (540,000 tonnes) was not markedly lower in 1987 than it had been in 1986 and because of the imbalances earlier this year Commission experts predict that the figure for 1988 will still be of the order of 450,000 tonnes. Efforts to sell off stocks have been stepped up in recent months most notable was the 200,000 tonne sale to Eastern Europe - but at least 500,000 tonnes are expected to remain unsold in Community stores at the

end of this year. However, with output now clearly falling the ontlook for 1989 is much more encouraging and the latest predictions in Brussels are that only 150,000 tounes of new intervention beef will be bought in – signif-icantly less than the new 200,000-tonne ceiling which the Commission is pushing to introduce under its latest pro-

The basic thinking behind the planned changes for inter-vention is to break the "security" which producers associ-ate with the system and encourage a more market ori-ented approach. "We still want to maintain a reasonable price hut we believe that this is, inany case, being achieved by the reduction in supply." explained one senior official.

Besides the controversial 200,000-tonne limit, the Commission bas two further modifications intended to limit inter-vention buying. One is the introduction of a tender sys-tem, as in the dairy regime. The other is a cut in the level of market prices which triggers intervention. If Brussels gets its way these will in future be

ber state concerned.

The second set of Commission proposals covers the reform of the various premium payments made directly to producers. Broadly speaking, the idea here is to try to channel at least some of the resources saved by tightening up inter-vention into this type of

Support.
Thus the suckler cow premium paid on specialist beef herds would be raised from Ecu 24 to Ecu 40 per animal and the so-called single, or "special," premium for male "special," premium for male animals would increase from Ecu 25 to Ecu 40 per head (up to a headage limit of 75, compared with 50 at the moment). All this has particular significance for the UK, which as things stand is set to lose its treasured variable slaughter premium, a capped deficiency payment which bridges the gap between market prices and the between market prices and the

EC target price.
Britain continues to argue that the variable premium's virtues (keeping beef out of Community intervention stores community intervention stores and encouraging quality) outweigh the disadvantage (cost). But if, as most people expect, Mr MacGregor loses this battle he will fight hard to get the headage limit removed, on grounds both of principle and administrative efficiency administrative efficiency. There were signs at this week's

Council thet others, notably Spain, shared this concern. Surprising as it may seem the reforms may not aave money in the short term —
this year spending on beef is
expected to be Ecu 2.36bn
compared with the provisional
1989 budget allocation of Ecu 2,59bn, though in 1986 total spending on the sector was Ecu 3.48bn. "The intention seems to be not so much to save money as to redirect resources," said one normally grudging farm lobbyist admiringly.

Brazil proposal to end two-tier coffee market

By David Blackwell

DELEGATES to the International Coffee Organisa-tion (ICO) talks on the future of the coffee agreement will today continue to discuss a Brazilian proposal to end the so-called two-tier market. the US, have become increas-

ingly concerned about countries outside the ICO being sold coffee at discounts of more than 40 per cent. Evidence emerged this week

to back their complaints. ICO preliminary figures show that exports from producers to nonmembers rose to 11.21m bags

WORLD COMMODITIES PRICES

in the year to September, up from 7.64m bags in 1986-87. Yesterday Brazil, the world's biggest producer, pnt forward a plan which would automati-cally penalise producers that sold coffee cheaply in the twoquota cut as the final penalty. Exports to non-member countries would be monitored by

their central banks or an equivalent monetary authority. Brazil said yesterday that it would not accept a consumer proposal for a universal quota governing all coffee exports. The talks end today.

US MARKETS

A SHARP DECLINE in energy prices

commission house activity was

helped push gold, silver and platinum markets lower, reports Drexal Burnham Lambert. Fund and

satured. Copper prices advanced 530

in December as the market recovered from the previous day. Trade buying

helped add strength near the close. In

trada selling triggered off sell stops.

March sugar closed et 992, below the

the softs, sugar prices fell 24 points es

10 cent support level. Cocoa prices lost 5 in the Merch as trade and

speculative selling was featured. Coffee futures fell 173 in December as

first notice day approaches. The grain markets ell tell as liquidation was

precipitated by lower cash pren Sovbeans and corn futures posted that

Brazilian logging curbs 'not working'

By John Barham in Sao Paulo

ENVIRONMENTALISTS and government officials say Brazil is continuing to export tropical hardwoods, in spite of a presidential moratorium on

The Government imposed the moratorium on exports last month as part of a package of ronment and the Amazon rain-

forest in particular.

The package was a response to international nproar over a sharp increase in clearance in

the Amazon - some 35,000 sq km of virgin forest were destroyed this year.

Professor Philip Fearnside,
of the Institute of Amazon

Studies, pointed out that Nature has called on Japan, Brazilian law had always the world's higgest importer of banned exports of logs unless tropical hardwood, "to halt its they were cut from areas to be flooded by bydro-electric dams. Sawn timber, however, could be exported. The professor said companies were "laundering" their exports by claiming logs

sites. Mr Adhemar Natsunaga, head of the enforcement division at the Forestry Develop-ment Institute (IBDF) admitted that policing was very weak:
"Very little is being done. We
just do not have enough
people." he explained.

The World Wide Fund for

new log imports from Brazil which began this month," writes David Blackwell. Mr. Adam Markham, WWF Campaigns Officer, told the fifth council meeting of the

Organisation in Yokohama earlier this week that a sudden influx of logs to Japan from Brazil "could seriously jeopardise attempts to improve forest management and conservation policies in South East Asia and could also open the floodgates of Japanese trade in Amazonian timber."

LONDON MARKETS

COPPER PRICES railied on the London

Metal Exchange vestsrdey with the cash Grade A quoislion regaining 667 SO of the £200 it had lost over the previous five Irading days. Dealers inked the rise, which took the price to £1,730 a tonne, to a firm opsning on ths New York market and a sharp dip in starting egainst the doller. Sentrmsnl was reinforced by talk of Chilean purchasss to cover against lost production. The traders noted the reports hed baen circulating of a ossible suspension of January and February shipments from Codelco's Chuquicamata mine because of lurnace/smaller problems. Zinc prices moved higher in sympathy with copper with that the cash position closing al \$1,535 a tonna, up \$42.50. Tha currency lactor aided cash load's £6 rise to £385 a lonne, bul substantial commission house buying was also noted.

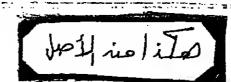
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Gas Oil	5122-124	-3
Heavy Fuel Oil	\$57-59	-1.5
Naphiha	5127-130	-25
Petroloum Argus Estimates		
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Selver (per frey oz)	63 rc	-8
Platinum (per troy oat	\$575.5	-7.1
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Nickol (Iree markel)	595c	-10
Tin (European free merkel)		+26
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noc v-Oct/Dec. u-Oct/Nov.	g-Jan. Mea	1 Com-

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√ar	260 00	263 00	262.50 259.50
yar Yar	260 00 255.60	263 00 258 00	262.50 259.50 258 80 255 00
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Mar May	250 00 255,50 0252 50 255,50 252 50 252 50 250 340] White [F] aug 1515. IL S/rcnne Close 120 75 119 00 117 25 114 50 112 20 111 25 110 25 110 25 110 25 112 20 115 45 112 20 115 45 110 25 120 25 120 25 120 25 120 25 105 50 Close 105 65 files 70	253 00 258 00 258 00 258 00 258 00 2076 (1482) Fr per toric Oct 1492, D 122 00 118 80 112 20 118 80 113 20 113 20 113 20 113 20 113 50 112 20 115 50 116 20 117 20 118 70 120 25 102 35 105 35 Previous	265.50 259.50 258.60 255.00 258.60 255.00 255.50 255.00 255.50 255.00 10s. of 50 toni 10): Mar 1545. 10c 1495, Mar 14 High/Low 122.75 120.76 121.50 118.75 120.00 171.90 112.75 171.90 112.75 171.90 112.75 171.90 112.75 110.00 112.75 171.90 1100 tonnes High/Low High/Low 109.50 109.35 172.20 112.10 175.50 175.40 178.85 118.55 120.25 120.25 120.25 120.50 High/Low 105.90 105.75 105.50 High/Low 105.90 105.75 106.70 108.60

LONDOR	METAL	EXCH.	ANGE		(I	Prices supplie	d by Amalgan	nated Metal Trading)
	Close		Previous	Hìgh/L	OW.	AM Offici	al Kerb clos	se Open Interest
Numiniu	m, 99.7%	purity (\$ per tonne)				Ring	turnover 5,600 tonne
Cash monthe	2370-8 2309-1		2345-8 2285-8	2345/2	310	2400-5 2336-8	2311-2	18,277 lota
Vuminiu	m,99.5%	purity (c per tonne)				Ring	turnover 3,600 tonne
Cash Dec. 21	1270-5 1265-7		1262-5 1262-5	1271/12	270	1270-1 1265-7		19.026 lots
Copper, C	Grade A	(£ per to	nne)		_		Ring tu	rnover 25,025 tonne
Cash	1728-3		1660-5	1730	_	1729-30		
months			1487-8	1543/15	519	1910-30	1528-9	87,441 lots
Copper, S							Ri	ng turnover 0 tonne
Cesh lan, 4	1655-7 1615-3		1570-90 1550-70			1650-70 1610-30		33 lots
Silver (U		ne ounc						Ring turnover 0 ozs
Cash I months	626-9 639-42	•	633-6 646-9			628-30 642-4		421 fols
.eed (£ p	er lonne	}					Ring tu	rmover 17,150 tonne
Cash	385-7		379-81	380/379		379.5-80		40.540.144
months	380-1		374-5	381/375	<u> </u>	375-6.5	379.5-80	10,619 lots
ackel (S	per tonne 13500-		19705 50	10700				umover 1,320 lonne
Cash months	11750-		13725-50 11525-50	13500/1 11800/1			11750-800	5.609 lots
iline (\$ pe	r tonne)						Ring t	umover 8,375 tonne
ash months	1530-4 1425-3		1490-5 1400-5	1520 1435/14	125	1518-22 1420-5	1425-8	12,492 lots
POTATO	ES Ettoni	18			•	LONDON BE	ULLION MARK	ET
	Close	Previo	us High/Low	,	-	Gold fine oz) S price	£ equivalent
Feb	70.0	70.0			•	Close	42114-42214	232-232 l ₂
Apr May	95.5 109.5	87.0 110.0	87.2 95 109.3 109			Opening fix	422 ¾ -423 ¼ 423.30	230½-231 -230.953
Nov	159 (22)	85.0	f 40 tonnes.		•	Afternoon fix Day's high	423 4-424 4	232.261
SOYABE					•	Day's low	420 4 -421 4	
	Close	Previou			•			•
Dec	158.00	182.00	159.00		•	Coine	•	O contrologo
Feb	166,00	158.00	167.00 18				\$ price	£ equivalent
Apr Jun	165.00 157.00	168.00 159.50	167,00 18 158.00	6.00		Mapi cies f Britannia US Eagle	434-439 434-439 434-439	239-242 239-242 239-242
			20 tonnes.			Angel	434 ¹ 2-439 ¹ 2	233-241 4
FREIGHT	FUTURE	S \$10/1n	dex point			Krugerrand New Sov.	421-424 9914-10014	231-233 541 ₂ -551 ₄
	Close	Previou	us High/Low	_		Old Sov.	994-1004	5412-5514
Nov	1520	1520	1525 1510		- 1	Nobie Plat	592.25-596.00	326.15-329.55
	1555 1574	1568 1573	1572 1553 1582 1558					
Apr	1603	1605	1912 1590	1				
MJ SFI	1412 14 8 2	1409	1414 1408					
umoves	333 (471	1)					p/fine oz	US cts equity
					:	months :	345.10 355.60 386.05	632.60 647.16
							386.70	661.40 590.86
PRUIT	AND VE	GETAR	LES		•		_	
	tvals inc	luda Am	ierican Thomp Rens di e 00.	SOR I				
while n	napefruit	20-30n s	sach renorits	FEVIR.				
Satsum	as 35-55g	a Ib an	as are home	. 1				
spartan	Ebbjes 3	W-45α, R	ied cabbage 1	8-35p	-	AUDOU AIL		
more av	vapjand raliable. I	wnite 1 Poletnes	8-30p (20-40p ; reds 12-16p	ave [_			TRADED OPTIONS
whites 9	1-12p, bal	kers 12-1	18o. Homenro	wna I	_	kuminium (98.		
Caulifion	MBCB 45-7	50 each	(35-65p) have brese is more			rike prios \$ 1		Mar Jan Mar
pienerui	42-000 1	I IO (55-8	35e). Duich an	d I		100		199 52 114
Spania	chanmbé	ra are ir	rown spring	1-50o 1.		100 100	149 101	150 90 163 111 140 220
Sté (SIIII	ng om 🏖	45p a b	unch (20-40e).	. 85	<u>-</u>	opper (Grade	A) Gai	ile Puts
are Out	an hother	ise kame	10cs 40-60p a	ılb İ	_	100		283 67 212

IM C	oot dool	nes. In th		- deale
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me i	apcomin	g OPEC r	neenng n	45
Caus	eo majo	r specula	mae uda	oauon.
Ne	w Y	ork i		
GOLD	100 troy	02.; \$/tray a	2.	
	Close	Previous	High/Low	
Nov	420.1	424.5	424.0	424.0
Dec	421.1	425.6	425.7	420.9
Jan Feb	423.7 426.0	430.5	430.5	425.8
Apr	431.5	435.9	435.9	431.2
Jun	437.0	441.3 .	441.3	437.0
Aug	442.8	447.0	444.3	444.0
Oct Dec	448.9 454,3	452.7 458.3	458.5	454.2
		ray oz. \$/tro	ny que	-
	Close	Previous	High/Low	
Jan	568.2	580.4	596.0	565.5
Apr Jul	587.7	578.1 579.5	583.0 584.5	565.0 568.5
Jui Det	569.2 571.7	582.1	585.5	580.0
Jan	576:2	586.6	0	o .
SB_VE	R 3,000 to	oy oz; centi	vitroy oz.	·
	Close	Previous	High/Low	
Nov	617.0	627.7	0	0
Dec	. 619.0	630.0	634.4 636.0	518.0 636.0
Jan Mar	623.7 634.0	634.8 645.2	650.0	632.0
May	644.1	655.3	660.0	643.0
Jul	854.5	655.8	670.0	855.0
Sep	654.5	676.0	581.0 907.0	674.0 685.0
Dec Jan	680.0 684.0	696.5	0	0
Mer	696.5	706.1	713.0	705.0
СОРР		ibs; cents/		
	Close	Previous	High/Low	139.00
Nav Dec	139.20	135.00 128.00	139.30 133.60	139.00
J-0-L	133.30 128.30	124.00	0	0
ler.	114.50	110.50	114.00 ·	112.00
		105.60	109.00	106.50
Mar	108.50		106.00	103.00
Mar May Jul	108.50 105.50	103.80		
Jan Mar May Jul Sep Doc	105.50 104.00 102.50	103.80 102.50 101.50	104.00 103.00	103.50 102.50

CRUDE	OIL (Li	phi) 42,000	US galls \$	/barrel	Ch	icag	0		
	Letest	Previous	High/Lo	w					
ec:	13.38 ·	13.67	13.60	13.35	SOYA		000 bu min; o		report
en eb	12.96 12.84	13.55	13.41	12.85		Close	Previous	High/Low	
pr	12.85	13.41 13.45	13.28 . 13.30	12.80 12.85	Nov	719/4	744/2	744/0	719
ley	12.00	13.47	13.29	12.80	Jen	734/0	758/0	767/0	732
un	12.80	13.49	13.30	12.80	· Mar	747/0 752/4	770/2	789/0 774/0	745
uti	12.90	T3.51	13.30	12.90	Jul	755/0	775/4 776/2	776/0	·751 753
lap lap	12.92	13.53	13.38	12.92	Aug	749/0	770/0	766/0	748
ap	12.90	13.55	13.38	12.90	Sep	717/0	735/0	733/0	717
EATIN	G OIL 4	2,000 US ga	ilis, cents	/US galls	Nov	096/4	716/2	716/4	. 698
	Latest	Previous	High/Lo	w			60,000 ibs; c		
ec	4200	4447	4405	4250	· <u>· </u>	Close	Previous	High/Low	
ខព	4215	4410	4360	4210	Dec	21.49	21.91	21.95	21,4
eb	4115 3915	4299 4090	4255	4115	Jan	. 21.77	22.20	22.25	21.7
Asır Lpv	3725	3891	4060 3865	3915 3725	Mar	22.27	22.71	22.75	22.3
Aay	3635	3781	3760	3630	May	22.78	23.27	23.22	22.7
kun	3580	3719	8715	3583	Jul Aug	23.28 23.40	23.65 23.00	23.75 · 23.80	23.2
ul	3590	3719	3710	3590 .	Sep	23,60	24.10	24.20	23.4
ug	3665	3769	3750	3650	Oct	23.80	24.25	24.40	23.6
ep .	3750	3839	3825	3750	_		AL 100 tons;		
DCOA		es;\$/tonner				Close	Previous	High/Low	_
	Close	Previous	High/Lo		Dec	238.6	246.5	245.5	238.
dar	1390 1440	1392 1445	1405	1877	Jan	239.2	247.4	246.0	239.
aar Aay	1440	1484	1453 1441	1422 1417	Mer	238.5	246.2	245.5	238.
M M	1435	1438	1444	1417	May	236.7	243.5	242.5	235.
ep .	1443	1452	1445	1448	Jul Aug	235.0	240.2	240.0	232
ec .	1449	1458	1465	1443	Sep	230.5 226.0	236.5 . 231.0	236.0 228.5	222
lar	1470	1483	1485	1460	Oct	216.0	221.5	218.0	216
OFFE	"C" 37	,500lbs; cer	rts/lbs				min: cents/5		210
	Close	Previous	High/Lo	w .		Close	Previous	High/Low	
ec	125.54	127,27	127.00	125.50	Dec	259/2	254/2	263/4	-
la r	127.18	127.98	127.90	127.10	Mar	268/0	272/4	271/4	266
izy	126.55	126.97	127.00	126.80	May	273/0	27714	276/6	271/
	125.55	126.26	126.00	125.50	Jul	274/6	279/2	277/B	273
ep	124.96 123.25	125.63	125.75	125.75	Sep	263/0	267/4	206/4	261/
lec ler	125.00	125.00 124.50	124.25 0	124.00	Dec	256/2	260/0	259/0	255
	WORLD					260/6	284/0 . min; cents/i	262/6	260
	Close	Previous	High/Lo			Close	Previous	HIQh/Low	
	9.10	9.86	0	Ö	Dec	409/2	410/6	413/4	404/
	9.92	10.19	10.11	9.92	Mas	417/4	419/2	421/4	414/
	0.70	260	9.85	0.80	May	400/0	403/4	405/0	309/
	9.54 9.39	9.76 9.61	9.70 9.56	253	Jul	360/0	383/4	383/6	379/
	5.61	285	9.56 0	9.37	Sep	384/0	387/0	387/4	384/
	9.10	9.32	9.26	a 10	Dec .	392/4	399/0	394/2	382/
		cents/lbs			UVE).000 lbs; cer	sts/lbs	
	Close	Previous	High/Los			.Close	Previous	High/Low	
	53.20 54.52	54.95	54.75 55.96	00 05	Dec Feb	72.87 72.80	73.25	73.40	72.5
	54.52 55.00	56.17 56.80	56.45	54.50 50.10	Apr	74.37	74.07 75.27	74.20 75.25	72.5
ut .	55.25	57.00	56.66	55.15	Jun	72.82	73.57	75.25 73.60	74.2 72.7
let	55.20	58.75	0	0	Aug	70.80	71.30	71.30	70.4
	55.35 55.00	56.85 57.05	56.60 0	54.85 0	Sep	70.00 69.67	70.75 70.30	70.36	70.0
		15,000 lbe;	cente/ib-						GB. U
	Close	Previous				Close	00 lb; cents/i		_
æn -	168.20	168.50	169.20	158.10	Oec	40.70		High/Low	40.0
lar	187.30	168.20	165.45	167.10	Feb	44.27	41.35 45.37	41.32 45.47	40.6 44.2
	167.95	168.45	168.75	167.90	Apr	43.62	44.32	44,47	43.6
uľ CP	167.50 168.00	166.15 ·	168.75 166.25	187.50 166.00	Jun	47.70	48.32	48.30	47.5
			100.20	100.00	Jul Aug	48.16	45 55	48.52	47.8
				<u> </u>	Oct	47.00 44.27	47,85 44.65	47.00	47.0
MDIC					Dec	45.12	45.58	44.80 45.75	44,2 45.1
KEUTE	RS (Bea	e: Septemb			PORK	GELLIES :	38.000 lbs: co	witefile ·	
	1844.0°		2000 ag	9 yr ego 1676.4		Close	Previous	High/Low	
DOM.		ase: Dec. (Feb	43.65	44.45	44,95	43.4
	(E	USC. ?	11 10/4 =	-(0)	Mar	44.22	45.05	46,40 .	44.0
Spot.	133.96 137.66	134.13 137.84	134.49 139.28	128.61 131.60	May Jul	45.77 47.12	46.67 47.90	47.00 48.30	45.5



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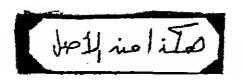
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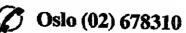


WORLD STOCK MARKETS

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•	AUSTREA FRANCE (continued)	GERMANY (continue) ITALY (continue) SWEBEN	CANADA
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YORK STOCK EXCHANGE COMPOSITE

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AMERICA

Modest Dow rally follows moves to support dollar

Wall Street

EQUITIES moved modestly higher in moderate trading yesterday after the Group of Seven and some European central hanks co-ordinated intervention to support the dollar, writes Janet Bush in New York. The Dow Jones Industrial Average closed 13.87 points higher at 2.052.45 in volume of

142m shares. The rally in stocks was limited by the fact that, in spite of the first serious bout of co-ordinated intervention over the dollar's current precipitous slide, the US currency still remained vulnerable. At the close of trading in New York it was quoted at Y122.05, compared with an earlier high of Y123.10, and at DM1.73275 from

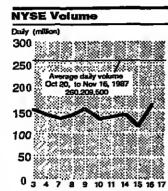
DM1.7375 earlier. The intervention started in Tokyo where the dollar nevertheless closed at Y121.30, the lowest level recorded in Japaoese trading in the post-war period. It was the entry into the market of the West German Bundesbank, which has been absent from intervention, which finally gave the dollar a

Sentiment across the finan-cial markets remains extremely bearish. Speculation has started to grow that the US Federal Reserve may raise the discount rate although at this stage this seems premature. Nevertheless, there is now a widespread view that interest rates are headed higher not only in order to choke robust economic growth and strong domestic demand, which cootinue to suck in imports, hut also to support the dollar if it remains under selling pressure in the longer term.

The warning shots, sounded by Mr Alan Greenspan to the National Economic Commission on Wednesday, were inter-preted by some as a veiled threat that the Fed would be prepared to raise interest rates

if there was no concrete action on tightening the fiscal stance. Markets are looking for a positive statement on the most pressing policy issues from President-elect George Bush before he has even assembled his team and taken office.

Equity analysts appear to helieve that sharp price



declines since the election leave the market in good tech-nical shape for a recovery but that this may prove temporary. Mr Newton Zinder, equity strategist for Shearson Lehman Hutton, noted that the market was now at its most extreme short-term oversold position since mid-August, hut

November 1988

that his technical indicators suggested that any rally would be followed by another low. RJR Nahisco was again the most actively traded share on the New York Stock Exchange. It slumped \$1% to \$82% after ITT and Metropolitan Life announced they were suing the company because of losses on their bond portfolios after RJR announced its leveraged huy-

out proposals.

These suits completely over-rode news that First Boston and Resource Holdings, hacked hy the Pritzker family, had submitted a joint bid for RJR

Veeco Instruments added \$1% to \$24% after the company agreed to he acquired hy Britain's Unitech for \$26.50 a

General Signal jumped \$4% to \$47% after the company announced that it planned a Dutch auction tender offer for up to 9m common shares at a set price of between \$44 a share

Holly Farms dipped \$% to \$51%. It agreed yesterday to merge with ConAgra in a deal in which the latter would acquire Holly Farms in exchange for ConAgra common stock. Tyson Foods which has made a \$52-a-share hid for Holly Farms had no comment on the news. ConAgra fell \$1% to \$27% while Tyson Foods alipped \$% to \$15%.

Interco ended \$1% higher at \$64% after a volatile day of trading. The \$74-a-share offer for the company from the Rales brothers of Washington has now expired and interco has said it will meet early next week to consider whether to issue a third and final special dividend of \$76 a share as part of its restructuring.

Canada

THE MARKET followed Wall Street down on fears of higher interest rates, hut failed to respond to the late rally in New York. Lower oil prices and a reluctance to take positions ahead of Monday's Canadian election added to the uncertainty in Toronto.

The composite index closed

The composite index closed down 11.3 at 3,198.5 on volume

Indians ring in new year with batch of records

R C Murthy finds that rains and bids are behind Bombay's climb

The latest rally has been fed hy a string of favourable events: the best monsoon rains for 20 years between June and

early September, a forecast of record foodgrain production

and strong corporate results.

Concern late in September

that floods in north India

would damage crops, especially cotton, proved unfounded

uted to the market's strength.
Reliance Industries, India's
third largest private sector
company, last month acquired
control of Larsen and Toubro,

a high technology engineering company. L and T shares nearly doubled to R140 in less

the fever of the past; at regular intervals there is a pause for profit-taking, preventing stock

iquidity is set to rise,

with more unit trusts
and closed end funds on

offer, increasing availability to

foreigners, who can invest in the market only through such

special funds. Just over a year

ago, only one fund was avail-able, compared with the three

at present, and another three

are planned. The corporate sector is to raise about R20hn in rights, new share and bond

issues before the end of next

Fehruary. That is when Indian stock

markets are expected to eocounter their next key test the Indian Government pres-

ents next year's budget on Feb-

A SLIGHTLY firmer bullion price encouraged interest in

Johannesburg gold stocks, which closed mixed to higher.

Randfontein rose R2 to R277, Freegold found 50 cents to R30.25 and Vaal Reefs

advanced R3.50 to R274.50,

while Kinross eased 25 cents

to R36.50.

SOUTH AFRICA

markets from over-heating

Takeover hids have contrib-

Indian stock markets have ushered in the country's financial new year on a cheerful note, with market indices continuing to scale new

Bombay share prices gained ground yesterday to a record 711.5, following Wednesday's climb to a high of 708 and Tuesday's post-holiday profit-taking. The market was closed on Monday for an extended weekend to celebrate Diwali – the festival of lights - and the new year of Vikram Samvat

The investment community believes that trading on new year's day, which fell on November 9 and is called "moorat," sets the pace for the rest of the year — and the mood is upheat. Individual investors are gradually returning to the exchange, helping to improve turnover levels. The economic fundamentals also look promising for further

share price gains.

Last month, the number of transactions on the Bombay Stock Exchange rose by a third to more than 13,000 a day, with the value of husiness doubling to R913m daily. Since the end of August, the market's capi-talisation has jumped by more than a third to R350bn from R250bn, with more than 600 companies now listed.

The BSE 30-share index has risen 10 per cent since the end of September. The All-India share index of the Economic Times, India's main husiness newspaper, has meanwhile climbed even faster — by 15 per cent to 360.7 - indicating that gains are evenly spread through the market.

Nestlé's bearers plummet after hours on shock news

CORPORATE news enlivened bourses around Europe yesterday, and while most lost ground they ended off their lows, unites Our Markets Staff.

ZURICH closed before the shock news from Nestlé that it would allow foreigners to buy its registered shares, although confused after hours trading in Swiss shares in London and

Swiss shares in London and New York gave some indica-tion of the panic that can be expected today. Shares fell in Zurich in reac-

Shares fell in Zurich in resction to the lower dollar, with the Crédit Suisse index off 3 at 485.3. Nestié bearers closed at SFr8,745, off SFr45, and after the news were quoted in a wide range in London and New York — falling as low as SFr5,900 with a top figure around SFr7,250. The registereds, which closed in Zurich at SFr4.220. np. SFr10. were at SFr4,320, np SFr10, were quoted later in London at out SFr6,000.

than six months at the height of the bid activity.

The present hull phase is dif-ferent from the market's 1985-86 boom. There is little of There were few huyers for the bearer shares, which had been trading at a premium of over 100 per cent to the regis-tered, said one analyst. But there were plenty of angry for-eign shareholders fearing that engn snarenomers learning that their bearers would plummet in price to the level of the reg-istered stock. Another possibil-ity is that the two prices meet

in the middle.
The Nestlé news prompted queries about whether other companies would follow suit. It also made other stocks in the same sector look compara-tively expensive, said a sales-

FRANKFURT recovered from the dollar induced jitters that hampered the market earlier this week, and with dealers returning from Wednesday's holiday in positive mood shares closed higher. Although the FAZ at midsession was down 1.55 at 522.00 on Wall Street's overnight losses, late buying and forecasts of 3½ per cent GNP growth this year helped the DAX index close 2.05 firmer at 1,264.59 on turnover worth DM2.6bn.

The market's currency worries appeared to be receding, said one dealer, because many people now believe that central banks will not allow the dollar

to drift below DM1.70. Schering advanced DM3.50 to DM573.50 despite "disappointing" three quarter profits up

62 per cent to DM137m. One dealer thought the shares gained ground on speculation over whether US group ICN Pharmaceuticals would succeed in its plan take a 25 per cent stake in Schering. The market had its first

chance yesterday to pass judg-mant on Siemens' joint bid with GEC for UK electronics concern Plessey, and the reac-tion seemed favourable as Sie-mens rose DML50 to DM471.50. Nixdorf's recent announce-ment that it might cut this year's dividend left its shares

DM9.70 lower at DM380.

PARIS took a lead in early trading from New York's overtrading from New York's overnight performance, but managed to regain some ground in
late buying, again inspired by
Wall Street, which opened
firmly. The CAC General index
was off 31 at 389.6 and the
OMF 50 index fell 2.6 to 405.66.
Matra saw heavy volume.
rising FFr8.30 to FFr224.30
with about 11 000 shares dealt. with about 111,000 shares dealt. CCF had a similar turnover and eased FFr2.10 to FFr168.

MILAN fell sharply in early trading under Wall Street's influence and the uncertain direction of overseas markets, before the underlying positive tone of domestic equities and good economic fundamentals helped shares stage a mini recovery. The Comit index lost 3.86 to 575.67. Sentiment was not helped by

further talk from the Govern-ment of introducing a capital gains tax, a move it must make to fall in line with European Community regulations.

Fiat's decision to seek a Wall

Street listing for its American depositary rights falled to stim-ulate demand, and the car group's shares lost most of Wednesday's gains to close L75 easier at L9,780. BRUSSELS failed to draw

comfort from this week's cut in interest rates as New York's losses overnight sent share prices dropping. At the close the cash index was down 9.18 at 5.312.48.

Tourism group Wagons-Lits was again the main feature, climbing BFr90 to BFr7,200 on relatively heavy turnover of over 10,000 shares. The stock has derived its recent strength from speculation that the

takeover hid. The two companies, Caisse des Depots et Consignations and Marceau Investissements, already own 28 percent of Wagons-Lits shares between them.

STOCKHOLM fell back in reduced volumes with investors having to wait until after the close for the release of most of the day's company results. takeover hid. The two compa-

results.
The Affärsvärlden index lost

1.3 to 942.7 and volumes fell to SKr247m worth of shares compared with SKr323.4m on Wednesday. But there was not much selling on the downside, according to one analyst, with the trend of late being that institutions would enter the market and boost volumes in a rising market, only to with-draw, keeping volumes low, when prices were marked gown.

The results, from Aga. Volvo, Astra, Pharmacia and Erlcsson, were generally within the range of expectations. Volvo rose SKr7 to MADRID followed the wag-ging tail of Wall Street, with

the general index falling 3.90 to 285.57. The losses were wide-spread, and volumes were low, estimated at about the same level as Wednesday's \$65m, Telefónica was one stock with large turnover, falling another 3.5 points to 179.5 per cent of par in big turnover. The stock has lost 6.4 per cent in value since mid-October and has underperformed the market by 5.4 per cent over the past month, with an increasing number of houses tagging a

sell sign on the issue.

Torras Hostench, the KIO controlled industrial holding company, added 70 to 2,020. There is a private international placing of 10m shares in the company currectly underway at a price of between 1,850
 and 2,150 - and the stock is well supported at the moment.

said one analyst.
AMSTERDAM edged lower in average trade with Wall Street's firmer opening and central bank support for the dollar reducing losses. The CBS all-share index ended down 0.6 st 96.7.

Among insurers, Stad Rotterdam - which reported higher group's two main French three quarter profits — shareholders are planning a advanced 20 cents to Fl 140.70.

Electricals help Nikkei top 29,000

Tokyo

THE TURMOIL on currency markets and a sharp overnight fall in New York failed to undermine the huoyant mood in Tokyo and share prices once again closed higher on a wide front, writes Michiyo Nakamoto

The Nikkei average closed ahove 29,000 for the first time. rising 80.69 to 29,076.81. The index surged to a high of 29,119.87 during the day, after dropping more than 90 points to a low of 28,832.99.

Volume fell, however, with 880.75m shares traded compared with 1.23hn on Wednes-day. The TOPIX index of all listed stocks firmed 5.12 to 2,240.10, while the ISE/Nikkei 50 index moved up 5.88 to 1.853.94 in London trading.

Tokyo could not hide its initial surprise and puzzlemeot at the fact the significantly improved US trade figures for September met with unex-pected sharp falls in the dollar and on Wall Street. In early morning trading, the Nikkei index responded by falling a hefty 91.46 points.

After that, however, Tokyo managed by and large to ignore New York. Even while the closely watched Nikkei index dropped in the morning, demand continued for lagging issues. Mr Masami Okuma, chief trader at UBS Phillips and Drew, said the spread of interest from the market-leader large-capital steels to issues that had heeo largely neglected

was also a move to companies that have reported improved husiness results.

The move to such laggards stems partly from the present high prices for market lesders. There really was not much else to turn to, said Mr Okuma. Notable among the laggards

were export-dependent electrical and precision machinery companies, which rallied during the day in spite of a stronger yen. Most analysts agreed that the shift in interest to electricals was "a classic tech-nical move," as Mr Stephen Richardson, head of sales at

W.I. Carr, put it.

Amoog electricals and precision machineries, Sony advanced Y240 to Y6,220, NEC firmed Y70 to Y1,930 and Fujitsu added Y60 to Y1,530.

Oil companies were hought on the strength of their property assets, as well as on a recent newspaper report saying they could benefit from a new value added tax that has just been forced through the Lower House of the Diet (Parliament). Nippon Oil, the second most heavily traded issue at 26.2m

shares, rose Y50 to Y1,570. Interest shifted away from large-capital steels. Nippon Steel was again most heavily traded at 73.8m shares and lost Y18 to Y898.

Investors in Osaka also turned towards laggards, pushing the OSE average up 193.54 to 26,753.93. Volume was substantially lower at 97.3m shares compared with 164.7m shares on Wednesday.

Roundup

OVERNIGHT losses in New York once again took precedence over Tokyo's gains on the Asia Pacific markets yesterday, with Australia's weakness compounded by high domestic interest rates and the

AUSTRALIA took its lead from Wall Street's overnight weakness and closed sharply lower as interest rate pressure and the strong Australian dollar pushed the main index through the key support level of 1,500. The All Ordinaries index fell 27.4 to 1,494.9, a drop of almost 2 per cent and its lowest point since May 25. Turnover was slightly up at Turnover was slightly up at 113m shares worth A\$185m.

An indication of the downward pressure on equity prices was seen in bank group Westpac, which dropped 16 cents to A\$5.52 after reporting record annual profits of A\$693m, up nearly 70 per cent.

Warnings from Ampol Exploration that its profits would be badly hit by low oil prices and the strong local dollar left the group's shares 13 cents weaker at A\$1.62.

HONG KONG shrugged off Wall Street's losses as shares rose in steady huying on the strength of local economic fundamentals. The Hang Seng index closed 1.91 higher at 2,568.79 on turnover worth HK\$518m. Hong Kong-TVB returned to

the market after Tuesday's

mnddle over the company's restructuring. With dealers finally aware that the HK-TVB stock no longer included its television interests, the shares opened at HK\$2 before selling pressure left the price 37 cents easier at HK\$1.63.

SINGAPORE eased slightly wake of Wall Street's weakness. The Straits Times indus-trial index shed 7.32 to 991.23 on turnover of 17m shares.

Once again uncertainty about the direction of the dollar and prospects for overseas markets persuaded institutional and foreign investors to stay away. Guinness Malaysia rose 16 cents to \$\$3.26 on news of its plans to merge with Malayan Breweries, which eased 20 cents to \$\$10.70.

TAIWAN's recent surge showed signs of slowing, as the weighted index added 49 to 7,139.89 on turnover of just under 700m shares, well down on Wednesday's record high

NEW ZEALAND fell to its lowest level in eight months, with the Barclays index drop-ping 36.16 to 1,911.45, writes Dai Hayward in Wellington.

The market's bearish tone was compounded by the over-night fall on Wall Street and losses in Australia. Short hursts of confidence over recent weeks have quickly subsided, with the market falling hack on each occasion. The expected anticipated support from overseas investors has not been sustained.

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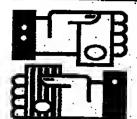
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8ase values: Oec 31, 1986 - 100: Finland: Oec 31, 1987 - 115.037 (US 5 Index), 90.791 (Pound Sterling) and 94.94 (Local). Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987

FINANCIAL TIMES FRIDAY NOVEMBER 18 1988

SECTION III

FINANCIAL TIMES



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42 (40)

In the next few years, the profession could look very different, **Richard Waters**

writes. in Britain, a law change will let in outside

shareholders, while key institutes may merge. And the big firms,

most heavily tilted to the US, could steady themselves by new links

The pressure for change

THE accountancy profession is on the verge of fundamental change. Commercial and regu-latory pressures that have been at work for several years are beginning to take their toll. The result could be a profession which looks very different in the near future.

Among the forces pushing these changes is a relaxation of the law in the UK allowing accountants to take in outside shareholders. This is required by European law and will come about in a Companies Act due next year. Allowing entry to outsiders, albeit with restrictions on their influence, will break the ring-fence that has existed around the profession since the beginning of the cen-

It does not mean that accountants will be rushing to the stock market. Restrictions on who can own shares in an andit firm may make this impossible. But taking in outside shareholders would have an important psychological effect on a profession which has been "owned" by accoun-tants for nearly a century.

This rule change is also making accountants aware of some-thing they have been able to do all along: sell shares in any part of their business except auditing. As business lines

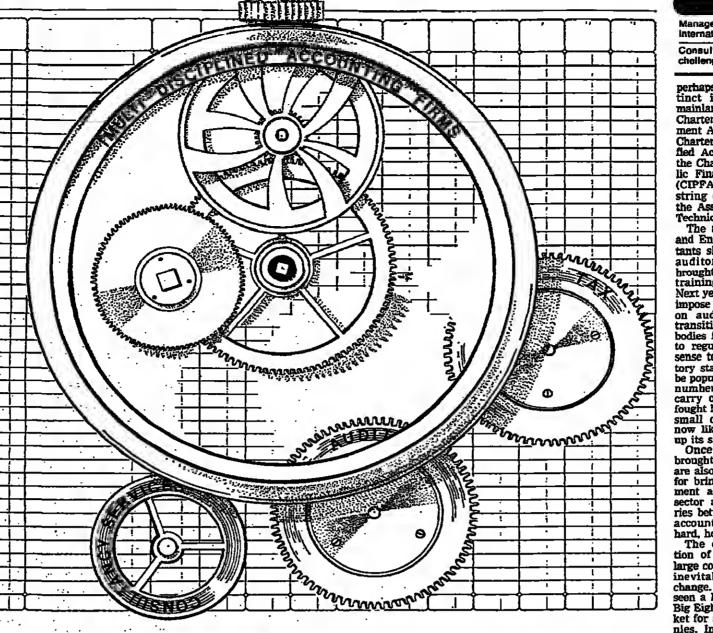
other than auditing develop, the chances increase of them being floated separately. There are also internal pres-

sures which could lead to the break-up of accountancy firms. Fundamental flaws which have emerged in Arthur Andersen in the US have shaken other international firms to their roots. Andersen has sacked one top consultant and seen four more defect. The problem: the division of power and the spoils in an accounting/consulting firm. According to Mr Don Hanson, managing partner in the UK: "Any firm that thinks it doesn't have a prob-lem hasn't looked into it." Andersen is now considering

where its future lies. Whatever it decides is likely to set the pattern for all large firms in the next few years.

Another force for change is the belief that international accountancy firms should be run on the same lines as their international company clients, rather than as loose clubs. They have existed as collec-

tions of national firms operat-ing under a common name and with a common rule book for too long. Now several are talking about hinding themselves together more tightly and sharing profits interna-tionally.



Accountancy

Price Waterhouse led the way this autumn with the cre-ation of a tighter international structure and more control at the centre. It is unusual in having a chairman - Mr Joseph Connor - who has decided to lead his organisation, rather than simply act as a mediator between different national

Mr Connor's progress is now being watched carefully by his competitors. Cynics claim that he will be unable to get the necessary support of his part-ners and will fall between war-ring factions. International groupings of partnerships can-not be led like true corporations, they claim.
Others believe that Mr Con-

nor has identified a vital fact about professional firms: the volume of international work they do is growing fast and customers expect consistent service. Success in bringing PW together would put it ahead of the competition.

To a certain extent, this

ground has been trodden before Arthur Andersen's partnerships around the world established a core legal entity, based in Geneva, 10 years ago.

Andersen has always stood apart from the pack as a firm with a global view.

A further force for change is

the attempt in the UK to merge professional bodies that have been independent for 100 years. To outsiders it may seem obvi-ous that there should be one professional body representing accountants, both to regulate members and represent their interests to government. To insiders, this may not be so obvious.

Members of the Institute of Chartered Accountants of Scot-land, who are fiercely proud of different professional bodies, Irish chartered accountants,

their institute, are baulking at the idea of being submerged into a new British Institute, dominated by the Institute of Chartered Accountants in England and Wales. Opposition has not become organised, and officials of both institutes are canvassing hard for support for the merger at a vote planned for next summer. However, no-one is underestimating the

nationalism of the Scots. Even if the merger goes ahead, accountants will still come from a bewildering array

CONTENTS

Management ploneers; the US; Consultancy: single merkel chellenge; costing systems 4

perhaps, need their own dis-

tinct institute. But on the mainland there will still be the

Chartered Institute of Manage-

lic Finance and Accountancy (CIPFA), not to mention a

string of smaller bodies like

the Association of Accounting Technicians (AAT).

and English chartered accountants should he the start. All auditors should then be brought under the rule of one training and licensing body.

Next year's Companies Act will

impose far stricter regulations

on auditors, hastening the transition of the professional

sector accountants. Old rival-ries between different types of

accountant are likely to die

hard, however.
The continuing concentra-

tion of the audit market for

large companies carries with it inevitable implications for change. The UK and US have seen a handful of firms - the Big Eight - dominate the mar-

ket for auditing public compa-nies. In Europe as a whole, though, smaller audit firms

continue to service some inter-nationally-known names. Nearly one in four of the Conti-

nent's top 500 companies have an audit firm outside the Big

Right. This is likely to change

as capital markets are liberated: investors are comforted by the sight of a recognised

andit signature.
The much-talked-about demise of the medium-sized

accountancy firm will not nec-

essarily follow, though. As these firms have lost ground in

the large corporate market,

they have begun to find profit-able markets elsewhere, BDO Binder, a firm which

appeared to he suffering acutely, has decided to focus

more on personal clients and

private companies. However, it

is also trying to hang onto, and improve, its standing in the

The merger of Scots, Welsh

Opposition to institutes merger, investment edvisers' authorisation hurdle illustration: Ann Chasseaud

Whether it can do both is a question that has yet to be answered. ment Accountants (CIMA), the Chartered Association of Certi-fied Accountants (CACA) and the Chartered Institute of Pub-lic Finance and Accountance

Smaller firms, meanwhile smaller tirms, meanwhile, are thriving. The part played by small husinesses in the UK's economic recovery has brought extensive work for the small firms of accountants which are able to meet the demands for advice from new and growing companies. Mori-son Stoneham is typical of these firms: it increased its turnover by 35 per cent to £3.5m in the last year, largely through advising on takeovers, management buy-outs and other fund-raising efforts.

A change that fewer observers would bet on, hut which is being much discussed over lunch tables, is the possibility of mergers between members of the Big Eight. Mergers were widely talked about several years ago. Price Waterhouse and Deloitte Haskins & Sells actually tried, but failed, to get together in 1984.

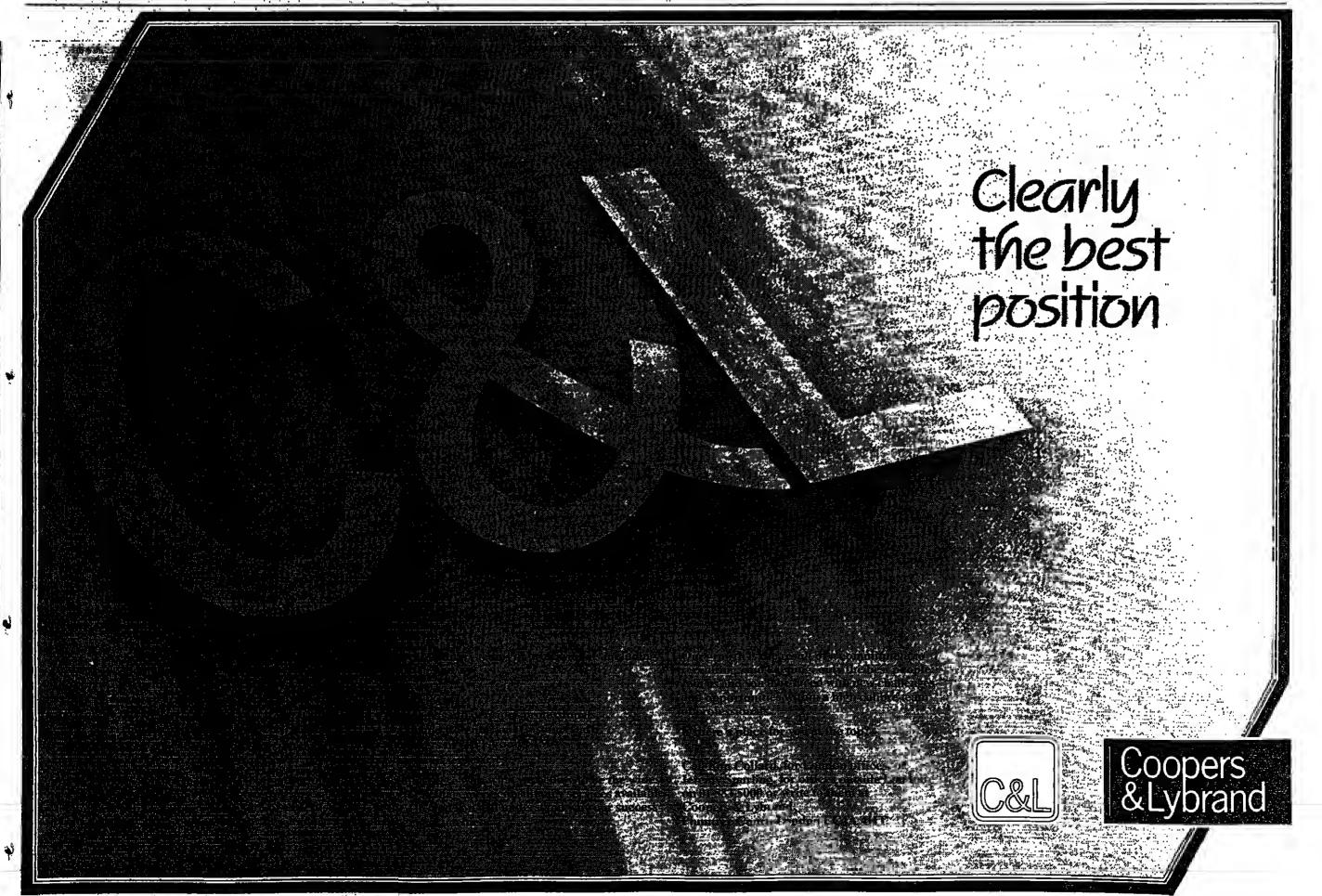
transition of the professional bodies from trade associations to regulators: it would make sense to have just one regulatory standard. This would not be popular with CACA, a small number of whose members carry out audits. CACA has fought hard to retain audits for small companies and is not Merger rumours have small companies and is not now likely to welcome giving up its stake in auditing.

Once auditing has been brought under one roof, there returned in force, reflecting the fact thet some leading firms have been sounding out others in recent months on wbetber there is any henefit in combinare also convincing arguments for bringing together manage-ment accountants and public ing their businesses.

The reason for the renewed interest is the uncomfortable international position in which some firms find themselves. The development of the market for accountancy and consultancy services in Europe is moving faster than most had expected. Similar growth is likely in Asia. Any accountancy firm without equaliy strong legs in North America, Europe and Asia will begin to look unbalanced, runs the argument.

Most of the big firms are tilted beavily towards the US. Peat Marwick stole a march on its competitors by merging with a European-based firm, KMG, last year, giving it a bet-ter international balance and a far bigger business than most

The test will be whether this unsettling presence will shift the balance enough to overcome the resistance to mergers. Every firm has cast its eye over every other in the past and concluded that there is no ideal fit. In particular, any combination in the US would be difficult to devise. But soon, and perhaps this year, two firms could decide that the need for a marriage will make the trauma worthwhile. If that happens, observers believe, the Big Eight will become the Gang of Four almost overnight,



SPICER & Oppenheim this autumn put into plece the most redical manegement chenges yet for an accountancy firm. This £68m-turnover firm - which may be best-known currently for its entanglement with collapsed invest-ment group Barlow Clowes -decided that its old structure simply did not suit the way it

wanted to do business. Spicer now operates through four divisions, covering owner - managed businesses, public limited companies, the financial services industry and cor-porate recovery (this used to be called "insoivency" until the professionals realised there was money to be made in beiping bankers to get their diffi-cult clients out of tight cor-

What is so new about that? Other accountancy firms are organised around disciplines, like eudit or tax, rather than around market segments. The change may not sound much, but its implications are pro-

Each of the four divisions has a managing partner. They are responsible to Mr Clive Bastin, the firm's national managing partner, for agreeing and meeting profit targets Beyond that, they are virtually left to get on with it.

Spicer has not taken this process to its logical conclusion, though. It looke ruthlessly at the pay-back on new investments proposed by its four divisional managers: but it does not assess the capital allocated to each of the business units, and so has no idea of the return it makes on its different business

Mr Bastin himself is responsible to the partners through a partnership board. This is an elected seven-partner board, chaired by the unelected senior partner, Mr David Young. which represents the shareholders - in other words, Spicers' 173 partners.

The separation of ownership and control is the first point to note. Most firms have gone some way down this route, but few have had the courage to hand over full day-to-day power to a manager. Also, with its two boards, Spicer is closer to the German than the UK corporate model.

The managers of the four business units have their own support units providing technical, marketing and financial help. Strategic and quality control over some of these support functions is exerted by national teams.

The system depends on e full allocation of costs. Each of the four managers is charged for the amount of office space be

Management pioneers

RUNNING AN accountancy firm used to ha straightforward. The andit and accountancy division dominated. Tax and insolvency experts, most of them accountants anyway, ran happly in parallel, while management consultants, merchant hankers and other assorted outsiders were in a distinct minority.

A committee of senior (meaning, usually, longest-serving) accountants decided who should get paid what, though it was almost a foregone conclusion that the further up the letterhead a partner was, the greater his share of the profits (there were few women).

(there were few women).

All that has changed. Managers of a different generation have been given the power to manage, and have realised that change is overdue.

Two of the businesses pioneering the development of thinking on the management of professional firms are Spicer & Oppenheim and Smith & Williamson. Neither of them is among the Big Eight, which is probably no coincidence: the big firms are largely dominated by their audit client bases, and are unlikely for many years to see anything other than audit as their core business (information technology is the main contender).

That is a pity. For as these two smaller firms hope to demonstrate, organising yourself around what customers want is the way to get

Richard Waters

Four sides to Spicer

uses in each of Spicers' 24 offices, for instance. Central overheads are allocated pains-

takingly. The four divisions have their own mini-subsidiaries. A corporate finance group was set up last year this comes under the wing of the owner-managed business group, and answers to the leader of that division in much the wey he answers to Mr Bastin. Other subsidiaries are Spicer & Oppenheim Consultants, a specialist financial services consultancy, which reports to the financial services group; Spicers Consulting Group, a broadly-based man-

There will he no fees for referring husiness to other parts of the group, at least at the ontset. According to Mr Bastin, work flows freely if all staff are motivated by client service: if they are not, then referral fees may be necessary, though they are second-best and something that Spicer hopes not to have to introduce.

The divisionalisation has not been carried through to its logical conclusion - yet. It is a useful management tool which "bottom line" with which to judge each of its businesses. But these profits are not

The revolution has some way to go. "We are only just starting to unbundle our businesses"

agement consultancy which reports to public companies; and Spicers Financial Services, e personal finance group answering to the owner-managed business division. It is not as easy as this makes it sound, of course.

Things do not fit neatly: international tax, for instance, comes under the wing of the financial services group, even though it works extensively for the clients of other divisions. Another problem is that, having built walls between the divisions, how do you encourage cross-selling? The financial supermarket idea works only if people have something to gain

from their clients becoming the

clients of John down the corri-

dor as well. Mr Bastin is unperturbed. The old system did not provide any impetus either, he says. The only way to persuade pro fessionals to refer their clients to their colleagues is to train them in selling techniques.

shared within divisions. Profits are still largely shared locally. The Spicer revolution still s some way to go. Its market-motivated structure is likely to be the start, rather than the culmination, of the changes. "We are only just starting to unbundle our busi-nesses," says Mr Bastin.

The crunch will come, he says, when the divisions per-ceive that the parent cannot snpply all the resources to meet their objectives. It may lack the capital to invest in e new development or the net-work required to market a new product. In each case, Spicer's plan is to allow its separate businesses to go out and forge their own "strategic alliances" with other business

The personal or corporate finance husinesses, for instance, may feel they need to link up with banks (though this is not envisaged yet). They could do so by selling shares in themselves to these institu-

tions, without committing Spicer as a whole. Such a move is possible under the current law: only anditors are prevented from forming companies and selling shares to outsiders.

But if Spicer wants its four divisions to stay intact (three of them carry out audits) it will need to wait for the change in the law expected in the forthcoming Companiee Act. This would allow non-ac-countants to own up to 49.9 per cent of an auditing firm, though rules imposed by the profession may be more restric-tive than this.

When these things happen,
will Spicer still be Spicer? Mr

Bastin views with equanimity the prospect of his individual business units forging their links and perhaps changing their names. But he draws the line at losing control.

A willingness to assume, or to currender, control at the right moment is the key to the Spicer plan. The four business managers mnst seize the opportunities they have been given; the partners must be prepared to yield much of their power over running the firm while et the same time retaining responsibility for their own earnings; and Mr Bastin must be prepared to sit between his partnership board and his four managing partners, content to take the blame when earnings are flat but to give others room to run their own business Mr Bastin insists that Spi-

cer's chosen route, which seems to open up the possibil-ity of fragmentation, is not e accountancy firm?
As a hybrid, S&W has already faced many of the high-risk strategy: other accountancy firms, which have yet to get to grips with their innate management problems, are doing something altogether more risky, he says. Richard Waters



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All sorts of things to do

THE LARGE accountancy firms are not the only ones to have developed diversified businesses, though they have made the most noise about it. Take Smith & Williamson, a

firm with a turnover of not much more than £10m but which has built skills across a hroad range of personal and corporate finance services. Only 22 per cent of the firm's husiness is work that you would expect from an accountancy firm: auditing, accounting and corporate tax advice.

Another 25 per cent comes from tax advice for individuals. Most of the rest - around 40 per cent - comes from investment management, corporate finance, insurance and pen-sions advice, and banking.

True, S&W is not typical of smaller accountancy practices. It is probably the only one that has a banking licence. It may one day launch a high interest cheque account for its personal clients - which would take it far further than any other firms that like to boast of their

personal client bases.

But, hanking aside, it is not doing anything which many small firms are not doing also, or plan to do. The difference is that S&W is further down the road than the others.

As e result, it is not really an accounting firm at all. Like e lot of firms which still go under that designation, it is really e financial services business competing in a range of markets with other financial services firms. Roughly twothirds of the 36 principals in the business are either chartered or certified accountants: otherwise, its link with the profession is mainly historic. True, its accountant principals come under the jurisdic-

tion of the accountancy bodies. However, S&W looks to other regulators as well. It is e member of imro, and has e banking licence from the Bank of England. Its growing corporate finance work could eventually throw bring it within the ambit of the Securities Association as well. Does that make it an

management questions which are beginning to trouble other firms. The most crucial is how you reward professionals from different disciplines working in the same firm. S&W Securiti the financial services bit of the firm, generates only 40 per cent of the turnover but well over half of the group's profits. S&W's answer is a three-way approach to partner remuneration. For a start, each partner/ director gets a notional salary

based on the market rate for his or her job.

That allows the firm to assess its true profits. Most assess its true profits. Most accountancy firms, when asked, say that they could not tell you their profits even if they wanted to (which they do not) because partners are not paid e salary but get a share of the profits. This makes it difficult to strike a real profit fig. cult to strike e real profit figure, since in theory it is always zero: all earnings are distrib-

uted for tax purposes. Out of its own notional "profit", S&W holds part back to increase the firm'e capital base. A further part is distrib-uted as e "dividend". Partners' dividends are based on the amount they have invested in the firm, which itself depends

on the length of their service. The third element is a bonus payment, determined by an executive committee. How difficult is that? "Very. But no more difficult than for any corporate entity that rewards per-formance," says Mr Ian Buck-lay, 37-year-old managing

What holds together this diverse firm is common clients. Most of the investment management clients, for instance, started as just tax clients. They may end up as banking clients as well.

The owners of small businesses who come to S&W to nesses who come to Saw to get an audit stay for personal financa advice, as well as advice on financing or reshap-ing their businesses. Other accountancy firms plan to cast the same weh around their cilents, but few have managed it as successfully. The skill is in holding the different parts together without allowing, say, an auditor to fall out with an investment manager fresh out of e merchant bank.

Being ahead of other accountants' firms in its development. S&W is likely to break new ground first in e number of ways. For instance, it plans to take in outside shareholders



ian Buckley, managing director, Smith & Williamson

when this becomes possible in 1990 (or, just possibly, 1991). "It is conceivable that we would allow e minority stake of all or part of our business to be bought," says Mr Buckley. "It is also possible that we would float all or part of our business." This is tempered by the intention of those working in the firm to retain control of

their business, though. Selling shares would bring in extra capital for the company's financial services activities. It would also create a market in the company's shares, allowing it to dangle the carrot of share incentives in front of bright young recruits.
Current thinking in the firm.

favours a flotation over e private placing. But professional rules may not allow this. If they do not, firms like S&W may soon find themselves spinning off parts of their business.

The loser from this in the long run would be the auditing profession. Ambitious accountants would seek to attach themselves to the glamorous

new personal or corporete finance vehicles, rather than risk getting left behind.

Asked what S&W's motivations are, Mr Buckley says: "Having fun. Building capital white And greating a market value. And creating e market in the capital." Hardly the val-ues to which accountants have paid lip-service in the past.

Richard Waters on standards

Tightening the rules

FIRST, THE good news. There is wide-spread compliance around the world with international accounting standards. This seems to suggest that the financial statements of companies in different countries are

relatively easy to compare.

Now, the bad news: two different companies can comply with the same international accounting standard and still come up with radically differ-ent results. The reason for this is that some of the standards allow different approaches on some fundamental points, and so hardly deserve to be called standards at all. A major effort is under way to put this right. The International Accounting Standards Committee (IASC), which produces these

international accounting rules, has just published a thorough analysis of the extent of compliance with its standards.

It found that in 32 of the 37 countries with stock exchanges which it surveyed, from Aus-tralia to Zimbabwe, listed companies complied with all or most of its standards.

Only in Germany, the black sheep of the accounting world, were listed companies judged to comply with almost no inter-

national standards at all.

Two of the 25 standards are red to in fewer than half of the countries surveyed. One of these is ou inflation accounting. Every major country which has attempted to introduce e system of accounting for the effects of changing prices has since dropped its plan. The IASC may do well to hang on to its own standard: e renewed hout of inflation would hreathe new life into

this dead accounting topic.
The second little-supported standard requires companies to break down their figures into geographical and industrial segments. Companies in several countries, such as the UK, have resisted this on the grounds that it gives eway commercially sensitive information. But their objections are slowly being worn down. However, the IASC admits

that its standards are loose, it is now engaged in a heroic effort to close all the loopholes. Its aim over the years was to make sure that as many companies as possible complied with its rules, even if the rules had to be bent to fit the companies. It now believes it can tighten the rules and that companies will follow its lead.

It has one powerful ally in this - the Internetional Organisation of Securities Commissions. Members of this body, representing securities regulators in the major economies, have the power to allow any companies complying with IASC standards to be listed on their exchanges. All the IASC has to do first - a hig "if" - is to tighten its rules.

The most significant devia-tions in international account-

ing standards are: Stock can be valued either passs, or first in, first ont investors who go in search of (FFO). LIFO produces a significant understatement of stock values and understates earnings. US companies are allowed. to use LIFO to value stock for capital internationally will be tax purposes. Many do so, rewarded with far more compa-since it reduces their tax bills rable information.

- even though it distor a reported earnings and assets. Most countries ban LIFO.

• Deferred tax must be proo Deferred tax must be provided for, according to accounting rules in force in many countries. The UK and Ireland, however, require a provision to be set up only when it is reasonably certain that these taxes will need to be paid. Supporters of the UK option say it is more logical, since most of the deferred baxes shown in the deferred taxes shown in, say, e US company's accounts will never crystallise. The result, depending on which side you take, is e significant overstatement of provisions in e US company, or understate-ment in e UK company.

• Fixed assets like property and machinery may be shown either at cost or et a revalued emount. The historic cost epproach may result in an undervaluation and the consequent creation of "hidden erves". However, countries like the UK which allow revaluation do not apply it consis-tently, resulting in a hotch-potch of values in company balance sheets.

 The costs of contributions to pension schemes can be recognised in the year they arise, or can be spread over the expected remaining working lives of employees. The profits of companies which adopt the first alternative can rise or fall, depending on whether in any particular year they decreas or increase their contributions to their pension schemes. Companies in the second category are able to smooth these costs, reducing the sharp dips or

jumps in reported earnings. • Goodwill arising in takeovers may be written off immediately against reserves (as in the UK) or written down against profits over a number of years (as in the US). UK finance directors believe this has given them e competitive advantage over their US counterparts and has stimulated the wave of UK takeovers of US companies. Surprisingly, perhaps, this has not become a political issue in the US. These and other differences

are enshrined in international accounting standards. Earlier this month, the IASC met to agree tighter requirements in each of these cases. It will try to outlaw some practices outright, or, in more contentious cases, allow opposing practices to continue but stipulate that only one can be used by companies wanting to be listed or e foreign stock exchange.

Its efforts do not get to the bottom of the problem, how-ever. Establishing a scheme of accounting rules for companies which want to be listed internationally does not iron ont the differences between the figures of companies reporting nationally. It will still be impossible to compare, say, a US clothes peg manufacturer listed in New York with a company in the same industry listed in Frankfurt.

INTERNATIONAL TURNOVER

US 'must keep eyes open'

profession around the world.

Their US operations generally account for approaching half of international accounting firms witched its allegiance from Middley Spelling to Negrillo

total turnover.

It is not surprising that they have wielded such power, or that most observers balieve that most observers balieve that no merger could ever take place hetween two large accounting firms unless it was motivated by US considerations. Nor is it surprising that they have had an insular view of the world.

of the world.

All this could be changing.
US accountants are having to
come to terms both with the growing importance of their counterparts overseas, and the "foreigners" in their backyard management consultants
 who bring in a large share of

their billings and profits.

The US accountancy market The US accountancy market is beginning to look saturated. The average firm saw its US revenues grow by 15 per cent last year, while firms in the UK grew hy as much as 30 per cent. In years to come the high growth will move to other European countries and Asia.

Mr Larry Weinbach, chief operating officer of Arthur operating officer of Arthur Andersen, sums up his view of the future in a world of increased competition and geographical realignment: The US is not going to have the sama dominance tomorrow that it has today. We are going to have to keep our eyes open." Mr Ed Kangas, US managing partner of Touche Ross, broadcasts the same message. "1992 is not simply a European event, it is a global event."

Constitution of the control of the c

traditionally dominated the that Europe is an important profession around the world. market has driven far below Midgley Snelling to Neville Russell in the UK because it felt that it was not getting sufficient international coverage The question now beginning

to tax the minds of US accountants is whether these developments, revealing weaknesses in the international coverage of some firms, are enough to bring about a merger between large accounting firms. As Mr Bryan Blackborn, of Deloittes, says: "When clients form alliances in other parts of the world, accountancy firms must mirror this; after all, we are client-diven." Japan presents as much of

as Europe. The number of sub-stantial local audit corpora-tions has shrunk, through merger, to four. It does not take much skill in maths to work out that is not enough to allow the Big Eight accounting firms to have one each.

firms to have one each.

Meanwhile, the Big Eight in the US are also looking et major domestic changes to streamline their bureaucracies. This month Coopers & Lybrand will slim its nine US regions to six and create three more deputy chairmen, bring-ing the total to four, while pro-moting regional managers and national directors to vice-chairmen. The reshuffle removes one tier of management.

Savaral US firms have recently changed their regional strategy. In August Price

graphic regions to five and reorganised its 100 US offices reorganised its 100 US offices into 25 groups. A year ego Arthur Andersen reduced its US regions from eight to five while Peat Marwick Main, bucking tha trend, has increased the number of its regions from five to six.

A second level of change could be on the way By early

could be on the way. By early next year, a task force at Arthur Andersen will heve decided the future of the firm's management consultancy operation. Many believe that the result will be e total split between the accountants and consultants. If Andersen stays together, it seems likely that the accountants will have to yield much of their power. could be on the way. By early

Pratap Chatteriee

Payment by results

IN THE US, accountancy firms will soon be IN THE US, accountancy imms will soon be allowed to accept commissions and contingency fees from certain types of business as the Federal Trade Commission tries to put an end to what it sees as restrictive trada practices, writes Pratap Chatterjee.
At the urging of the FTC, which monitors

poselbia monopoly practices, the American institute of Certified Public Accountants voted in August to allow firms to accept contingency fees. The FTC is expected to approve AICPA rules on the subject-in a few months.

Mr Bob May, chairman of the AICPA, said: "Commissions and contingency fees will continue to be prohibited for attest clients — that is audit and valuation clients. In areas like tax, personal financial planning and consultancy they will now be permitted if disclosed." Clients and regulators may welcome the

change. But senior accountants are not eo aure. Mr Michael Cook, ex-chairman of the AICPA and chairman of Deloitte Haskins & Selle, said: "i'm not personally enthused about commission fees. It confuses our role as independent advisers. We should not have a etake in the outcome of whether a commission reducts of

pendent advisers. We should not have a etake in the outcome of whether e company adopts e tax ehelter we recommend."

But he conceded: "There is e place for contingency fees, particularly in areas like consultancy where we get a fee if e strategy we recommend has the desired effect."

Yet it aeems unlikely that accountants will copy US lawyers, who thrive on contingency fees. Law firms advertise "ambulance-chaser" services on matchboxes — they promise to follow any legal claim for a percentage of tha

follow any legal claim for a percentage of tha spoils. An accountancy profession that competitive still seems some way off.

III

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Where to put consultants

common than computers in the offices of management consultancy firms. The reason: the consultants are spending much of their tims thinking ebont how they should manage their businesses and, being consul-tants, need e flip chart and three coloured pens to do so. At the moment, there are two basic approaches to running these businesses. The

view which is fast gaining pop-ularity holds that consultants work best in small teams with control over their own desti nies. Deloitte Haskins & Sells and Spicer & Oppenheim have followed this path.

"I find it difficult to talk of us in terms of a consulting group any more," says Mr Tim Bishop of Spicer. His people are being organised into differ-ent groups to look at different segments of the market, and each of these is run separately.

This enables firms to attract and retain teams of experts, without causing ructions elsewhere in the practice. The experts are left to sit in a corner and get on with their business. They keep e large share of the profits they make, which supporters of this method say is a big incentive. But a firm made up of these modules may be inefficient to run.

It is absolute death," says Mr Gareth Jones of Ernst & Whinney, whose firm is not run this way. "You must be able to put together teams of consultants from e range of disciplines. The more you have internal profit centres, the more barriers you have."

The second basic approach is to hold consultants together in one amorphous group with vague distinctions between



of Ernst and Whinney

industry and functional skills. A flip-chart sketch of e practice with this shape looks like a matrix. The industry segments are listed down the side with functional skills along the top. The implication is that you could take any one of the industry groups and any one of the skills and find a consultant who fits the bill: a strategist who knows about the banking industry or retail specialists who are experts on human the consultants have extensive knowledge of at least one industry and are trained in a

particular discipline.
Advocates claim that this enables a firm to put together multi-skilled teams more easily, allows consultants to move between specialisms and helps firms to make the best use of flexibility only if the retailing human resources consultant will also advise non-retail cli-ents. Specialisation plays sec-

ond fiddle to expediency.

The system also relies on someone knowing which consultants know about what what combinations they would

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sen. He fits in well at Coopers: hie mennerisms end approach echo almost exactly hose of Mr Brandon Gough, Coopers' chairman. Mr Ellis, a suave and eloquent man with a formidable

qualified as an accountant. of working with accountants. Deloitte Haskins & Sells, a data processing consultant, them than try to be

the right people are free at the right time. "You do need fairly sophisticated systems to develop this. Back of the envelope stuff is no good," says Mr Jones of E&W, whose firm follows the matrix model lows the matrix model.

This model is starting to look out of date in some prac-tices, because of information technology. Technical people have to be brought into the picture. They do not fit neatly into traditional consulting

"It is e different type of firm to manage, with different peo-ple, cost structure, time—cycle and satisfaction pattern for staff," says Mr David Miller of Coopers & Lybrand. At the moment Coopers has systems people working alongside con-sultants its in industry groups. They are included in the usual management structure, giving them the chance of progressing to become consultants. But if they become more numerous, new businesses into which as seems likely, Coopers will Andersen is developing fast.

have to set up e separate divi-sion to manage them. Arthur Andersen, the firm with the most of these techni-cians, has been working partic-ularly hard with its coloured pens recently. For a start, its consultancy firm has been renamed Andersen Consulting free-standing entity.

It also has a more complex

model for its consulting busi-ness. Its matrix looks like a pyramid. At the apex are industry specialists; in the middle are functional special-ists, who can be wheeled onto any assignment; and et the bottom, supporting the lot, are people with technical skills. Grafted on to the side of this pyramid is something called "integrated services". People in this group fall into one of three divisions: advanced systems, software and facilities manage-ment. These are, in effect, the new businesses into which

CONSULTANCY

Client list helps

IT TAKES a special kind of person to run e consultancy firm owned by eccountants. Those doing it era e mixed lot, but generally heve one thing in common: they ere hybrids who feel happy with e foot in both camps. The next generation of people in their shoes ere likely to be far dif-ferent, writes Richard Waters.

Typical of the hybrids in charge of the UK consultancy firms are Mr David Miller of Coopers & Lybrend and Mr Vernon Ellis of Arthur Andersen. They are both chartered accountents. But each has spent e career in consultancy rather than accountancy.

Mr Miller, e rotund 48-year old, ectually quelified as an accountant with Arthur Ander-

intellect, was in the first batch of graduates Arthur Andersen took in to train as consultants nearly 20 years ago. He also in the other camp are nonaccountants who themselves have had years of experience Mr Andrew Werren of

years, five of them running the computer audit division (a sign that auditing relies as ing skills).

Mr Tim Bishop, of Spicer & Oppenheim, eeeme to like eccountency firme eo much that he keeps finding more to work with. He spent his formative years with Deloittes. and ran the consultancy eide of Arthur Young before mov Ing to e similer job at Spicer. But the next generation of leading consultants may have less experience of working in

accountancy firms.

Mr Gareth Jones, who runs
Ernst & Whinney's consultancy prectice, joined from
consultants Booz Allen, where he was managing partner of the London office. He was lured by E&W'e list of audit cilents, including BP, BTR, NatWest and Shell.

Mr Jones says his chances of selling these clients consultancy services are almost limitless. That gives him a headstart: he estimates the marketing costs of a free-standing concultancy reach 20 per cent of total expenses. At the beginning of this

decade, says Mr Jones, he did not consider accountants sels law firm. to be his competition. He has now decided it is better to join

The single market challenge

THE APPROACH of the planned single market in Europe by the end of 1992 is shaking up the Continent's eccountancy firms just as much as it is shaking up their elicates.

The demand from companies for e range of 1992-related advi-sory services, based on strategic consultancy, corporate finance and tax advice, has caught most eccountants on the hop. They are only now launching specific products aimed at this market, after-months of feverished research and development work.

Most firms say that they wish they had more consul-tants available to offer the sort of Europe-wide service that many companies are demand-ing. Typically, accountancy firms have as many manage-ment consultants in the UK as in the rest of their European operations put together. Their only source of comfort is that others are in the same boat.

Demand for the traditional

products of audit and accountancy is likely to develop as companies begin to need similar standards of assurance about their operations across the Continent. Also, on a national level, andit markets are opening up fast. Germany, for instance, has only this year extended the requirement for full audited accounts beyond e

handful of public companies. The first element in most accountancy firms' package of 1992-related services is a technical office in Brussels. These operations generally combine tax and legal skills and act as an information point about developments in the European Commission. Many of the newsletters they produce on technical developments at the Commission find their way eventually to clients' desks.

Several firms describe these offices as the focus of their European services. In reality they provide only technical support, and are no substitute for the accountants, tax advisers and consultants who should be on the ground in each European country provid-ing detailed and practical

The level of skill in the Brussels operations varies. Coopers & Lybrand, identifying the demand for legal advice, was the only firm to form a joint venture with lawyers in Brus-sels when it created C & L Belmont last year. KPMG has a less formal link with a Brus-

The second level of service generally offered is strategic advice on now companies or associated firms

should respond to the chal-lenges and opportunities of the single market. This is one of the eccountants' weak spots: their management consultants have focused in the past on operations rather than stratoperations rather than strategy. Attempts to forge links with strategy consultants have generally failed, epart from Touche Ross's merger in the early 1980s with Braxton. Meanwhile, established strategy experts like McKinsey already have strong links with many chief executives and can hose a string of offices across boast a string of offices across

tancy firms are busy carrying out what amount to 1992

the Continent

Nevertheless, UK accoun-

"health checks" on their cli-ents. Typical of the services in this area is KPMG's diagnostic review, which is designed to help clients formulate their strategic goals. It also acts as the introductory point from which KPMG hopes to sell a

companies have identified the need to expand in Europe, runs the reasoning, they will want their accountants to identify business partners and negoti-ate mergers or joint ventures. In this, accountants can

INTERNATIONAL STRUCTURE

The links grow

THE STRUCTURE of an accountancy firm has a direct effect on its ability to deliver an internationally consistent range of services. A firm with central control finds it easier to implement policies world-wide than one which depends on the agreement of its autonomoue member firms. The emergence of the eingle market, with its attendant need for consistent services across the Continent, has thus prompted several firme to reconsider how they are etructured, writes Nessa MacErlean.

Arthur Andersen has long stood out as the only world-wide partnership with central control. Among the edvantages of this are the ability to treneter people, skills and services around the world and the sharing of research and development costs. Other firms provide several of these functions, but none matches Andersen's ability to drive its firm from the centre.

Centralieed control is not universally popular, though. Andersen has lost the opportunitiee of mergers with accountancy firms in come countries because candidates have not wanted to lose their independence. Germany is a ceee in point: deepite approaching severel firms Andersen has not been abia to achieve a German merger

and has grown its own - now very large - practice there. Faced with this problem, Mr Larry Weinbach, Andersen's chief operating officer, has said that the firm will consider looser associations, allowing greater autonomy to member

range of other services.

The third element of the typ-

ical 1992 package is advice on mergers and acquisitions. Once

fairly claim to be ahead of much of the opposition. UK

Price Weterhouse, which has just established a Euro-pean management board to co-ordinate activities, appears to face the same dilemma. Questione of Independence and sovereignty are thought to have led to the collapse of chief executives across Europe, having looked at the possible effects of the European market merger diecussions with Dijker en Doombos, third largest firm in Holland. And in more closely, have realised that they can achieve their goals without the major Germany PW's representa-

tive, Treuarbelt, continues to reelst full integretion after tour years of co-operation.

None of the other accountancy firms has anything like the same level of centralised structure. Before the creation of KPMG, Peat Marwick had e eingle partnership in continental Europe, but this was diebanded last year. Like others, it now operates as a federetion of independent, national firms.

By ellowing Independence to the members they increase their opportunities for merger. Touche Ross, for example, has euccessfully negotiated 12 mergers in Europe in the

last year, The trend among the accountancy firme is now towards creating a tighter, unified structure with central control. Price Waterhouse created its present European structure only last month, Deloitte Haskins & Selis is taking steps to creata a umbrella structure for all of its European firms, while Ernst & Whinney may alsos-trangthen its international links, And Coopers & Lybrand is nearing the end of a review of its range of services European services and overall

historically serviced European deals with teams flown out from London. The accountants, on the other hand, can claim extensive networks across the Continent. They also have the range of skills needed to see through a transaction, includthrough a transaction, including investigating the target and advising on the tax structure of the deal.

Coopers & Lybrand was one of the first to establish a European mergers and acquisition natwork, bringing together people with skills in putting deals together from a number of European countries. It has

of European countries. It has since been followed by Arthur Andersen and, most recently, KPMG. The KPMG network is the most ambitious to date, involving 300 specialists in 25 countries and extending across most of the major economies. Ironically, given the amount of effort put into establishing such networks, interest in cross-border mergers and acquisitions in the run-up to acquisitions in the time of the 1992 may be less extensive than was at first thought. Surveys of business attitudes published recently by KPMG and Ernst & Whinney show that

restructuring implied by such irrangements.

None the less, M&A activity is running at a healthy level.

According to KPMG, cross-border acquisitions by medium-sized companies in the European Community were worth \$9.3bn in the year to June 30 this year, accounting for more than half of all inter-national M&A deals.

European management consultancy groups are also being established to co-ordinate activities across the Continent. Both Price Waterhouse and Coopers & Lybrand have had such arrangements in place since the start of this decade.

The biggest firms are not the only ones to have follow these paths. BDO Binder (represented in the UK by BDO Binder Hamlyn) plans to launch a range of 1992 tailored services early next year, and is also creating an international co-ordinating consulting body. Pannell Kerr Forster, with a reputation for its involvement in hotel, leisure and tourism consultancy, plans to extend its expertise and marketing back-up in this field to its other European member firms.

MANAGEMENT ACCOUNTANTS

Working out the forces that 'drive' costs

HITACHI HAS an interesting application for useless accounting information. It uses it to motivate managers to operate more efficiently. Take its factory which produces videocassette recorders, the largest such manufacturing operation in the world.

in the world. The factory's overheads are allocated in the same propor-tion as direct labour costs. In other words, if 10 per cent of labour costs are spent on oper-ation A, then operation A has to carry 10 per cent of the over-

This, as any self-respecting western management accountant will testify, is largely non-sense. Manufacturing account-ing systems have traditionally been based on direct labour costs like this. But labour costs have fallen steadily as a pro-portion of the total costs of a

According to some estimates, just 10 per cent of the costs in modern factory relate to direct labour, so how can this be e good indicator of how to allocate overheads? Managers are getting the wrong information about the true costs of

encourages managers to con-sider how they can automate more quickly. Automation is desirable. The Hitachi case is quoted in a recent Harvard Business

Review by Toshiro Hiromoto, professor of accounting at Hitotsubashi University in Tokyo. It is a good example of something that Prof Hiromoto thinks Japanese companies do well: use accounting figures to influence the behaviour of managers and workers. Producing figures that are precise is of secondary importance. This may puzzle western

management accountants, who are brought up to believe that numbers must above all be right to enable managers to take informed decisions. The pursuit in western com-panies of costing systems that produce accurate numbers has

become something of a cause

celebre. Academics and consul-tants have won their spurs telling managers that they do not really know what is going on in their factories. One or two have even tried to do some-thing about it.

The approach which has gained widest support is called activity-based accounting. This involves looking more closely

heads is related to the volume of output, and they often carry a higher price tag that larger-volume products.

Why "profitable" low-volume products should . carry a greater share of the overheads

at the factors which influence the overheads. The costs of a company's overheads and working out what forces

drive costs.

The champions of this nents, usually account for a approach, Harvard professors large proportion of factory overheads. A low-volume product to the champions of this nents, usually account for a proportion of factory overheads. A low-volume product to the champions of the champions nover kapan and kopin cop-per, say that a complex system which recognises these "cost-drivers" gets closest to allocat-ing costs to different products correctly in a multi-product

Their approach is most effec-tive when applied to companies making a mixture of high and of low-volume products. TradiIn reality, argue Kaplan and Cooper, low-volume products should carry a greater share of

Consultants working on

these problems say that compa-nies do not all need to start from scratch. It is possible to devise a system to be run on a

micro-computer which provides more accurate informa-tion for allocating overheads. The existing costing system can continue to be used for

stock valuation and cost control. Software packages tar-geted at this market have not yet appeared on the market, but are expected soon.

Coopers & Lybrand, a con-sultancy firm with a signifi-cant presence in the manufac-turing sector, has about 30 of its 200 financial management

consultants in the UK working

on costing systems, and reck-ons that interest in the subject

is only just dawning. Peat Mar-wick McLintock, another, says

50 of its 160 general financia consultants are involved.

Interestingly, there appears to be disagreement in practice as to whether trained manage

as to whether trained manage-ment accountants are needed to do this work. Of Coopers' 200, about two-thirds are mem-bers of the Chartered Institute

of Management Accountants or its equivalent body for the pub-

lic sector. At Pest, on the other hand, only a third are manage-

ment accountants.

Meanwhile, many companies

are finding their own ways of tweaking their existing costing systems to get something approaching the right results.

often show such low-volume products to be highly profit-able. Their share of the over-

To do this, accountants were found to be extending their interest outside the accounting ordering storing and inspect-ing parts, and setting up machines to produce compofunction. They were beginning to work on product manage-ment teams alongside managers from other disciplines. uct which requires parts not used elsewhere in the factory thus imposes e large cost bur-den. Few companies recognise this in their costing systems.

"The incorporation of management accountants within multi-disciplinary task teams concerned with competitive analysis, cost investigation and product design had increased their direct involvement in the operational activity of the firm," concluded one of the

that the companies surveyed

that any were needed. They

were simply adapting their existing techniques to new cir-

In this, UK management accountants are becoming more like their Japanese counterparts. The Japanese accountant is typically trained in

The preliminary findings of other disciplines such as pro-three research reports into duction and does not specialise management accounting in high-tech companies, financed in accounting until later in his career. The result is a closer by the Chartered Institute of identification between accoun-Management Accountants and published this autumn, show tants and other managers, and hence a more realistic approach to the accounting elehow accountants are reacting approach to the accounting ele-ments that go into decito the challenges in practice.
One of the studies concluded sion – making. were not generally aware of any new techniques of cost accounting and did not think

Professor Hiromoto quotes an example of how this works in practice. When Daihatsu Motor Company, a mediumsized Japanese car maker, develops a new car, it begins by drawing up a specification for the vehicle. But rather than simply turning this over to the accountants and asking how much it will cost to produce, Daihatsu asks what the car will sell for and the size of the desired profit margin. It uses this information to establish what it thinks costs should be.

This leads to a long process of horse-trading in which accountants, designers, produc-tion managers and others work out a level of costs which comes near to the company's targets but is still potentially achievable. Achieving these goals in practice is its final jus-tification.

Richard Waters

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investment matters and devel-

opments. The accountancy

bodies have, as yet, no formal arrangements for providing

this information, unlike the Law Society which has linked up with leading financial con-sultants Sedgwick Financial

However, accountants are expected to use the services of an independent intermediary for this information,

Keeping abreast with devel-

opments in the life assurance and unit trust field, particu-

larly in the developments in

pensions is a daunting task

Almost all the major accoun-

tancy groups have separate

departments or even subsid-

iary companies providing personal financial advice and these would be authorised by the main route through the appropriate SRO or even

Nevertheless, the groups have also authorised through

the accountancy body so that partners can give investment advice to clients on the spot or

deal with investment aspects of general financial advice to

Reeves & Naylan had

btained authorisation through

the Institute of Chartered Accountants. But Mr Cittings

explained that for many clients the advice required was of a specialist nature and the part-

nership had established infor-

mal arrangements with local firms of registered insurance

brokers and local branches of

with clients' requirements.

stockbrokers in order to deal

complete review of its rule book in order to simplify the

requirements as far as possi-

ble, with the emphasis more on establishing principles rather than setting out detailed rules

on every aspect of investment

Flexibility in the financial

reporting requirements would be welcome to auditors who

could adapt to a client's indi-

vidual requirements without

weakening the underlying

financial security position.

operations.

SIB is now embarking on a

these days.

through SIB.

clients.

Key vote set for next June

Many Scots fiercely oppose institutes' merger

ACCOUNTANCY from the English rather than the Scottish institute.

The English institute now profession is clearly at a turn-ing point in its long and distin-guished history. In June next year, chartered accountants will be vote on whether the two bulwarks of British accountancy, the Institute of Chartered Accountants in England & Wales and the Institute of Chartered Accountants tute of Chartered Accountants in Scotland, should he fused into one, new British institute. The unification of the two

august bodies, both dating from the mid-Victorian era, was recommended by a joint working party set up to look into the possibility of a merger back in November of last year. Their report was submitted to the councils of the two institutes in April, and the report's conclusions adopted as a matter of policy the following

"We believe that a unique opportunity now exists to draw together the two British Institutes of Chartered Accountants in a way which will allow members to build on the special traditions, achievements and ethos of both." So said the councils of the two institutes endorsement of the working party's recommendations.

The background to the affair is one of mounting regulatory pressure on the profession. First, there was the Insolvency Act, then the Financial Services Act and a government inquiry into the way in which the profession sets its accounting standards — and very shortly, there is likely to be a Brussels-inspired Companies Act which will lay down new rules on the regulation of audi-

With each new piece of legislation has come an erosion of the institutes' hegemony over regulation of its members. In the case of the Scottish institute in particular, the Financial Services Act has meant a dramatic drop in its authority over many members, since the unit of authorisation is the accountancy firm rather than the individual accountant. What has happened is that most firms, even Scottish firms, have sought approval to conduct investment husiness

authorises 7,000 firms (including all the Big Eight firms) whereas the Scottish institute authorises just over 500, of which over 300 are sole practi-tioners. "Given that a third of tioners. "Given that a third of our membership in Scotland alone is employed by the Big Eight, this represents a rether depressing diminution of authority to organise and regu-late," admits Mr Eric Tait, sec-retary of the Scottish institute.

So far, the Scots institute has experienced a loss of the ahility to regulate only the investment side of an accoun-tant's business. If it loses control of the regulation of audit-ing - the very bedrock of the profession - the Scots body could find itself seriously mar-

Thus the proposals for a united body which would have responsibility for the core functions of regulation, technical and parliamentary work, pro-fessional conduct, the promotion of members' international interests and the public presentation of their interests.

Education, too, is a core issue. Traditionally the Scots have recruited the bulk of their students from the ranks of "relevant" graduates, whereas those studying to become chartered accountants on the English model tend to have conspicnously irrelevant degrees in English and such like. To dampen fears that the Scots' tradition of rigorous training will be extinguished, education and training for the new British institute will be run from Edinburgh.

The proposals bave met with fierce opposition, particularly from within the Scottish camp. People like Mr Ewan Brown, a director of the Edinburgh merchant hank Noble Grossart, will be taking every opportu-nity to challenge the official line as it is purveyed at a series of public meetings hosted by Scots president. Mr Frank Kidd. Underlying all the arguments is a powerful strand of nationalism, stoked by hos-tility to Mrs Thatcher's poll tax initiatives and memories of the Guinness/Distillers affair.

"Restructuring would pro-vide not a profession of skilled accounting experts but, instead, an organisation of well-educated individuals with a vague and superficial of

a counting and related mat-ters. And who would want such a profession?"

So said Professor Tom Lee of So said Professor Tom Lee of Edinburgh University in a seminal article in Accountancy Age earlier this year. He believes that the proposals for a unified profession are designed to cater only for the needs of the Big Elght accounting firms, and would destroy the idea of a profession of individuals rather than firms.

The proposed British institute, he argues, "will not be a body created to maintain the interest of individual chartered

interest of individual chartered

"The nature and role of of the large training firm has been changing dramatically in recent years from a traditional purveyor of a limited range of services ... to a multi-nationally-based conglomerate producer of a wide range of finan-cial and managerial services. Their employment needs as a consequence are less and less for skilled accounting technicians and increasingly for commercial generalists in commer-

mercial generalists in commer-cial matters."

According to Mr Brown, "the Scottish institute has been going for 100 years and, as a teaching organisation, turns out a radically different prod-uct from the English one. It seems pointless to throw this away because of the regulatory issue."

He argues that any sugges tions that training for the whole profession should be modelled on the Scottish system are disingennous, pointing out that the government has made it clear that it will be limiting the growth in the number of places for "relevant" accountancy degrees.

Mr Brown suggests that the two institutes set up a joint body with responsibility for regulating auditors. He believes that this should be an independent body, with an independent chairman and a number of other non-accountants on the committee.

Such proposals are derided by those enthusiastic for a Grand Unification. Why create what would in effect be a third institute when one would be manifestly adequate?

David Waller

FINANCIAL SERVICES

Investment advisers face an authorisation hurdle

THE 1986 Financial Services Act, which came into force ear-lier this year, has radically altered the operations of the investment world.

However, for the accountancy profession, the Act impinges from two different directions — in their tradi-tional role as auditors and because of their wider services to clients as financial advisers. The Act requires all persons

and firms dealing in, managing or advising on investment to be authorised. Authorisation is granted to persons and firms with the required expertise, integrity and financial stand-

The main supervisory body implementing the Act is the Securities and Investments Board (SIB), with five Self Regulating Organisations (SROs) monitoring the various sectors of the investment

The rules books of SIB and the SROs set out the financial requirements which members must adhere to, and the form in which these financial returns are made, now widely known as an investment audit The role of the auditor is an important part of the regula-tory framework. The auditor the necessary information so as to complete these investment andits. Thus the auditor must ensure that his client must ensure that his chem-operates according to the rules as regards record keeping, operating clients' accounts and maintaining the minimum cap-

mainteining the immum capital requirement.

Indeed with at least one SRO, the role of the auditor is crucial. He is regarded by the compliance officers, the persons responsible for monitoring authorised members firms, as the first live of action in the as the first line of action in the

monitoring process.

The Institute of Chartered Accountants last year drew the attention of its members to the importance of the anditor's role in the financial services regulatory system, that firms must be fully aware of the requirements of the SROs and of their obligations to report direct to the SRO concerned any irregularity in the operations of any of their cli-

partnership, almost certainly to be authorised by the Financial Intermediaries Managers and Brokers Regulatory Asso-ciation (Fimbra), it is propor-tionally a much more onerous

Up to now, its auditor may have done no more than pre-pare tax returns for the partnership, Now he has to prepare formal returns, greatly increas-ing his workload, primarily because of the problems get-ting the necessary information

from clients.
According to Mr Mike Gitings, a partner in Reeves & Neylan, a medium-sized accountancy partnership based in Canterbury, the financial services requirement had "hit us all." However, the firm was dealing with the problem by selecting specialist partners familiar with the financial services requirements who could advise other partners about investment audits for author-

Partners had been "letting clients know the position of the requirements."

The SROs have not really exerted themselves to explain to members the importance of sending in these financial returns in the correct manner.
All too often, the auditor is left
with the communication task
of explaining to clients the reason for this increased amount
of information. of information. Accountancy firms, what-

ever their size and areas of operation, are increasingly involved in providing invest-ment advice to clients.

This may involve giving direct investment advice to clients. But it could also arise when the accountant is dealing with corporate financial mat-

tant himself and his firm should be authorised under the Act. However, for most firms authorisation can be obtained through the Institute of Chartered Accountants, which in September obtained full recognition as a Recognised Profes-sional Body (RPB).

An RPB provides another

route for authorisation to pro-fessional firms where investment is only a minor part of

Since the accountancy profession is financially orientated and closely controlled, becoming an RPB is essentially bolting on the financial service requirements to existing proce-

The essential features of accountants operating in the financial services field are: They must be completely

Under the polarisation requirements, intermediaries selling life assurance and unit trust products must either be completely independent or representatives of just one com-

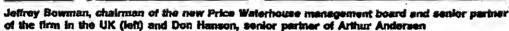
The accountancy bodies have ruled that accountants cannot be representatives of one life company. This would be incompatible with their pro-

fessional status.
Other professional bodies have adopted a similar ruling.

Accountants can operate in providing investment advice only within the range of their knowledge and ability. For advice outside this range, they must introduce the client to an independent intermediary who specialises in the field of the advice required. The accountant is required

Eric Short





If you have a growing business, the chances are that you also have at least one director with a headache caused by the increasingly complex financial problems that are created by success. Reaching for the aspirin may help the headache but It won't solve your business problems. What you need is advice from someone who understands your problems; someone who will work with you to find the most creative solutions: someone who is as committed to the continued success of your business as you are. What you need is a member of the APA.

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